

Commission of Inquiry into the Circumstances Surrounding the Death of Phoenix Sinclair

The Honourable Edward (Ted) Hughes, Q.C., Commissioner

Transcript of Proceedings
Public Inquiry Hearing,
held at the Winnipeg Convention Centre,
375 York Avenue, Winnipeg, Manitoba

MONDAY, JANUARY 7, 2013

APPEARANCES

- MS. S. WALSH, Commission Counsel
- MR. D. OLSON, Senior Associate Counsel
- MR. R. MASCARENHAS, Associate Commission Counsel
- MR. G. MCKINNON and MR. S. PAUL, Department of Family Services and Labour
- MR. T. RAY, Manitoba Government and General Employees Union
- MR. K. SAXBERG, General Child and Family Services Authority, First Nations of Northern Manitoba Child and Family Services Authority First Nations of Southern Manitoba Child and Family Services Authority Child and Family All Nation Coordinated Response Network
- MR. H. KHAN, Intertribal Child and Family Services
- MR. J. GINDIN, MR. G. DERWIN and MR. D. IRELAND, Mr. Nelson Draper Steve Sinclair, Ms. Kimberly-Ann Edwards
- **MR. J. FUNKE** and **MS. J. SAUNDERS,** Assembly of Manitoba Chiefs and Southern Chiefs Organization Inc.
- **MR. W. HAIGHT**, Manitoba Métis Federation and Métis Child and Family Services Authority Inc.

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JANUARY 7, 2013
1
 2
   PROCEEDINGS CONTINUED FROM DECEMBER 19, 2012
 3
              THE COMMISSIONER: Good morning to everyone.
 4
 5
             UNIDENTIFIED PERSON: Good morning.
             UNIDENTIFIED PERSON: Good morning.
             MS. WALSH: Good morning, Mr. Commissioner.
 7
              THE COMMISSIONER: Well, we're finally in the
 8
    year when we'll get this job done, I think, and get a
    report out so we'll carry on with the evidence. You're
10
11
    ready, Ms. Walsh?
12
              MS. WALSH: I am, Mr. Commissioner.
13
             Before we start with Ms. Willox's examination I
    have three additional documents to enter into the record as
14
15
    exhibits. So starting with what will become Exhibit 20.
16
              THE COMMISSIONER: What is that?
17
              MS. WALSH: And that is a copy of the University
   of Manitoba transcript for Ms. Delores Chief-Abigosis dated
18
19
    November 30, 2012.
20
              THE CLERK: Exhibit 20.
21
2.2
                  EXHIBIT 20: COPY OF UNIVERSITY OF
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25 **NOVEMBER 30, 2012**

MANITOBA

DELORES

23

24

TRANSCRIPT

CHIEF-ABIGOSIS

FOR

MS.

DATED

PROCEEDINGS JANUARY 7, 2013

- 1 THE COMMISSIONER: Yes.
- 2 MS. WALSH: And that indicates that Ms.
- 3 Chief-Abigosis last enrolled for the 1999/2000 session and
- 4 then voluntarily withdrew from her course work at -- VW
- 5 means voluntary withdrawal. If you want to just see the
- 6 document. And I'm advised by her counsel that even had Ms.
- 7 Chief-Abigosis remained enrolled his understanding was the
- 8 session would have been completed by the spring of 2000.
- 9 So that's Exhibit 20.
- Next, Exhibit 21.
- 11 THE COMMISSIONER: Yes?
- 12 MS. WALSH: And that is really just an
- 13 administrative matter, when documents were provided to us
- 14 from what is disclosure 1791 from the WRHA. Only half of
- 15 the pages in the document were photocopied so these pages
- 16 replace pages 36801 to 36804. And that will relate to
- 17 testimony that we will hear later in the
- 18 week.
- 19 THE COMMISSIONER: And it replaces pages
- 20 what?
- 21 MS. WALSH: 36801 to --
- THE COMMISSIONER: Yes.
- MS. WALSH: -- to 36804 from Commission
- 24 disclosure 1791.
- THE COMMISSIONER: All right.

PROCEEDINGS JANUARY 7, 2013

1	EXHIBIT 21: WRHA PUBLIC HEALTH
2	NURSING POSTPARTUM CARE MAP RE:
3	SAMANTHA KEMATCH
4	
5	MS. WALSH: And then finally what will become
6	Exhibit 22 is a third volume of an admission as to facts on
7	the part of the Department of Family Services and Labour
8	that we will be referring to today.
9	THE COMMISSIONER: All right.
10	
11	EXHIBIT 22: ADMISSION AS TO FACTS
12	OF THE DEPARTMENT OF FAMILY
13	SERVICES AND LABOUR - VOLUME III
14	
15	MS. WALSH: So now we are ready to swear in the
16	witness.
17	THE CLERK: If you could just stand for a moment?
18	Is it your choice to swear on the Bible or affirm without
19	the Bible?
20	THE WITNESS: I'll swear on the Bible.
21	THE CLERK: Okay. Just take the Bible in your
22	right hand then. State your full name to the court.
23	THE WITNESS: Shelly Lynn Willox.
24	THE CLERK: And spell me your first name?
25	THE WITNESS: S-H-E-L-L-Y.

- 3 -

```
THE CLERK: And your middle name?
1
 2
              THE WITNESS: L-Y-N-N.
 3
              THE CLERK: And your last name?
              THE WITNESS: W-I-L-L-O-X.
 4
 5
 6
                  SHELLY
                            LYNN WILLOX, sworn,
                  testified as follows:
 7
 8
 9
              THE CLERK: Thank you. You may be seated.
10
              THE COMMISSIONER: That's spelled W-I-L-L-O-X?
11
             THE WITNESS: Yes.
12
              THE COMMISSIONER: Thank you.
1.3
14
    DIRECT EXAMINATION BY MS. WALSH:
15
              Good morning, Ms. Willox.
         Q
16
            Good morning.
         Α
17
         Q
             And you are quite soft spoken so I'm just going
    to ask you to make sure that the microphone is close enough
18
19
    to you that we can hear you but that you are comfortable
20
    while you sit there.
21
              Okay. You are currently employed as a social
2.2
   worker?
23
         Α
           Yes, I am.
            At the time that you delivered services to
24
  Phoenix Sinclair and her family, in 2004, your last name
```

- 1 was Wiebe?
- 2 A That's correct.
- 3 Q So where we see you referred to in the documents
- 4 you're referred to as Shelly Wiebe?
- 5 A Yes.
- 6 Q You were currently employed at All Nations
- 7 Coordinated Response or ANCR?
- 8 A That's correct.
- 9 Q And that's as a crisis response unit supervisor?
- 10 A A crisis response social worker.
- 11 Q You're not a supervisor?
- 12 A No, I'm not, not any longer.
- 13 Q You were a supervisor?
- 14 A I was, yes.
- 15 Q Okay. Sorry, I'm told that perhaps your
- 16 microphone is not on.
- 17 A Can you hear me now?
- 18 Q No, that's much better. Nothing like a little
- 19 technology.
- 20 So when -- right now you work as a crisis
- 21 response --
- 22 A Social worker.
- 23 Q Social worker. At one point you were a
- 24 supervisor?
- 25 A Yes, I was in a term as a -- as the crisis

- 1 response supervisor for a period of time.
- 2 Q What period of time was that?
- 3 A September 2010 to September 2012.
- 4 Q So you've just recently finished that position
- 5 and gone back to being a regular CRU worker?
- 6 A Yes.
- 7 Q Before we discuss your employment history I
- 8 wanted to talk about your educational background.
- 9 A Okay.
- 10 Q You have a Bachelor of Arts with a major in
- 11 psychology?
- 12 A That's correct.
- 13 Q And you have a Bachelor of Social work?
- 14 A Yes.
- 15 Q Did you obtain that from the University of
- 16 Manitoba?
- 17 A Both from the University of Manitoba.
- Q When did you get your BSW?
- 19 A In 1999.
- 20 Q Did you take any courses specific to child
- 21 welfare when you took your BSW?
- 22 A Yes, I took the child welfare course through the
- 23 University of Manitoba, Faculty of Social Work.
- Q Did you do any practicum work when you were doing
- 25 your BSW?

- 1 A Yes, I did two practicums, one was related to the
- 2 field of child welfare.
- 3 Q Now, in terms of your work history, you began
- 4 your employment with the agency, Winnipeg Child and Family
- 5 Services, in 1999?
- 6 A That's correct.
- 7 Q So right after you graduated with your BSW?
- 8 A I graduated in May of '99, I started in August of
- 9 '99.
- 11 worker?
- 12 A That's correct.
- 13 Q How long did you stay in that position?
- 14 A For approximately three years, until September of
- 15 2002.
- 16 Q Then where did you go?
- 17 A I came to the crisis response unit.
- 18 Q And you've stayed there all this time?
- 19 A That's correct.
- 20 Q Okay. Are you registered as a social worker?
- 21 A No, I am not.
- 22 Q Have you ever been?
- 23 A I was at a period of time, yes.
- Q Why are you no longer registered?
- 25 A My registration had lapsed and I just simply

- 1 didn't renew it.
- 2 Q It's not a requirement of your employment?
- 3 A No, it's not.
- 4 Q Okay. Did you find that the courses you took to
- 5 obtain your BSW prepared you for the work you do and have
- 6 done with the agency?
- 7 A Not specifically. It gave me a general idea of
- 8 child welfare but it didn't prepare me for the job that I
- 9 was about to do.
- 10 Q So let's talk about the training that you took
- 11 after you got your BSW. When you became a family services
- 12 worker with Winnipeg Child and Family Services, in 1999,
- 13 did you receive any training from your employer?
- 14 A I did, yes.
- 15 O What was that?
- 16 A I started in August of '99. I took some computer
- 17 training, some Microsoft Word, Microsoft Outlook, Windows,
- 18 and eventually I was enrolled in the core competency based
- 19 trainings.
- 20 Q Core competency based training?
- 21 A Yes.
- Q When did you take that?
- 23 A I started them in August of 2000. I mean, sorry,
- 24 April of 2000.
- 25 Q Over what period of time did you complete those

- 1 courses?
- 2 A There was four competency based trainings. I'm
- 3 not sure exactly how long, maybe six months to a year, I
- 4 completed them.
- 5 O What areas did those courses cover?
- 6 A Family centre practise, case planning, the
- 7 effects of neglect and abuse on child development, family
- 8 reunification, separation, planning, permanency planning.
- 9 Q Okay. Have you taken any other training over the
- 10 course of your employment?
- 11 A Yes, I have.
- 12 Q What else have you taken?
- 13 A I've taken a wide variety of training, some of
- 14 which was mandatory, some of which was voluntary. For
- 15 example, suicide assist training. I had taken the
- 16 supervisor core training. Numerous other trainings of
- 17 interest around child development.
- 18 Q Okay. Did you receive any training in how to use
- 19 CFSIS?
- 20 A No, I did not.
- 21 Q Have you used CFSIS in the course of your work?
- 22 A Yes.
- 23 Q So how did you know how to use it?
- 24 A You learn. You teach yourself. You get the
- 25 assistance of your supervisor, the administrative staff, to

- 1 help you learn the system.
- Q When did you start using CFSIS?
- 3 A Well, when I -- I'm assuming when I started work
- 4 the first day I -- it was part of your job. So I'm not
- 5 sure exactly how long it took me to get used to the system
- 6 or who showed me how to use the system but it was an
- 7 expectation that you use the system during the course of
- 8 your employment. So when I started it was something I had
- 9 to learn.
- 10 Q When you started as a family services worker?
- 11 A Yes.
- 12 Q When you began your employment in the crisis
- 13 response unit did you receive any training specific to that
- 14 work?
- 15 A One of the requirements of working at the crisis
- 16 response unit was that I take the assist training which is
- 17 the applied suicide intervention training.
- 18 Q When did you take that?
- 19 A I believe -- I'm not sure of the date. I know it
- 20 was shortly after I started at CRU and I started at CRU in
- 21 2002 so -- I don't remember the exact date.
- 22 Q Okay. Have you ever received training on the --
- 23 what are known as the provincial or the foundational
- 24 standards?
- 25 A Yes, I did receive standards training in 2009.

- 1 Q Was that the first time that you'd received
- 2 training on the standards?
- 3 A Yes, it was.
- 4 Q Okay. How was that training conducted?
- 5 A My unit supervisor provided the training to
- 6 myself and to my unit.
- 7 Q What did it consist of, the training?
- 8 A We reviewed the standards in its entirety.
- 9 Q Did you say that was 2009?
- 10 A Yes, October 2009, I believe.
- 11 Q So in 2004 what guided how you did your work?
- 12 A General practise and principles of the things
- 13 that I had learned through my core training, my experience,
- 14 supervisor direction.
- 15 Q Did you refer to any policies or manuals?
- 16 A Not on a general base. Like not on a daily basis
- 17 but it -- the -- I did have manuals that are available to
- 18 me for review but generally we would go to our supervisor
- 19 to ask for direction.
- 20 Q What, what was in the manuals that were available
- 21 to you?
- 22 A They were policy manuals that I had on my desk.
- 23 Q Generally your practise was to refer to your
- 24 supervisor if you had a question?
- 25 A Yes.

- 1 Q Okay. How do you define risk assessment?
- 2 A Risk assessment. I mean we assess risk based on
- 3 a variety of factors, through, for example, age of child,
- 4 developmental needs, issues that have been identified
- 5 within the family group, prior child welfare involvement.
- 6 There's a variety of things that we look at to assess risk
- 7 to a child.
- 8 Q Okay. And were those factors the same in 2003 as
- 9 -- or in 2004 as they are today?
- 10 A I think they have -- generally, for the most
- 11 part, they are the same but I think that there are
- 12 additional things that we are looking at today.
- 13 Q Such as?
- 14 A For example, if there are other partners or adult
- 15 family members residing in the family home there's a
- 16 greater emphasis placed on their involvement and their
- 17 prior history that we review now.
- 18 Q A greater emphasis today but it was still
- 19 something that you knew to consider in 2004?
- 20 A It was considered in 2004 but the emphasis on it
- 21 has changed in today's practise.
- 22 Q Okay. Is there a difference, in your view,
- 23 between a risk assessment and a safety assessment?
- 24 A Yeah, there's a difference. I mean, a safety
- 25 assessment was used generally to assess a response time. A

- 1 risk assessment are those indicators that we're using to
- 2 assess risk to a child.
- 3 Q Is there a difference, let's start with 2004 and
- 4 you can tell me if it's any different now, is there a
- 5 difference between the risk assessment that a CRU worker
- 6 does as compared to one done by a family services worker?
- 7 A Well, CRU's involvement is more short term so
- 8 there may not be as a thorough review of the dynamics that
- 9 may be placing a child at risk or, you know, determination
- 10 factors that may be requiring us to provide service to a
- 11 family. But overall the bulk of the things that you are
- 12 considering are similar but there's probably not as
- 13 thorough of a review of them at the crisis response unit
- 14 level.
- 15 Q And would that be true today, as well?
- 16 A Yes.
- 17 Q As of 2004 had you received any training on risk
- 18 assessment?
- 19 A No, I had not.
- 20 Q How about by, by today, have you received any
- 21 training on risk assessment?
- 22 A Yes, there's been the implementation of the, the
- 23 SDM tools.
- 24 Q SDM?
- 25 A Yes.

- 1 Q Um-hum. That's structured decision making?
- 2 A Yes.
- 3 Q Okay.
- 4 A And so part of that training involved, like
- 5 looking at risk, risk factors and how that's assessed.
- 6 Q And we will, we will be hearing more about that
- 7 later in, in this inquiry, no doubt, and I'll probably be
- 8 asking you some, some questions later in your evidence but
- 9 when did you receive that training?
- 10 A 2011.
- 11 Q So up until 2011 you had not received any
- 12 training from the agency on risk assessment?
- 13 A No, I had not.
- Q Okay. What about when you took your BSW?
- 15 A I don't recall for sure.
- 16 Q So let's talk about the crisis response unit.
- 17 Tell us what it is.
- 18 A The crisis response unit is generally the front
- 19 door to -- for families to services that are being provided
- 20 by child welfare. We receive referral information from a
- 21 variety of sources, phone, fax, e-mail, walk-ins, letters.
- 22 And the job of CRU is basically to triage those referrals
- 23 to determine the appropriate course of action.
- Q Was that true in 2004?
- 25 A Yes.

- 1 Q And is that still true?
- 2 A Yes.
- 3 Q In 2004, what was the role of a CRU worker?
- 4 A Well, we had -- our role was divided kind of into
- 5 three days on and three days off. Three days you would be
- 6 a phone screener and on an alternate three days you would
- 7 be what we referred to as a backup worker where you would
- 8 go out into the community and field on concerns that had
- 9 been reported to the agency.
- 10 Q Is that still the case today?
- 11 A Yes, it is.
- 12 Q You talked about, I believe, gathering
- 13 information. What type of information would a CRU worker
- 14 need to gather?
- 15 A For example, if you were on phones doing intake
- 16 you would receive calls from community collaterals or
- 17 individuals wanting to report child protection concerns.
- 18 You would gather the information from the source of
- 19 referral and make a determination as to what would be the
- 20 appropriate course of action. Should it receive follow up,
- 21 should it be closed, should someone field, should it be
- 22 referred to intake or abuse for ongoing services or
- 23 intervention.
- Q So how did you make that determination? What,
- 25 what criteria did you rely on to determine whether a file

- 1 should be transferred to intake, for instance?
- 2 A You would listen to the information that the
- 3 source referral was providing. Sometimes, based on the
- 4 information they're providing, that would give you a clear
- 5 indication as to what needed to happen. Sometimes, and
- 6 usually always, we would refer to see if there was a
- 7 history of prior contact which would also help us making a
- 8 determination for the appropriate route that a referral
- 9 should take. And you would kind of review all of the
- 10 information that's available to you and then make a
- 11 determination.
- 12 Q Okay. How did you record the work that you did
- 13 at CRU in 2004?
- 14 A Do you mean to provide to my supervisor or
- 15 generally like --
- 16 Q To, to --
- 17 A -- if I was on the phone taking a call?
- 18 Q All documentation that you did.
- 19 A Generally, when I was on the phones doing intake
- 20 I had a steno pad that I would make notes in, following or
- 21 during my phone call. I would also enter that information
- 22 into a word document which we had a standard CRU report
- 23 which was being provided to our supervisor at that time to
- 24 -- for review.
- Q Okay. Ultimately, who would type up the word

- 1 document? You?
- 2 A Yes, I would.
- 3 Q Okay. And then how would the record makes its
- 4 way into a person's file?
- 5 A I would complete a CRU report. I would provide
- 6 it to my supervisor for review. When she has signed off on
- 7 the report she would provide it to the CRU administrative
- 8 staff and it, depending if it was a referral for intake, it
- 9 would be referred up to intake. If it was a closing the
- 10 administrative staff would somehow place it into an
- 11 individual's file.
- 12 Q Okay. And we'll come to look at some of your
- 13 documents and, and ask some more questions about those in a
- 14 minute. How did you determine or were you the person to
- 15 determine what documentation actually made its way into the
- 16 file?
- 17 A Well, any CRU report that was generated would
- 18 need to be placed eventually into the file. But after the
- 19 supervisor reviewed the reports and provided it to the
- 20 administrative staff it was the administrative staff's
- 21 responsibility to place any documentation into the file.
- 22 Q What about the note pad that you talked about,
- 23 what happened to that?
- 24 A It was individual, like practise, for myself.
- 25 For example, I would keep those steno pads for a period of

- 1 time. I would keep them locked in my desk drawer and after
- 2 a period of time I would shred them.
- 3 Q Okay. So have the note pads that related to
- 4 Phoenix Sinclair and her family's file -- do you recall
- 5 what you did with those?
- 6 A Those would have been placed in the shredding.
- 7 Q Okay. Was that pursuant to a directive or a
- 8 policy from the agency?
- 9 A There was no policy at that time. Generally the
- 10 information that I -- if I had chosen to write it down on
- 11 the steno pad that information was contained in my CRU
- 12 report which I provided to my supervisor. So the
- 13 information was documented in the CRU report.
- 14 Q Did you document every call you received as a CRU
- 15 worker?
- 16 A Well, if there was no child welfare calls, for
- 17 example, people looking for resource information, a CRU
- 18 report was not necessarily generated.
- 19 Q What about, though, did you keep a record of it,
- 20 a log of some sort?
- 21 A At that time we were keeping records, something
- 22 that was called a CRU log and we were keeping track on
- 23 those logs of each call that we received.
- Q Regardless of whether it was CFS related?
- 25 A Yes.

- 1 Q Okay. You say at that time, that's 2004?
- 2 A Yes.
- 3 Q Has that practise changed?
- 4 A Yes.
- 5 THE COMMISSIONER: There was a log kept?
- 6 THE WITNESS: Yes, there was.
- 7 Yeah, that practise has changed with the
- 8 implementation of the intake module.

10 BY MS. WALSH:

- 11 Q So is every call documented as of the existence
- 12 of the intake module?
- 13 A Yes.
- 14 Q Not documented in a log though?
- 15 A No. Non-child welfare logs are documented right
- 16 into the intake module.
- 17 Q Okay. In 2004 and 2005, what was the timeframe
- 18 for a case to be dealt with by the CRU level?
- 19 A I don't remember, specifically. I remember
- 20 around that time there was a lot of change that was
- 21 occurring within the agency and we were tending to hold
- 22 reports at CRU longer than usual, due to workload demands.
- 24 A Well, CRU is supposed to be an emergency response
- 25 service so generally it would be about 24 to 48 hours but

- 1 at that time, due to changes that were occurring within the
- 2 agency, reports were being held longer at CRU.
- 3 Q Do you -- did you understand why? Like, what did
- 4 that mean?
- 5 A Well, it was around the time that I guess the AJI
- 6 was happening so there was a period of time, and I don't
- 7 remember specific timeframes, but there was a period of
- 8 time where family service units were no longer accepting
- 9 cases as transfers from intake so our intake department was
- 10 asking or being asked to hold cases longer which, in turn,
- 11 created an additional backlog at CRU.
- 12 Q And when you say hold cases longer you mean hold
- 13 them and perform services on the cases?
- 14 A Yes.
- Do you know, was that happening routinely in 2004
- 16 and 2005?
- 17 A Yes, I believe it was for a period of time. As I
- 18 was saying, that was the implementation of the AJI, it was
- 19 -- I don't remember exactly how long that continued on but
- 20 at that time that's what was occurring.
- 21 Q And how frequently did that occur?
- 22 A I can't say for certainty with, you know, saying
- 23 one out of every 10, I don't know for sure but there was a
- 24 lot of extra work being put on to CRU at that time due to
- 25 backlog to cases at the intake level.

- 1 Q Generally though, you said the usual practise
- 2 would be -- CRU would have a file for between 24 and 48
- 3 hours?
- 4 A That was the intent of the program, yes.
- 5 Q Okay. So part of your job as a CRU worker was to
- 6 determine whether to respond to a referral?
- 7 A Yes.
- 8 Q And what that response would be?
- 9 A That's correct.
- 10 Q And what the timeframe for responding would be?
- 11 A Yes.
- 12 Q Okay. So I'd like to refer you to our Commission
- 13 disclosure 992, starting -- it starts at page 19625. You
- 14 have a hard copy of all the documents?
- 15 A I do.
- 16 Q Now, I suspect your counsel organized that for
- 17 you so do you have --
- 18 A Yes.
- 19 Q -- tabs? Do you -- it's going to come up on the
- 20 screen for you, too, but you might be more comfortable with
- 21 a hard copy. I don't know. So it was, it was CD 992.
- 22 MR. RAY: I don't believe Ms. Willox has 992 in
- 23 the binder.
- THE WITNESS: Okay.
- MR. RAY: I don't have a hard copy with me.

- 1 MS. WALSH: Sorry?
- MR. RAY: Ms., Ms. Willox doesn't have a hard
- 3 copy --
- 4 MS. WALSH: Oh, which --
- 5 MR. RAY: -- of 992 in the binder.
- 6 MS. WALSH: Oh, okay.
- 7 MR. RAY: That, that's (inaudible).
- 8 MS. WALSH: Oh, okay.

10 BY MS. WALSH:

- 11 Q Would you feel more comfortable having a hard
- 12 copy? I can get you one.
- 13 A That's fine.
- 14 Q Yes.
- 15 A I can look at it on the screen.
- Okay. Well, if you change your mind let us know.
- 17 A Thank you.
- 18 Q This is document entitled Winnipeg Child and
- 19 Family Services Intake Program Description and Procedures.
- 20 Are you familiar with this document?
- 21 A I believe that it is a document that was
- 22 available but I'm not familiar with it.
- 23 Q Okay. I'm going to walk through some of it and
- 24 ask you whether some of its contents match what you
- 25 understood the practise to be at CRU.

1 So if we start at page 19628, the heading at the top of this page is "Crisis Response Unit and After Hours 2 3 Unit. Program Description." And under the heading 4 "Service Provision and Assessment", towards the bottom of 5 the page it says: 6 7 "With respect to the day-to-day provision of services the CRU and 8 9 AHU will: Interface with Intake 10 a) 11 Abuse Units as well as with the 12 Agency as whole and with external 13 Agencies. 14 b) Respond to any crisis 15 involving assessing and 16 intervention in situations where a 17 child may be at acute risk of 18 abuse or neglect. The CRU will 19 respond to all situations where a 20 response is required within 24 21 hours or within 48 hours (on cases 22 not open to other Agency units)." 23 24 And then over to the top of the 25 page.

```
1
                  "Situations requiring a response
2
                  between 48 hours and 5 days or
 3
                  longer will be the responsibility
                  of the Intake and Abuse units."
 4
5
             Scrolling down to "C":
 6
7
                  "Provide telephone screening, date
8
                  gathering --"
9
10
    I wonder if that should be data gathering.
11
12
                           redirecting clients
13
                  "--
14
                  (collateral's, other Agency's) to
15
                  other resources, and generating
16
                  (typewritten) Case Standards
17
                  forms, including the 'Face Sheet',
18
                  and, (when necessary) the 'Safety
19
                  Assessment' form, placement sheet,
20
                  abuse investigation forms, and
21
                  apprehension forms."
22
23
             So does this match how CRU was practising, in
    2004, the things that I've just read?
24
25
       A
             Yes. But like I said, we were, at that time,
```

- 1 tending to hold cases longer at CRU.
- 2 Q Okay. In terms of the nature of the work that
- 3 was -- does that match the nature of the work that you
- 4 performed?
- 5 A Yes. But because we are also, at that time,
- 6 being asked to hold cases longer -- for example, I recall
- 7 and in reviewing the report that Andy Koster had done I had
- 8 expressed at that time, to Mr. Koster, that because we were
- 9 being asked to hold cases longer we were asked to be -- to
- 10 do additional work that normally wasn't being completed at
- 11 CRU. For example, assist and do some of the abuse
- 12 investigations.
- Q Okay. When you say you were being asked, you
- 14 mean you, personally, as a worker or?
- 15 A The unit as a whole.
- 16 Q And do you know where the request came from?
- 17 A I don't know for certain but, I mean, the general
- 18 feeling was, was that intake was overwhelmed with the
- 19 amount of cases that they were being asked to hold so as a
- 20 result a lot of that workflow was being pushed back down to
- 21 CRU for us to deal with.
- 22 Q And how were you made aware of that?
- 23 A I don't recall exactly if there was direction
- 24 being given to us by our supervisor but based on the
- 25 changes that we were seeing and the cases not moving in the

- 1 manner that we were expecting them to it was, it was
- 2 something that was known to us.
- 3 Q Okay. Still on page 19629, I want to go through
- 4 a few more aspects of this document. Going down to the
- 5 bottom of the page, please, under "I".

- 7 "Provide assessment to parents and
- 8 newborn children which might
- 9 include attending the hospital to
- 10 complete a 'Safety Assessment' -
- in cases where there is either a
- 12 history of Agency involvement
- and/or reasonable concerns
- 14 regarding the parent(s) capacity
- 15 and/or willingness in providing
- 16 adequate care to the newborn. The
- 17 CRU (and possibly the After Hours
- 18 Unit) should only be required to
- 19 attend if there is reason to
- 20 believe that the parents and child
- 21 could be discharged. Intake can
- reasonably respond."

- So was that part of, of the kind of work that you
- 25 did at CRU in 2004?

- 1 Α Yes. 2 Q Okay. Then let's turn to page 19634. Towards the bottom of the page, please, "Recording Outline: 3 Closings - CRU." So: 4 5 "a) Cases warranting no response 6 7 or no further response after AHU 8 or CRU intervention may be closed. 9 Ιf there is a previous case 10 history, a file review should be 11 conducted prior to closing." 12 13 Does that match what you did in 2004 or 2005? No, generally we not complete a file review of 14 15 the prior involvement unless -- I mean, we may have 16 reviewed the history on -- if it was attached to the 17 system, depending on the age of the prior history, but we didn't necessarily pull files or complete a full review of 18 19 all of the history prior to closing.
- Q Okay. When you say attached to the system you
- 21 mean put into CFSIS?
- 22 A Yes. Older documentation, I'm not sure of the
- 23 exact date, but prior to the 1990s some of that prior
- 24 history was not attached to CFSIS.
- 25 Q Okay. So you typically wouldn't go look at a

```
1 paper file before closing --
2
        Α
             No.
 3
        Q
           -- a file at CRU?
            No, we would not.
4
        Α
            Okay. Then:
5
        Q
                  "b) Generally speaking, if a
7
8
                  matter may be resolved and the
9
                  case closed with limited further
10
                  intervention (a few phone calls or
11
                  a field) the case may be kept by
12
                  the CRU beyond 48 hours to
13
                  facilitate the case disposal."
14
             Does that match how you performed your work in
15
    2004, 2005?
16
17
        Α
             That's correct, yes.
18
             Okay. Then "C" says:
        Q
19
20
                  "All cases opened to Intake, Abuse
21
                  or any other unit shall remain
22
                  with that unit for assessment,
23
                  intervention or closing. Cases
24
                  shall not be returned to the CRU
25
                  except when the receiving unit
```

```
cannot reasonably respond in the
 1
 2
                  time frame required to ensure
 3
                  safety. Such a return shall be
                  negotiated between receiving unit
 5
                  supervisor and the CRU supervisor.
                  Once cases are opened to an Intake
 6
 7
                  or Abuse Unit they shall not be
 8
                  returned for the sole purpose of
 9
                  further information gathering."
10
11
             Now, does that match how you performed your work
    or how work was performed at the CRU level in 2004, 2005?
12
13
              I think for the most part but I mean there was
14
    conversations and discussions that were happening between
15
    CRU management, like our supervisors, and other management
16
    at the intake level because of the workload issues.
17
    there was, at that time -- there was some conversation that
18
    was occurring about if a case would be accepted or not at
    the intake level.
19
20
             All right, let's talk about safety assessment.
    That's at page 19635. Do you see the heading "Safety
21
22
    Assessment"?
2.3
             THE COMMISSIONER: What page is that?
24
             MS. WALSH: The next page, 19635.
25
              THE COMMISSIONER: Yeah.
```

1 BY MS. WALSH:

2 Q At the top of the page it says:

3

4 "CRU and AHU social worker will

5 assess the immediate safety of

6 children. This may include but is

7 not limited to the following

8 factors:"

- 10 So that first statement, did that match what you
- 11 understood to be your responsibility in 2004, 2005?
- 12 A Yes.
- 13 Q Is that still the case today?
- 14 A Yes, it is.
- 15 Q Okay. The factors that are listed on this page,
- 16 if you go down all the way "A" through "N", were those
- 17 factors that you took into consideration in conducting a
- 18 safety assessment in 2004, 2005?
- 19 A For the most part, yes. I mean, sometimes some
- 20 of the information was not available to us but for the most
- 21 part these were generally the factors that we were looking
- 22 for or looking at to determine risk and safety to a
- 23 child.
- Q Okay. So and including "M", "Child (children) is
- 25 vulnerable because of age or other factors."

- 1 A Yes.
- 2 Q Part of doing a safety assessment also involved
- 3 assessing and recommending a response time?
- 4 A Yes.
- 5 Q So then if we turn to the next page, 19636. The
- 6 first full paragraph says:

- 8 "All cases in which safety or risk
- 9 is a factor shall be assigned a
- 10 response time of 24 hours, 48
- 11 hours or 5 days."

- That's something that you followed in '04, '05?
- 14 A Yes, it was.
- 15 Q Okay. And still today?
- 16 A Yes, but we're not using the same type of safety
- 17 assessment form.
- 18 Q Okay.
- 19 A Now in the intake module, when you identify the,
- 20 the alleged or the identified child protection concerns,
- 21 the intake module has attached to it a response time based
- 22 on the identified child protection risk that you are
- 23 picking.
- Q Okay. So it identifies a response time for you?
- 25 A Yes.

- Okay. But in '04 or '05 you -- the worker had to
- 2 determine a response time on their own?
- 3 A Well, you went through the safety assessment form
- 4 and based on the items that you may have checked it
- 5 would -- there was certain factors listed under each
- 6 response time and so you would pick on the form at that
- 7 time to something that you felt was appropriate or matched.
- 8 I mean, there wasn't always something that was exactly
- 9 characterized as the current concern that's being reported
- 10 but you would pick a response time on the safety assessment
- 11 form.
- 12 Q Okay. And we'll look at the safety assessment
- 13 form that you filled out in this case shortly.
- 14 Still dealing with the, the document that we're
- 15 looking at, though, this procedures manual, there's a 24
- 16 hour response indicated with a number of criteria. Were
- 17 those criteria that you relied upon in assessing response
- 18 time? If we look -- scroll down through page 19636.
- 19 A Yes, they were.
- 20 Q And over to the next page, please, 19637.
- 21 There's a heading "Vulnerability." "High Priority
- 22 (Immediate Response or Within 24 Hours) (Life
- 23 Threatening/Dangerous)." And a number of criteria,
- 24 including "Young Child or Developmental Age."
- 25 A Yes, they were.

- 1 Q Okay. So, in 2004, were you aware that a child
- 2 of a young age was considered to be particularly
- 3 vulnerable?
- 4 A A child of a young age was considered to be
- 5 vulnerable and at greater risk.
- 6 Q What age would, would that fall into?
- 7 A I mean, a young child, newborn to -- I mean, it's
- 8 hard to say, it depended on the protection concern that was
- 9 being identified but any child under the age of five for
- 10 sure is considered at greater risk. But, again, like it
- 11 depends on the protection concern that's being reported.
- 12 Q So what -- can you give me an example of what you
- 13 mean?
- 14 A Like, for example, if a child -- if the
- 15 information being reported is a child is being left home
- 16 alone, a child who is five would be at greater risk than a
- 17 child who is 10.
- 18 Q In your experience as a CRU worker in 2004, were
- 19 there situations where a matter might get referred to
- 20 intake but be sent back to CRU before intake would actually
- 21 handle it or open it?
- 22 A Yes, there were.
- 23 Q Okay. Can you give me an example of that kind of
- 24 situation?
- 25 A Well, for example, in my particular situation I

- 1 would open -- I opened a CRU report. I referred it to my
- 2 supervisor with a recommendation that the matter be
- 3 referred onto intake for further service delivery. And I
- 4 mean, we weren't always told or advised as to why a case
- 5 may not have gone on to intake for further services and, in
- 6 fact, be returned to you for ongoing service delivery with
- 7 direction to do "X", "Y", "Z".
- 8 Q So you, you as a CRU worker, would be asked to do
- 9 further work?
- 10 A Yes.
- 11 Q Okay. When that happened did that mean that you
- 12 had to close the file?
- 13 A No, not necessarily.
- 14 Q Okay. What would that depend on?
- 15 A It would depend on the additional information
- 16 that you were gathering.
- 17 Q So if -- depending on the information, you might
- 18 still send it back to intake?
- 19 A You might, yes.
- 20 Q Okay. If there were ongoing protection concerns,
- 21 for instance?
- 22 A Um-hum. Yes.
- 23 Q Okay. Or if you weren't certain whether there
- 24 were ongoing protection concerns?
- 25 A Yes.

- 1 Q Let's talk about, about supervision. Who was
- 2 your supervisor in 2004?
- 3 A Diva Faria.
- 4 Q How many workers were there in your unit?
- 5 THE COMMISSIONER: How do you spell that last
- 6 name?
- 7 THE WITNESS: It's F-A-R-I-A.
- I believe, if I recall, there were six of us in
- 9 our unit.

- 11 BY MS. WALSH:
- 12 Q Were you all CRU workers?
- 13 A Yes, we were.
- 14 Q Okay. And were there any other staff people in
- 15 the unit in -- I'm talking 2004?
- 16 A I believe Diva was also the supervisor for -- we
- 17 had an EIA liaison person attached to CRU at that point in
- 18 time.
- 19 O Okay. There was more than one CRU unit in 2004?
- 20 A Yes, there was two CRU units.
- 21 Q Each having six staff, six workers?
- 22 A I believe so.
- Q Okay. Who was the supervisor for the other CRU
- 24 unit in 2004?
- 25 A At that time I believe it was Diana Verrier.

- THE COMMISSIONER: What was her name? Oh,
- 2 Verrier.
- 3 THE WITNESS: Verrier, yes.

5 BY MS. WALSH:

- 6 Q Describe what Ms. Faria's supervision consisted
- 7 of?
- 8 A To be quite honest, I don't, I don't really
- 9 remember. I'm assuming we did have supervision, I don't
- 10 remember how frequently or how often. But because we
- 11 weren't case carrying during the course of supervision you
- 12 wouldn't have a regular case review. Supervision generally
- 13 occurred on a case-by-case basis or if you have questions
- 14 or concerns, it was kind of like an open door policy, you
- 15 would go in and consult with her on a, on a need to basis
- 16 on each individual case.
- Q Was Ms. Faria accessible to you in 2004?
- 18 A I believe for the most part, yes. I mean, I
- 19 don't recall specifically but generally she was -- she made
- 20 herself available to us as staff, yes.
- 21 Q Did you have regularly scheduled meetings?
- 22 A I don't recall having regularly scheduled
- 23 supervision time.
- Q What types of matters would you go to your
- 25 supervisor with?

- 1 A For example, if you were looking direction,
- 2 whether a case should or shouldn't be opened, what type of
- 3 further involvement should be completed at CRU, you know,
- 4 should something be responded to in an immediate nature.
- 5 Was she in agreement with the course of action that you
- 6 were wanting to provide a family.
- 8 frequently you consulted Ms. Faria in 2004?
- 9 A I don't recall how frequently but if I had a
- 10 question or something that I was uncertain about or wanted
- 11 direction on a case, I would go and consult with her and
- 12 speak with her.
- 13 O Were there certain actions to take on a file that
- 14 required supervisor's approval?
- 15 A Yes. For example, if you were completing an
- 16 apprehension of a child.
- 17 Q Anything else?
- 18 A For example, I guess also, if you were needing to
- 19 call Winnipeg Police for case assistance, completing an
- 20 apprehension. I mean, were a case where there are more
- 21 serious child protection concerns, something that required
- 22 more of an urgent response you would go and consult with
- 23 your supervisor to advise I've taken this call on the
- 24 intake line, I think CRU needs to respond to this in a more
- 25 immediate nature so that that information could be passed

- 1 on and she could make arrangements for someone on the
- 2 backup team to respond to it.
- 3 Q What about if you were recommending that a file
- 4 be referred to intake, did that need your supervisor's
- 5 approval?
- 6 A It didn't -- what the process was, is you would
- 7 write a CRU report. You would hand that report in to your
- 8 supervisor for review. If she agreed, the information
- 9 would be forwarded on to intake, if she didn't agree with
- 10 your recommendation she would bring it back to you with
- 11 further suggestions of service delivery or for conversation
- 12 about, you know, I don't necessarily think this should go
- 13 to intake, I think it should go to abuse or I think we at
- 14 CRU should, you know, make an additional phone call or
- 15 whatever she felt would be the appropriate course of
- 16 action.
- 17 Q In terms of, of options as a CRU worker, you just
- 18 referred to abuse and intake. Those were separate areas to
- 19 refer?
- 20 A Yes.
- 21 Q What about if you were recommending closing a
- 22 file, did you need your supervisor's approval to do that?
- 23 A Yes, on every case. Even if a case was being
- 24 referred to intake, your supervisor had to review it and
- 25 sign it off prior to it going to another unit, whether it

- 1 was intake, abuse, closing.
- 2 Q What were the -- in 2004, what were the criteria
- 3 for closing a file at the CRU level?
- 4 A It depended. It depended on what the presenting
- 5 concern was but for a case to be closed, really, the child
- 6 protection concerns either needed to be addressed in some
- 7 form or found to be invalid or unsubstantiated. But the
- 8 child protection concern had to be addressed and there had
- 9 to be, like -- or I shouldn't say minimized but had to be
- 10 dealt with in a manner that there didn't appear to be
- 11 ongoing risk to a child or to a family.
- 12 Q Once a file was closed, say at the CRU level,
- 13 would there be any further monitoring of the children who
- 14 were -- or child who was the subject of the referral?
- 15 A Not by child welfare once a file is closed.
- 16 Q Okay, let's talk about information sharing. In
- 17 the course of your work as a CRU worker in 2004, what
- 18 sources would you rely on in order to obtain information
- 19 about a family or a child?
- 20 A We would rely on a variety of collateral
- 21 contacts. For example, Employment and Income Assistance,
- 22 Manitoba Health, Winnipeg Police sometimes, schools, Public
- 23 Health, any type of community resource that the individual
- 24 or a source of referral may have been -- may identify that
- 25 the family is involved with. For example, counselling or a

- 1 physician.
- 2 Q Okay. Looking at 2004, can you comment on your
- 3 experience in obtaining information from these types of
- 4 collaterals?
- 5 A At that time -- point in time we were accessing
- 6 Employment and Income Assistance and Manitoba Health,
- 7 primarily at CRU, to try to gain information on family
- 8 demographic information although we did access other
- 9 community resources to try to obtain information but those
- 10 were primarily the systems that we tried to access.
- 11 Sometimes it was successful, sometimes it was more of a
- 12 difficult process to try to obtain information. It would
- 13 depend. It would depend on our availability to get
- 14 information.
- 15 Q What do you mean?
- 16 A I mean sometimes collaterals would provide
- 17 information willingly and sometimes collaterals were
- 18 reluctant to provide information.
- 19 Q And what about now, as of 2013?
- 20 A It's the same. In some aspects we feel we, at
- 21 CRU, as CRU workers, are experiencing that the process is
- 22 more difficult to access information.
- 24 the case?
- 25 A I mean, I can't say with any -- with certainty

- 1 but the feeling is, is that since the implementation of
- 2 PHIA and FIPPA other collateral agencies and services are
- 3 very cautious about sharing information because nobody
- 4 wants to break the policies and rules of -- that are
- 5 contained under PHIA and FIPPA of sharing information.
- 6 Q Okay. And PHIA, the Personal Health Information
- 7 Act. FIPPA, Freedom of Information Protection of Privacy
- 8 Act?
- 9 A That's correct.
- 10 Q In 2004, would you also look at CFSIS to get
- 11 information about a family?
- 12 A Yes, we would.
- 13 Q Okay. Is that still the case today?
- 14 A CFSIS and the intake module.
- Okay. Currently is all information from every
- 16 agency available to you at CRU?
- 17 A Not every agency is using the intake module so
- 18 some agencies don't have open cases or file recording
- 19 documented onto the computer system.
- 20 Q So does that create a problem?
- 21 A Yes, it does.
- 23 attention of your supervisors?
- 24 A I believe it has on many occasions and that it's
- 25 an ongoing issue that is attempting to be addressed.

- 1 Q We talked earlier about the concept of, of new
- 2 partners. You were saying that that's something that's
- 3 being stressed as, as a subject of assessment more so than
- 4 in the past?
- 5 A That's correct.
- 6 Q Generally, as of 2004, do you recall whether
- 7 there was any standard or policy to follow when a new
- 8 partner was in a home where there was a protection file?
- 9 A I don't believe there was a standard or a policy.
- 10 At that point in time our primary focus generally was
- 11 focussing on the female or the biological mother in a
- 12 household as the primary caregiver. There wasn't as much
- 13 weight at that time being placed on partners or other adult
- 14 family members living in the family home as for completing
- 15 a prior child welfare history or review.
- Okay. So, in 2004, was it your understanding, as
- 17 a social worker dealing with a protection file, that when
- 18 there was a new adult living in the home with a child that
- 19 you needed to investigate who that adult was as part of the
- 20 risk assessment of the -- for the -- on behalf of the
- 21 child?
- 22 A Yes, that was something that needed to be
- 23 considered.
- 25 A Sorry.

- 1 Q That's okay. You, you would want to know whether
- 2 the individual had a history with Child and Family
- 3 Services, for instance?
- 4 A Yes, if we were able to obtain that information.
- 5 Q Or whether they had a criminal record?
- 6 A Yes.
- 7 Q Okay. And how, in 2004, would you do that
- 8 investigation?
- 9 A Generally we would start by reviewing CFSIS,
- 10 contacting Employment Income Assistance and Manitoba Health
- 11 and attempt to determine who the partner was, their
- 12 birthday, so that a further review of CFSIS could be
- 13 completed.
- 14 Q Okay. All right, we'll come back to that
- 15 process. Let's talk now about the services that you
- 16 delivered to Phoenix and her family in 2004.
- 17 A Okay.
- 18 Q Let's start with CD1795, page 36949. You
- 19 probably do have a hard copy of that. It will also come up
- 20 on your screen.
- So pages 36949 through to 36952 are a report
- 22 dated December 1, 2004. On page 36952, is that your
- 23 signature?
- 24 A Yes, it is.
- Q What is this report?

- 1 A This was the CRU report that I generated
- 2 following a phone call from the source of referral.
- 3 O And it's addressed to Central Intake?
- 4 THE COMMISSIONER: Phone call from whom?
- 5 THE WITNESS: From the source of referral at that
- 6 point in time. It was the hospital social worker who had
- 7 been calling.
- 8 MS. WALSH: And we'll go through that, Mr.
- 9 Commissioner. That was the source of referral number four
- 10 from whom we heard just before the break.

- 12 BY MS. WALSH:
- 13 Q So if we go back to the, the first page. At the
- 14 top, if, if you look at the top of each page. Actually,
- 15 just stop scrolling for a minute. Go to the top of one of
- 16 the pages, please. That's good. Thank you.
- 17 You see it says Michelle Kematch?
- 18 A Oh, yes.
- 19 O That was an error?
- 20 A That was a clerical error.
- Q Okay. Was that on your part or someone else's?
- 22 A I'm not sure.
- 23 Q Okay. Page --
- 24 THE COMMISSIONER: Where, where -- just a minute.
- 25 Where is that?

- 1 MS. WALSH: At the very top of this -- if you
- 2 look on your screen Diane is very -- the clerk is very
- 3 helpfully pointing that out.
- 4 THE COMMISSIONER: Oh, oh, I see.
- 5 MS. WALSH: And it appears on the top of every
- 6 page of this report.
- 7 THE COMMISSIONER: I see.

- 9 BY MS. WALSH:
- 10 Q So this --
- 11 THE COMMISSIONER: You wouldn't, you wouldn't
- 12 have put that in?
- 13 THE WITNESS: I don't honestly remember if, if
- 14 that was a typing error when I saved the document or if the
- 15 administrative staff did that. I don't know, I don't
- 16 remember.
- 17 THE COMMISSIONER: Fair enough.

- 19 BY MS. WALSH:
- 20 Q This is a report that you created in respect of
- 21 the referral that you received at -- when you were working
- 22 at CRU?
- 23 A Yes.
- Q And it says -- I'm on page 36949. It says: "Re"
- 25 -- we were good before. Thank you. "Re: Samantha Kematch

- 1 & Wes McKay."
- 2 A Yes.
- 3 Q And you received this referral on December 1st,
- 4 2004?
- 5 A Yes.
- 6 Q There is a portion of the document entitled
- 7 "History." It goes from this page, 36949, over to the next
- 8 page. Did you create this history?
- 9 A Yes, I did.
- 10 Q Where did you get the information to create it?
- 11 A I don't remember exactly, at this point in time,
- 12 but I can assume that I had obtained this information from
- 13 other file recordings that had been attached to CFSIS.
- 14 Q Okay. Did you have -- you say you don't have a
- 15 specific recollection of what you did. Is that, is that
- 16 true, generally, that you don't have a specific
- 17 recollection of the work you did on this file or is
- 18 that ...
- 19 A Yeah, I, I generally don't remember. I remember
- 20 some of the things because of being involved in the Section
- 21 4 review with Andy Koster and I remember some of the things
- 22 that I had told him at that point in time but I don't -- to
- 23 remember back to December 1st, 2004, I don't remember.
- 24 Q So you don't have a specific recollection of how
- 25 you created the history?

- 1 A No, I don't.
- 2 Q Did you have a practise that you can recall?
- 3 A I would generally review other previous
- 4 involvement and recordings that were attached to CFSIS to
- 5 create my own history.
- 6 Q Okay. How much of the previous recordings would
- 7 you have reviewed?
- 8 A It's hard for me to say. Like I --
- 9 Q You didn't have a practise, a standard practise?
- 10 A No, not generally. And it would depend on how
- 11 busy it was that day, how much time I had available to
- 12 review the previous information, how much information there
- 13 was available to review. If there was a lot of information
- 14 attached on CFSIS and I didn't have a lot of time that day
- 15 because it was busy I would not have probably reviewed
- 16 every document and every note that was attached to the
- 17 system.
- 18 Q Okay. You didn't just cut and paste though from
- 19 a previous summary's history, you created your own?
- 20 A It would depend. If there was a recent closing
- 21 summary or a recent involvement that had a really good
- 22 history completed, or a lot of information contained in it,
- 23 sometimes we would copy and paste some of that information
- 24 into our own histories.
- Q Okay. You can't recall what you did in this

- 1 occasion?
- 2 A I don't remember.
- 3 Q We can turn to page 36953 to pages 36958. This
- 4 is the intake closing summary dated July 14, 2004. You can
- 5 see the date by looking at the last page, 36958. This is
- 6 the last recording on the file prior to your receiving the
- 7 file. Is this a document that you would have reviewed, the
- 8 most recent case summary?
- 9 A I assuming I did but I don't recall exactly if
- 10 I've reviewed this document. I'm assuming I would have had
- 11 to.
- 12 Q Why do you say that?
- 13 A Because generally it was my practise that when I
- 14 was on the phone, for example with a source referral, I
- 15 would attempt to do a search on CFSIS to see if the
- 16 individual that the source referral was calling about may
- 17 already have an open file, when was the file closed, what
- 18 was the nature of that prior involvement to do -- to give
- 19 me a further indication while I'm seeking to the source
- 20 referral about what the disposition of my involvement might
- 21 be.
- 22 Q Okay. And where you found that there had been
- 23 previous openings and closings and summaries generated you
- 24 would have reviewed some of those summaries?
- 25 A Yes. What I probably would have done was while I

- 1 was on the phone with the source of referral and in this
- 2 particular instance I wasn't sure what I was going to do
- 3 with the information based on the limited information that
- 4 the source of referral was providing, so I probably would
- 5 have pulled up the last closing summary to review it, to
- 6 see what the prior involvement had been as to whether this
- 7 would be something that I should open and follow up or
- 8 refer on for follow up at the agency.
- 9 Q Okay. Which you ultimately did determine should
- 10 be the case; right?
- 11 A Yes.
- 12 Q Let's look at -- after the history let's go back
- 13 to page 36949, back to your intake report. So we've looked
- 14 at the history and then on page 36950 the history
- 15 continues. You've got significant others listed, Steve
- 16 Sinclair and Wes McKay and Wes McKay's address. The source
- 17 of referral, who is identified as the social worker at the
- 18 Women's Hospital. That's the person you spoke to?
- 19 A Yes.
- 20 Q That's the person you received the call from?
- 21 A That's correct.
- 22 Q Yes. And then we turn to the next page, 36951.
- 23 "Presenting Problem/Intervention." So this is your
- 24 recording?
- 25 A Yes, it is.

1 Q Okay. So let's go through it. It indicates:

2

3 "SOR called to report that Samantha was admitted to hospital 4 5 yesterday and delivered her fourth child, a baby girl ... states that 7 the birth weight was 3837 grams, and the Apgars were 9 & 9. 8 states that Samantha did receive 9 10 good pre-natal care prior to the 11 birth of this child, and notes 12 that there are no known health 13 concerns with respect to [the 14 child] at this time. SOR states 15 that there was no reported drug or 16 alcohol use during this pregnancy. SOR states that Samantha disclosed 17 18 that she was previously involved 19 with the Agency back in the summer of 2004, due to concerns with 2.0 21 respect to her four year old 2.2 daughter, Phoenix. SOR states 23 that Phoenix is currently residing 24 in the home with Samantha and her 25 common-law partner, Wes McKay

1	(date of birth unknown). SOR
2	notes that Wes is the father to
3	this new child, and is expected to
4	be a support to Samantha.
5	After reviewing the recorded
6	documentation on CFSIS, this
7	worker consulted with supervisor,
8	Faria, with respect to the
9	Agency's role with respect to this
10	matter. Faria agreed that this
11	matter should be referred to
12	intake for ongoing follow up and
13	assessment of the home environment
14	at this time.
15	On Dec. 1/04 this worker left a
16	voice message for the SOR, asking
17	that she reconnect with the Agency
18	to report Samantha's expected date
19	of discharge.
20	On Dec. 1/04 this worker contacted
21	EIA to inquire about the
22	demographic information of
23	Samantha's common-law partner, Wes
24	McKay. Worker was advised by EIA
25	that Samantha only has one child

1	listed on her budget, and that
2	there is not expected to be a
3	common-law partner residing in the
4	home. Therefore the date of birth
5	for Wes McKay could not be
6	obtained.
7	On Dec. 1/04 at 12:00 p.m. this
8	worker reconnected with the SOR,
9	at Women's Hospital
10	Worker asked [the SOR] when the
11	expected discharge date would be
12	for Samantha and [the baby] (was)
13	advised that Samantha might be
14	leaving today after 5:00 p.m., or
15	sometime tomorrow, depending on
16	the hospital's need for the bed."
17	
18	And then on the next page you say:
19	
20	"The safety assessment is
21	completed and on file. Based on
22	the information provided by the
23	SOR the Safety Assessment, at the
24	time of writing, is considered as
25	within a 48-hour response.

- 1 Recommendations:
- 2 It is recommended this file be
- 3 opened for assessment and
- 4 intervention."

- And it's signed by both you and your supervisor.
- 7 So now let's go back, I want to ask you a few questions
- 8 about this recording.
- 9 What -- you took the call from the hospital
- 10 social worker. What did you understand to be the reason
- 11 the referral was being made to CFS?
- 12 A The hospital, I guess, during Samantha's
- 13 admission, she had disclosed that she had had prior
- 14 involvement recently in the summer of 2004 and the hospital
- 15 was calling to see if the agency would be concerned now
- 16 that she has had another child.
- 17 Q You made a note that Wes McKay's date of birth
- 18 was unknown.
- 19 A That's correct.
- 20 Q In your, in your discussion with the hospital
- 21 social worker.
- 22 A Yes.
- 23 Q Why, why did you make that note?
- 24 A I'm assuming because I had asked the source of
- 25 referral if she had Mr. McKay's date of birth and so I'm

- 1 assuming she had said to me, no, I don't. So instead of
- 2 putting Wes McKay, date of birth, with a known date of
- 3 birth, I put date of birth unknown because she said the
- 4 hospital didn't have his date of birth.
- 5 Q Why were you asking her for his date of birth?
- 6 A So that I could have completed a further CFSIS
- 7 check to determine if he had had prior involvement.
- 8 Q We'll come back to that. You also made a note
- 9 that you contacted Employment and Income Assistance for
- 10 demographic information about Wes McKay?
- 11 A That's correct.
- 12 Q Was there specific information that you were
- 13 looking for?
- 14 A I was trying to determine if he was, in fact,
- 15 attached to Samantha's budget and, and gather his date of
- 16 birth.
- 17 Q Okay, so still looking for his date of birth but
- 18 through different means?
- 19 A Yes.
- 20 Q Okay. Do you recall who it was you spoke to at
- 21 EIA?
- 22 A I don't but I do know, as a result of preparing
- 23 for the inquiry, who I spoke to.
- Q And that was Helen Waugh?
- 25 A Yes.

- 1 Q At the time did you recognize that you had spoken
- 2 to that person on previous occasions or do you remember?
- 3 A I have spoken to Helen on the phone many times.
- 4 Q And that -- as of the time that you called her on
- 5 December 1, '04?
- 6 A I'm assuming so. I don't know how long before
- 7 this contact I had spoken to her but we generally called
- 8 EIA numerous times a day to gather demographics and we knew
- 9 each other by voice recognition, we spoke to a number of
- 10 individuals at EIA on a consistent basis.
- 11 Q Okay. You told me that there was an EIA liaison
- 12 in your unit in 2004. What was their job description?
- 13 A The EIA liaison was more so intended to help
- 14 youth who were approaching the age of 18 to get onto EIA
- 15 benefits, prior to their 18th birthday. In situations, for
- 16 example, where they couldn't remain in the family home and
- 17 were looking for financial supports to move out prior to
- 18 their 18th birthday.
- 19 Q So they weren't there to help you with
- 20 information gathering, per se?
- 21 A No.
- 22 Q Did -- and I believe you told us that you
- 23 typically did rely on EIA to give you that kind of
- 24 demographic information such as date of birth?
- 25 A Yes, generally I would call EIA on every referral

- 1 I received.
- 2 On every referral you received?
- 3 A Yes.
- 4 Q And how successful were you in obtaining
- 5 demographic information that you sought?
- 6 A I mean, I can't say exactly with certainty, a
- 7 certain percentage, but I would call on every case and
- 8 every referral I received to gather demographics.
- 9 Sometimes the information we received from EIA was accurate
- 10 and helpful and sometimes it wasn't.
- 11 Q Do you know what it depended on?
- 12 A Not for certain but my assumption is some
- 13 individuals that -- who would answer that line at EIA were
- 14 more helpful or more willing to search for information than
- 15 others. Depended on how busy they were or kind of the mood
- 16 of the day, I guess, if they had the time or were willing
- 17 to look for the information or maybe take extra efforts to
- 18 search for information that we were looking for.
- 19 Q Did anyone ever refuse -- any EIA worker ever
- 20 refuse to give you information you were requesting?
- 21 A No, not outright refuse.
- 22 Q Okay. And what was your experience with Helen
- 23 Waugh, as of December 1, '04? Do you recall?
- 24 A Generally Helen was helpful. We would call,
- 25 Helen would answer and she would complete the lookup, as

- 1 requested.
- 2 Q Do you recall whether you asked the EIA worker,
- 3 who we know is Ms. Waugh, whether Mr. McKay, himself, had a
- 4 file in the EIA system?
- 5 A I don't remember specifically if I asked if Mr.
- 6 McKay had a file of his own. I am assuming, from the way I
- 7 documented it, that I had inquired if, if Samantha had a
- 8 common-law partner. But I don't remember if I asked Helen
- 9 to search and see if there was a Wes McKay on their system.
- 10 Q If Mr. McKay were on the system with an EIA file
- 11 then they would have had his date of birth?
- 12 A I'm assuming so, yes.
- 13 Q But you can't recall whether you asked them to
- 14 look for him specifically?
- 15 A Well, no, but I'm assuming that when I spoke to
- 16 Helen I said that I'm looking to see if Samantha has a
- 17 partner and I don't know for certain but I'm assuming that
- 18 I said to her she has, she has a partner, that we're
- 19 receiving information that she has a partner by the name of
- 20 Wes McKay, do you have him attached to her budget or, you
- 21 know, any information about him.
- 22 Q Let's look at the EIA records and -- to show you
- 23 what the EIA worker documented about her conversation with
- 24 you on December 1, '04. We've looked at what you
- 25 documented. Let's turn to page 28316. And this is from

- 1 CD1579.
- 2 A Sorry, what page number, two, eight?
- 3 Q 28316.
- 4 A Okay.
- 5 Q Are you -- have you got that?
- 6 A Yeah.
- 7 Q Okay. And it's also up on the screen in front of
- 8 you, too, whichever is easier for you.
- 9 So you'll see, if we look at the entry on the
- 10 bottom of the page, it says Investigation verification
- 11 December 1, '04 HWA, which is the name of the worker. And
- 12 then she's written.

- "3rd party information Dec. 1/04
- caller, Shelley Wiebe, Child and
- 16 Family Services, to inform us that
- 17 Samantha is living common law with
- 18 Wes McKay, father of newborn baby
- just yesterday, Nov. 30/04. He is
- 20 listed at the hospital as the
- father of the baby. H. Waugh ..."

- So the EIA worker characterized your phone call
- 24 as one in which you called to inform them that Ms. Kematch
- 25 was living with a common-law person named Wes McKay. Was

- 1 that the reason that you called?
- 2 A No. The intent of my call, always, to EIA was to
- 3 look, to look for demographic information.
- 4 Q We also have information still in the EIA
- 5 records, 1579, at page 28317 and then we'll look at 2824
- 6 and -- 28424 and 28426 but let's start with 2831 --
- 7 THE COMMISSIONER: What page are you going to?
- 8 MS. WALSH: 28317.
- 9 THE COMMISSIONER: All right.

- 11 BY MS. WALSH:
- 12 Q Still in CD1579 -- 70 -- yeah. We have
- 13 information that Ms. Kematch attended at the EIA office on
- 14 December 3, '04 to add the new baby to her budget. And
- 15 you'll see that that's documented. "A/N in office to add
- 16 newborn baby."
- You'll see at the top of that entry it says
- 18 December 3, '04. "To add newborn baby to budget." And
- 19 then there's a reference to Phoenix.
- THE COMMISSIONER: Just what page are you reading
- 21 from?
- 22 MS. WALSH: December 3,'04 at the top of the
- 23 entry.
- 24 THE COMMISSIONER: 28314 -- 28317?
- MS. WALSH: The page is 28317, yes. And if you

- 1 look at that full paragraph at the bottom, the -- of the
- 2 page, well, it's the lower part of the page, lower entry.
- 3 You see it says: "GF, general follow-up Dec 03 04"?
- 4 THE COMMISSIONER: Yes.
- 5 MS. WALSH: That's what I'm referring to.

7 BY MS. WALSH:

- 9 A I do.
- 10 Q Okay. So there's a reference to the applicant
- 11 and this, this CD, this disclosure, is Samantha Kematch's
- 12 EIA file. It shows that she attended at the EIA office on
- 13 December 3 to add the baby to her budget. She mentioned
- 14 that she had Phoenix with her and stated that the PF, the
- 15 putative father is Karl Wesley. And then we also know,
- 16 from looking at page 28424, if you scroll through that to
- 17 the next two pages, you will see that 28 -- let's start at
- 18 -- hold on. Sorry. Go back to page 28424, please. This
- 19 is an application to add dependents. The name of the
- 20 applicant is Samantha Kematch. The -- it says: dependent
- 21 child, date of birth November 30, 2004.
- 22 And then let's scroll to the next page. There's
- 23 a signature, December 3, '04 of Samantha Kematch. And then
- 24 on the finale page, is a copy of the new baby's birth
- 25 certificate. See, it says date of birth November 30, 2004.

- 1 And if you scroll down, please, it shows the information
- 2 about the parents, the father being McKay, Karl Wesley, and
- 3 his date of birth, March 28, 1962.
- 4 So this information was all in the EIA records as
- 5 of December 3, 2004. Did you follow up with EIA after you
- 6 spoke with Ms. Waugh, on December 1, 2004?
- 7 A No, I did not.
- 8 Q Did anyone from EIA, Ms. Waugh or anyone else,
- 9 call you back after your conversation on December 1, '04?
- 10 A No, they did not.
- 11 Q We've also heard evidence that Mr. McKay had
- 12 added Phoenix to his budget, his EIA budget, in May of 2004
- 13 and that Samantha was on his budget at that time, as well.
- 14 Does that surprise you, to learn this, given the
- 15 conversation that you had with the EIA worker in December
- 16 of '04?
- 17 A Yes. But I mean, given some of the responses
- 18 that we would get from time to time from EIA, I'm not
- 19 surprised that there was a connection or that they may have
- 20 been enrolled together, as sometimes the information we got
- 21 from EIA was not always accurate.
- 22 Q Did you ask the EIA worker to see whether
- 23 Samantha Kematch had ever been on a budget with Wes McKay?
- 24 A I don't remember.
- Q Was that typically your practise, to ask that

- 1 kind of question?
- 2 A I may, if I had any indication that they -- that
- 3 Mr. McKay had been on, himself, at one point in time, with
- 4 a child. I may have asked but I don't remember in this
- 5 particular instance if I did or not. I'm assuming, based
- 6 on the recording, that I didn't.
- 7 Q You did not?
- 8 A I'm assuming, based on this, that I did not ask
- 9 if Wes McKay had been enrolled.
- 10 Q Did you mention Phoenix to the EIA worker?
- 11 A I really don't know. EIA advised me that she was
- 12 enrolled with one child and that that child would have been
- 13 Phoenix at the time. So at that time what I knew was that
- 14 Samantha was active with Employment and Income Assistance
- 15 with Phoenix on her budget and that she didn't have anyone
- 16 else attached to her, her file at Employment and Income
- 17 Assistance.
- 18 Q In the, the history portion, if we go back to
- 19 page 36949, the bottom of the page. If you scroll down,
- 20 please. You wrote:

- "In May '04 an Employment and
- 23 Income Assistance worker contacted
- 24 the agency to report that Samantha
- 25 wanted Phoenix added to her budget

- 1 as she was in her care. The EIA
- 2 worker was concerned as she
- 3 recalled that there were concerns
- 4 about Samantha's ability to
- 5 provide care."

- 7 Do you recall whether you asked the EIA worker to
- 8 search Phoenix's name in their system?
- 9 A I don't remember.
- 10 Q Was that something you ever asked an EIA worker
- 11 to do?
- 12 A I have, yes.
- 2 So you were aware that that was something that
- 14 EIA could do, they could type in someone's name and look up
- 15 to see where they had been on -- in terms of someone's
- 16 budget.
- 17 A Yeah. As long as you had a name and date of
- 18 birth they could search under anyone.
- 19 Q Okay. And you had Phoenix's name and date of
- 20 birth?
- 21 A Yes.
- 22 Q So now, still on -- if we go to page 36951. We
- 23 were talking about your recording of your interventions.
- 24 So you said you spoke to the EIA worker. You said, after
- 25 reviewing the recorded documentation on CFSIS you consulted

- 1 with your supervisor, Diva Faria, and decided to refer the
- 2 matter to intake. Why was that the case?
- THE COMMISSIONER: Now, are you, are you on five,
- 4 one, or five, two?
- 5 MS. WALSH: 36951, Mr. Commissioner?
- THE COMMISSIONER: Where abouts?
- 7 MS. WALSH: One, two, three -- the fourth
- 8 paragraph down -- "after reviewing the --
- 9 THE COMMISSIONER: Oh, yes.
- 10 MS. WALSH: "-- the recorded documentation."
- 11 THE COMMISSIONER: All right. Yes, I have it.
- 12 THE WITNESS: After reviewing the history that
- 13 was available to me on CFSIS, I went and spoke to Diva and
- 14 we decided that although the source of referral really
- 15 wasn't reporting a current child protection concern, that
- 16 we would open the matter and refer it to intake for ongoing
- 17 follow up.

- 19 BY MS. WALSH:
- 20 Q Okay. That was based on, on the history that you
- 21 had reviewed?
- 22 A Yes.
- 23 Q What aspects of the history were significant to
- 24 you in making that recommendation?
- 25 A Well, I mean, I guess what I documented here. I

- 1 don't remember if I reviewed other information in CFSIS.
- 2 Q So --
- 3 A But she had had a history. She had had another
- 4 child that was apprehended, which eventually became a
- 5 permanent ward. She had had a child who was now deceased.
- 6 There was previous concerns about alcohol abuse and
- 7 domestic violence within the family home. Further concerns
- 8 about substance abuse being -- occurring. The May '04
- 9 concerns about when Employment and Income Assistance
- 10 called.
- 11 And like I said, I'm not sure if I reviewed other
- 12 documentation in CFSIS but generally, overall, my
- 13 impression from reviewing the history was that she had had
- 14 a significant history that warranted some further follow up
- 15 to see how she was presently functioning.
- Okay. At that time, so we're talking --
- 17 THE COMMISSIONER: And she being Samantha?
- THE WITNESS: Yeah, sorry.

20 BY MS. WALSH:

- 21 Q At that time, when you made that referral, was
- 22 your concern risk to the new baby, to Phoenix, or to both
- 23 children?
- 24 A To both. Generally the feeling is, is that a new
- 25 infant or a very young child in the home can add additional

- 1 stressors to a family and so our intent was to see how the
- 2 family, as a whole, was functioning and if there was any
- 3 risk to Phoenix or the newborn child.
- 4 Q You also noted on the bottom of page 36951, three
- 5 paragraphs from the bottom, that you reconnected with the
- 6 -- well, and at the bottom, that you reconnected with the
- 7 SOR for the expected discharge date for Ms. Kematch.
- 8 Now --
- 9 A Yes.
- 10 Q -- why was that?
- 11 A It's a further determining factor, that my
- 12 supervisor would most likely ask me to determine a response
- 13 time. If she had wanted us to, for example, field to the
- 14 hospital to speak with Samantha prior to discharge, we
- 15 would need to know so that we can determine the response
- 16 time, if she was being discharged that day or the following
- 17 day, we would know when someone would need to respond by if
- 18 the supervisor felt someone should attend to the hospital.
- 19 Q And then you write in your report that the safety
- 20 assessment is complete and on file and that a 48 hour
- 21 response was appropriate?
- 22 A Yes.
- 23 Q You intention, at the time that you wrote that,
- 24 was that intake would respond to the referral?
- 25 A Yes.

- 1 Q What did you expect that intake would do?
- 2 A I mean, I can't speak for exactly what the intake
- 3 worker and the supervisor at intake may have decided to do
- 4 but I believe our hope at that time was that it would go to
- 5 intake and that intake would go out to a home and complete
- 6 a thorough assessment, determine Samantha's functioning and
- 7 how she was coping with the two children.
- 8 MS. WALSH: Mr. Commissioner, this would be a
- 9 good time to take a break, if that works for you, I see
- 10 it's past 11:00.
- 11 THE COMMISSIONER: Yes, that's satisfactory. All
- 12 right, we'll stand adjourned for 15 minutes.
- MS. WALSH: Thank you.
- 14 THE COMMISSIONER: You can take a rest, witness.
- 15 THE WITNESS: Thank you.

17 (BRIEF RECESS)

- 19 BY MS. WALSH:
- 20 Q I would like to refer you to the safety
- 21 assessment form, it's at page 36934 is where it starts.
- 22 This is from CD1795 from Samantha Kematch's file.
- THE COMMISSIONER: 36934?
- MS. WALSH: Yes.
- THE COMMISSIONER: Three, six, nine, what?

- 1 MS. WALSH: Three, four.
- THE COMMISSIONER: Three, four. Is that one
- 3 we've had out this morning?
- 4 MS. WALSH: No.
- 5 THE COMMISSIONER: Okay.
- 6 MS. WALSH: It would be the next to look at.
- 7 THE COMMISSIONER: All right, just ...
- 8 I have it.
- 9 MS. WALSH: You have, you have it, Mr.
- 10 Commissioner?
- 11 THE COMMISSIONER: Yes.

- 13 BY MS. WALSH:
- 14 Q So this is a safety assessment form with your
- 15 name at the top of the page and the date is December 1,
- 16 '04. The name at the top was redacted because it said
- 17 Michelle at that -- on this document, as well, and when our
- 18 office was redacting documents we didn't know if that was
- 19 some other individual or, or simply an error, so that's why
- 20 there's a name redacted at the top.
- Is this the safety assessment form that you
- 22 filled out with respect to this referral?
- 23 A Yes, it is.
- 24 Q So now what, what is this safety assessment
- 25 document?

- 1 A It was a document that we were using at that
- 2 time, based on the presenting concerns you would use it to
- 3 identify the appropriate response time.
- 4 Q Was it a tool, is that how you describe it?
- 5 A Yes, it was a tool.
- 6 Q Did you think it was useful?
- 7 A Any tool is useful but was this document the best
- 8 tool that could have been used? No, it wasn't. It wasn't
- 9 always relevant, it didn't always identify all of the
- 10 appropriate issues that we may have to deal with so it
- 11 didn't always necessarily have response times that were
- 12 applicable.
- 13 Q Let's turn to the next page, page 36935. Under
- 14 the heading "other" you've checked off that box.
- 15 A Yes.
- 16 Q You see that?
- 17 A Yes.
- 18 Q And you've written:

- "Michelle has had extensive Agency
- involvement and was a permanent
- 22 ward of Cree Nation CFS as a
- 23 child. Prior Agency concerns that
- 24 Michelle has had three children,
- only one of is currently in her

1 care."

- 3 So was that an entry that you made?
- 4 A I am assuming so, yes.
- 5 Q And does this essentially tell us that the
- 6 response time was based on Ms. Kematch's history?
- 7 A Yes.
- 8 Q And the name Michelle was an error?
- 9 A It was an error.
- 10 Q Any other reason -- now this, this is under the
- 11 heading "48 hour response"?
- 12 A Yes.
- 13 Q Why did you choose that response?
- 14 A Because there was no known presenting or
- 15 presenting child protection concern being identified. The
- 16 source of referral had contacted us at that time simply
- 17 based on Samantha's admission of having prior child welfare
- 18 involvement earlier in the year.
- 19 Q What about the age of the children, was that
- 20 something you took into consideration?
- 21 A Yes, that was one of the reasons why I selected
- 22 the 48 hour response, based on the age of the child.
- 23 Q As opposed to a five day, you mean?
- 24 A Yes.
- 25 Q Then if we turn to page 36937. You've checked

- off where it says "Case to", you've checked off "Intake"?
- 2 A Yes.
- 3 Q So that indicates that you were referring the
- 4 matter to go to intake?
- 5 A Yes.
- 6 Q To respond within 48 hours?
- 7 A Yes.
- 8 Q And the other boxes that are there, those were
- 9 other options you could have checked off?
- 10 A You mean like "Abuse", "CRU", "Case Closed"?
- 11 Q Right.
- 12 A Yes.
- 13 Q So if you had not referred it to intake, one
- 14 option would have been to refer it to abuse?
- 15 A Yes.
- Q Which was a form of intake but a separate unit?
- 17 A Well, they dealt, the abuse unit dealt with
- 18 allegations of abuse towards a child.
- 19 Q Or you could have checked off CRU?
- 20 A Yes.
- 21 Q Keeping it in --
- 22 A At our --
- 23 Q -- your unit?
- 24 A Yes.
- 25 Q Or you could have checked off case closed?

- 1 A Yes.
- 2 Q So what you checked off was general intake, is --
- 3 A Yes, the general intake unit.
- 4 Q At the time that you received this referral, do
- 5 you recall whether or not you looked at CFSIS to see if you
- 6 could find any information about Wes McKay?
- 7 A I don't recall. I don't know if I did a search
- 8 on the system under Mr. McKay's name or not.
- 9 Q Okay. If you had done that would you have
- 10 documented that you did it?
- 11 A I most likely, probably would have, yes.
- 12 Q Okay. I think you told me earlier that that was
- 13 the reason that you were looking for his date of birth?
- 14 A Yes.
- 15 Q Did you ever get his date of birth?
- 16 A No, I did not.
- 17 Q But did you understand that you didn't need Mr.
- 18 McKay's date of birth in order to do a CFSIS search?
- 19 A Yes.
- 20 Q I'm going to walk you through the, the process of
- 21 doing a CFSIS search in 2004. I'm referring you to Exhibit
- 22 22, which we have just marked, and I think the clerk will
- 23 put that in front of you.
- THE COMMISSIONER: Have I got that?
- 25 MS. WALSH: That's the third exhibit that we

- 1 filed today, Mr. Commissioner, it's Exhibit 22.
- THE COMMISSIONER: Oh, yes. Yes.

4 BY MS. WALSH:

- 5 Q You've got that in front of you, Ms. Willox?
- 6 A Yes, I do.
- 7 Q So this document, Exhibit 22, outlines the
- 8 procedure by which a prior contact check was done in CFSIS
- 9 at the time that you were involved with Phoenix and her
- 10 family. So if you look at page 2 and Madam Clerk, if we
- 11 could please have Exhibit 22 put on the screen so everyone
- 12 can follow along. Twenty-two. Turn to page 2, please.
- 13 Just scroll down so we can see it. Thank you. Perfect.

14

15 BY MS. WALSH:

- 16 Q The document says that "Prior Contact Check" or
- 17 PCC -- I'm looking at paragraph two.

- "[Prior contact searches] are
- 20 conducted by entering the
- 21 individual's first name and last
- name, any other "known as" names,
- gender and approximate age/date of
- 24 birth. As of 2000-2005, the PCC
- 25 search created a list of 50

1		closest matches based on
2		variations of those names that are
3		based on spelled-alike,
4		sound-alike, age-alike, as well as
5		gender-alike. A PCC will then
6		give a percentage match indicating
7		how similar the search is to the
8		person records in CFSIS."
9		
10		Then on the next page, paragraph three.
11		
12		"The individual conducting the PCC
13		search may then review the results
14		generated by the search, and the
15		information contained in CFSIS, to
16		determine which, if any, of the
17		closest matches is the person he
18		or she is looking for."
19		
20		Now, were you aware that this was the process by
21	which you	could do a PCC in CFSIS in December of 2004?
22	А	Yes, I am.
23	Q	You were aware of that as of December of '04?
24	А	Yes.
25	Q	Then paragraph four, of Exhibit 22, says:

1	
2	"Information about a person's past
3	relationships or children may
4	assist a worker in linking a given
5	search to the person that they are
6	looking for.
7	CFSA is continuously being
8	updated. In order to determine
9	what a PCC would have looked like
10	in 2004, one must do a PCC now.
11	Person records with names similar
12	to the subject of the search and
13	which were created after 2004 must
14	be extracted to approximate a PCC
15	in 2004."
16	
17	If you scroll down to paragraph seven, please.
18	
19	"When a worker does a PCC"
20	
21	And we'll come back to what the results of, of the search
22	done today, as reflected at paragraph 6R, paragraph sever
23	says:
24	
25	"When a worker does a PCC, the

1	worker will estimate the
2	approximate age of the subject of
3	the search based on the
4	information available to the
5	worker. The dates January 1, 1980
6	and January 1, 1950 have been used
7	as assumed ages."
8	
9	That's in this case.
10	
11	"The 1980 date assumes that McKay
12	was close in age to Ms. Kematch
13	and the 1950 date assumes that
14	McKay was older than Ms. Kematch."
15	
16	Paragraph eight.
17	
18	"The person known to be the
19	correct Karl Wesley McKay is
20	manually highlighted in dark blue
21	in each of the four appendices.
22	Persons with similar names are
23	manually identified by a red
24	rectangle around the name."
25	

- 76 -

- 1 So now let's look at the search results, what the
- 2 department did was they did a search, a PCC of both Wes
- 3 McKay and Karl Wes McKay using, in each case, the two
- 4 different dates and their results are attached as
- 5 appendices to this exhibit.
- 6 I'll also point out, if we go to page 4 of
- 7 exhibit, paragraph 9(d) says that: "All ages shown on the
- 8 appendices are as at December 2012."
- 9 So if we want to know what the age would have
- 10 been when you did the search in 2004, we would subtract
- 11 eight years from the age that's shown on the search
- 12 results.
- If we look at appendix A, which is at page 5. If
- 14 you can just pull up the document a little bit, so we can
- 15 see the whole thing, please. Thank you.
- 16 You'll see that in a search done as of December
- 17 2012, if one put into CFSIS a PCC for Wes McKay, see the
- 18 first name Wes, surname McKay, with an approximate age of
- 19 32, see that next to age, this is the top box, CFSIS
- 20 returned an 81 percent match on Wes McKay, age 50. You see
- 21 the summary of the search results?
- 22 A Yes.
- 23 Q And that shows that that person, Wes McKay, age
- 24 50, had a record in CFSIS as of 2004.
- 25 A Yes.

- 1 Q And, and in fact, a summary of the search results
- 2 shows that doing this search now, as of -- well, as of
- 3 2012, of the four names that came up, only two of them were
- 4 in the system in 2004.
- 5 A Yes.
- 6 Q So there were only two individuals who possibly
- 7 matched Wes McKay, age 32, as of 2012, in 2004.
- If we go to the screen shot of what this would
- 9 have looked like, on the next page, six, this is what the
- 10 document was referring to. So if a PCC search had been
- 11 done of Wes McKay, this is what the results looked like
- 12 with the blue band being the correct Wes McKay. Can you
- 13 see that?
- 14 A Yes, I do.
- 15 Q And then if we refer to the search results that
- 16 are shown in appendix B on page 9. If one performed a
- 17 CFSIS PCC search for Wes McKay, this time with a birth year
- 18 of 1950, assuming that he were an older person, the summary
- 19 of the search results shows an 81 percent match to the
- 20 correct Wes McKay. And that person had a record in the
- 21 system as of 2004. And the other person that was -- that
- 22 came up as a match did not.
- 23 And then if we turn to appendix C which is at
- 24 page 13. It shows that if you did a search, a CFSIS PCC
- 25 search, this time instead of for Wes McKay, for Karl Wesley

- 1 McKay, with a birth year of 1980, making him 32, CFSIS
- 2 returned an 85 percent match for the correct Karl McKay,
- 3 age 50. There was one other person in the system at the
- 4 time.
- 5 Then -- and that person did not have the name
- 6 Wesley in their name.
- 7 And then finally, if we turn to appendix D, at
- 8 page 17, this is the search done, again for Karl Wesley
- 9 McKay, this time with a birth year of 1950, there is again
- 10 an 85 percent match for the Karl Wesley McKay, age 50.
- 11 Could you scroll up a bit, please? And that
- 12 person had a record in 2004 in the system. There was one
- 13 other person who had a 72 percent match and they did not
- 14 have the name Wesley in their name.
- Now, was this a search that you, in fact, did
- 16 regarding Wes McKay, or Wesley McKay, or Karl Wesley McKay,
- 17 in 2004?
- 18 A I don't remember.
- 19 Q In fact, you didn't do this search, did you?
- 20 A I don't know. I don't remember if I did or
- 21 didn't.
- 22 Q All right. Well, let's see if we can assist your
- 23 memory. Did you understand, in 2004, notwithstanding the
- 24 fact that you were asking for his birth date, that you
- 25 didn't need to know Mr. McKay's birth date in order to

- 1 search for him?
- 2 A That's correct.
- 3 Q So the process that I have just outlined was one
- 4 that you were familiar with in terms of how to do a PCC?
- 5 A Yes.
- 6 Q And we'll come back to this. You completed your
- 7 CRU report on December 1, 2004. And that's at page 36952.
- 8 Just before we go to that, with respect to the -- to
- 9 conducting a PCC search, did you understand that then what
- 10 you would do, given that you said you weren't sure what Mr.
- 11 McKay's birth date was, that you would click on the Wes
- 12 McKay's that came up as a closest match, to try and
- 13 determine who was the correct Wes McKay?
- 14 A Yes.
- 15 Q And then you would look to see if they had a
- 16 history with Child and Family Services?
- 17 A Yes.
- 18 Q And that was to see whether they posed any form
- 19 of risk to the child?
- 20 A That's correct.
- 21 Q Now, you signed your, your CRU report. What did
- 22 you do with the report after you completed the report?
- 23 When you handed it into -- well, tell me, tell me what you
- 24 do first, once you complete a report.
- 25 A Once you complete a report, you complete the CRU

- 1 documentation, as requested, and then you submit it to your
- 2 supervisor for review.
- 3 Q In handwritten form or typed form?
- 4 A In the typed form.
- 5 Q Is it signed by you at that point?
- 6 A Yes.
- 7 Q Did you give your supervisor, who was -- was that
- 8 Ms. Faria?
- 9 A Yes, it was.
- 10 Q Did you give her a copy of the safety assessment
- 11 form, as well?
- 12 A Yes, I believe at that time we were to complete
- 13 the CRU report, the safety assessment and a copy of the
- 14 CFSIS face sheet.
- 15 Q And was all of that done on December 1st, '04?
- 16 A I believe so.
- 17 Q Now, let's go to page 36943. This document runs
- 18 from 36943 all the way through to 36948. At the top it
- 19 says: "To: Central Intake." From you. So this is a
- 20 document that you created?
- 21 A Yes.
- 22 Q And if we go to the last page of the document, on
- 23 page 36948, is that your signature?
- 24 A Yes, it is.
- 25 Q It says it's typed December 7, 2004. Is that the

- 1 date that the report was completed?
- 2 A Most likely, yes, it would have been the last day
- 3 I finished typing, prior to handing it in to my supervisor.
- 4 Q Okay. And this is part of -- and we're going to
- 5 go through this report but this is part of a -- or this is
- 6 a subsequent report that you prepared after the one that we
- 7 just looked at, dated December 1, '04?
- 8 A What -- I believe it's a continuation of the
- 9 first one.
- 10 Q Okay. If you look at pages 36943 to the top of
- 11 -- all the way to the top of 36946, this appears to be a
- 12 reproduction of the report that we just looked at?
- 13 A Yes.
- 14 Q Okay. Without the signatures. If you look at
- 15 page 36946.
- 16 A Yes.
- 17 Q That doesn't have the signatures. Is that
- 18 because the document, when you continued on with working,
- 19 was simply cut and pasted from the previous document?
- 20 A I most likely would have continued adding on into
- 21 the same word document, my following interventions after
- 22 receiving it back from my supervisor.
- 23 Q So then it -- but it's -- when you did the, the
- 24 first document, you had it printed and you signed it --
- 25 A Yes.

25

Α

Yes.

```
-- before you handed it to your supervisor --
1
         Q
 2
        Α
             Yes.
 3
           -- and then she signed it?
         Q
         Α
 4
             Yes.
             Okay. Now you're doing more work and you simply
 5
         Q
    continue with the word document.
7
         Α
             Yes.
             If you look at page 36946, under "Interventions".
8
    The first paragraph underneath that heading says:
10
                  "On Dec. 2/04 this worker received
11
12
                  the above referral information
                  back from CRU supervisor, Faria,
13
14
                  for ongoing follow up
                  assessment. Worker was directed
15
16
                  by Faria to connect with the
17
                  mother, offer the family supports,
18
                  and close the file to CRU - if the
19
                  Agency is unable to mandate
20
                  services within the home at this
                  time."
21
22
23
             So it appears that your supervisor returned the
```

referral to you on December 2nd, '04?

- 1 Q Do you know why that was done?
- 2 A I don't know why it was returned to me rather
- 3 than being sent to intake, as the recommendation.
- 4 Q Okay. Your supervisor didn't tell you why?
- 5 A Not that I recall.
- 6 Q Okay. Can you explain what you meant where you
- 7 wrote: "if the Agency is unable to mandate services within
- 8 the home at this time."?
- 9 A If the agency is unable to identify a child
- 10 protection concern or a child protection risk within the
- 11 home.
- 12 Q Then in that case the file would be closed to
- 13 CRU?
- 14 A Yes.
- 15 Q And so if it were otherwise, if the agency felt
- 16 there were child protection concerns, then the file would
- 17 not be closed at CRU?
- 18 A No, it would not.
- 19 Q And that's something that I think you discussed
- 20 with us earlier this morning?
- 21 A Yes.
- 22 Q Or if you didn't know whether there were child
- 23 protection concerns you wouldn't close it at CRU?
- 24 A If there were no protection concerns identified
- 25 to us and we were not aware of protection concerns then she

- 1 was saying that it could be closed.
- 2 Q But if you were not certain as to whether there
- 3 were or not you wouldn't close the file?
- 4 A No, I guess not.
- 5 Q And again, if the file were closed at CRU, that
- 6 would mean that there would be no further monitoring of the
- 7 child who is the subject of the file?
- 8 A That's correct.
- 9 Q So then going on in your interventions, you made
- 10 attempts to contact Ms. Kematch; right?
- 11 A Yes, I did.
- 12 Q It says:

- 14 "On Dec. 2/04 at 2:33 pm this
- worker attempted to contact
- 16 Samantha at home phone number ...
- Worker left a voice message asking
- 18 Samantha to return the ... call.
- 19 On Dec. 3/04 at 1:03 pm this
- 20 worker attempted to contact
- 21 Samantha Kematch --"

22

23 Again at same phone number.

24

25 "There was no answer. Worker left

23

24

25

1	а	voice message asking Samantha to
2	r	eturn the phone call today before
3	4	:30
4	C	n Dec. 3/04 at 1:10 pm this
5	W	orker contacted the SOR at
6	W	omen's Hospital Worker spoke
7	t	o [SOR] and asked her to provide
8	t	he discharge date for Samantha.
9]	SOR] confirmed that Samantha was
10	d	ischarged from the hospital on
11	W	ednesday night."
12		
13	And you go o	n to say:
14		
15	"	On Dec. 3/04 at 1:15 pm this
16	W	orker consulted with supervisor,
17	F	aria, regarding this matter and
18	t	he Agency's inability to connect
19	W	ith Samantha via phone at this
20	p	oint in time. Faria suggested
21	t	hat worker contact the PHN

involved with the family, inquire

if Public Health has been out to

the home, and if there are no

concerns identified by the PHN

- 1 worker (or worker) is to close the
- 2 protection file."

- 4 So you brought your concerns to Ms. Faria?
- 5 A Yes, I did.
- 6 Q What, what exactly were those concerns?
- 7 A At this point she had returned the file to me to
- 8 ask me to make contact with Ms. Kematch via phone to offer
- 9 supports, determine how she was doing. I had been unable
- 10 to do so, so I went back to my supervisor to determine the
- 11 course of action on how she wanted me to continue to follow
- 12 up in the matter.
- 13 Q And your supervisor told you to contact the
- 14 Public Health nurse?
- 15 A Yes, she did.
- 16 Q Was that typical practise?
- 17 A It was typical that we would utilize community
- 18 collaterals or contacts in an attempt to try to gain
- 19 information on families about their functioning and any
- 20 potential risk or known protection concerns from
- 21 collaterals about a family.
- 22 Q Okay. So you would contact a collateral to see
- 23 if there were protection concerns?
- 24 A Yes.
- 25 Q Including a Public Health nurse?

- 1 A Yes.
- 2 Q What about in this case where the source of
- 3 referral was a healthcare employee, who had already
- 4 referred the matter out to CFS? Did you still think that,
- 5 that the Public Health nurse was the best source of
- 6 information for protection concerns?
- 7 A Sorry, I'm not sure what you mean. Like because
- 8 the source of referral was calling from Women's Hospital?
- 9 Q Yes.
- 10 A Well, at this point in time we were wanting to
- 11 determine if Public Health -- usually what happens is after
- 12 a mom goes into hospital and delivers a baby there is a
- 13 referral made to the community Public Health nurse. We
- 14 wanted to determine if the health nurse had been out to the
- 15 family home at this point in time, seeing mom and baby.
- 16 How they felt that the function -- how mom, Samantha's
- 17 functioning was going and if she had been able to identify
- 18 any concerns or not about Samantha's interaction or
- 19 parenting of the child.
- 20 Q Okay. Had you, as of 2004, in fact had
- 21 experience as a CR worker -- CRU worker in receiving
- 22 information from Public Health nurses about protection
- 23 concerns?
- 24 A Yes. It was a community resource that we had
- 25 used before.

```
Was it your experience that Public Health nurses
1
         0
    would sometimes initiate referrals to CFS?
 3
              Yes, sometimes.
              And, in fact, you did contact the Public Health
 4
 5
    nurse for Ms. Kematch; right?
 6
              Yes, I did.
         Α
 7
         Q
              And that -- her name was Mary Wu?
         Α
              Yes.
 8
              And if we look at page 36946 still. You say:
 9
         Q
10
11
                   "On Dec. 3/04 at 1:18 pm this
12
                   worker contacted the WRHA office
13
                   located at 490 Hargrave at phone
14
                   number ... to inquire about the
15
                   name of the PHN that would service
16
                   the area of McGee Street. Worker
17
                   was advised that the PHN assigned
18
                   to work with Samantha Kematch is
19
                   Mary Wu ..."
20
21
    And gave her phone number.
22
              Turning over to the next page. At the top of the
23
   page you say:
24
```

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"On December 3/04 at 1:25 pm this

1 worker attempted to contact the 2 PHN for Samantha Kematch, Mary Wu 3 Worker left a voice message . . . asking Mary to return the phone call today regarding her client, 5 Samantha Kematch. 6 7 indicated that the Agency has some questions and things that we would 8 9 like to discuss with respect to 10 Samantha."

11

Then you document your contact with the Public
Health nurse.

14

15 "On Dec. 3/04 at 4:02 p.m. this 16 worker received a return phone 17 call from the [Public Health 18 nurse] ... Mary Wu ... Worker questioned Mary if she had been 19 2.0 out to the family home to see 2.1 Samantha and the baby yet, and if 2.2 she has any concerns. Mary 23 advised that she has been to see 24 Samantha since her discharge from 25 hospital. Mary questioned why

I	worker was contacting Public
2	Health, and asked if Samantha was
3	aware that [Winnipeg Child and
4	Family Services] was contacting
5	her for information. Worker
6	advised Mary that the Agency has
7	previously had extensive
8	involvement with Samantha, and
9	indicated that Samantha has four
10	children - only two of which are
11	in her care. Worker reported that
12	the Agency has had some pretty
13	serious concerns in the past, and
14	is wondering if Public Health has
15	any concerns at this time."

Now, these are all notes that you made of your

- 18 phone call to Mary Wu?
- 19 A Yes.
- 21 phone conversation taking place?
- 22 A I can't say for certain. Sometimes what I would
- 23 do was on -- I was on the phone with a collateral contact I
- 24 would type into a word document, as I'm a faster typer,
- 25 sometimes, than I am by handwriting. It depends. Like I'm

- 1 not sure if I typed this into the document as I was
- 2 speaking with Mary, if I made a notation in my steno pad,
- 3 I'm not sure.
- 4 Q But was while you were speaking with the Public
- 5 Health nurse or after you hung up the phone?
- 6 A I'm not sure if -- I don't remember if I made
- 7 notes while I was speaking to her or after I hung up.
- 8 Q Okay. And if you made them in your steno pad,
- 9 that's one possibility?
- 10 A Yes.
- 11 Q Okay. And the steno pad no longer exists?
- 12 A Yes.
- 13 Q Okay. Was anything that you made note of in your
- 14 steno pad transferred -- was everything that you made note
- of in your steno pad transferred into the word document?
- 16 A Yes. Generally everything that I write down as
- 17 notations I will put into the document.
- Okay. Generally but not necessarily everything?
- 19 A Well, I might have put in, you know, extra words
- 20 or whatever, that I might have re-worded the information, I
- 21 might have taken shorthand on my steno pad and then
- 22 transcribed it into full sentences. But the documentation
- 23 and information that I would write during conversations
- 24 with collaterals or clients in my steno pad was transferred
- 25 into my word document.

- 1 Q And do you have any independent recollection of
- 2 this conversation?
- 3 A I don't today but I do because of my involvement
- 4 with Mr. Koster during the Section 4 report.
- 5 Q So -- and we'll come that involvement but when
- 6 you were interviewed by Mr. Koster you had a recollection
- 7 of the conversation with Ms. Wu?
- 8 A Yes, I did.
- 9 Q Okay. Let's finish reading what you've
- 10 documented.

- "Mary advised that she has been
- 13 recently advised at training
- 14 sessions that she is not to share
- information with [Winnipeg Child
- and Family Services] due to PHIA.
- 17 Worker advised Mary that the
- 18 Agency has attempted to contact
- 19 Samantha on two occasions now, and
- 20 notes that if Samantha is to check
- 21 her voice mail she will see that
- the Agency is trying to contact
- her. However, worker advised Mary
- 24 that the Child and Family Act
- 25 supersedes PHIA, and indicated

that any professional is obligated 1 contact [Winnipeg Child and 2 to 3 Family Services] to report risk to a child if there are concerns. 4 Mary advised that she is aware of 5 this, but has been advised at recent training not to discuss 7 cases with [Winnipeg Child and 8 9 Family Services]. Mary indicated 10 that [Winnipeg Child and Family 11 Services does not 12 information with Public Health due 13 the confidentiality act. 14 Worker indicated that all the 15 Agency is asking at this time, is 16 if Mary has been to the home and 17 if she has any concerns. Mary 18 advised that she would like to contact Samantha before answering 19 2.0 this question, to advise her that 21 [Winnipeg] CFS is calling her, 2.2 asking for information. Worker 23 again advised Mary that she is 24 obligated to report any child 25 protection concerns to the Agency,

1	and therefore questioned Mary why
2	she would not simply come out and
3	say that she does not have any
4	concerns if she is not willing to
5	report a risk to the child. Mary
6	indicated that she can not say at
7	this time. Worker asked for the
8	name of Mary's supervisor, so that
9	future incidents such as this -
10	that involve a lack of
11	communication between Agencies,
12	can be rectified at the managerial
13	level. Mary indicated that her
14	supervisor is Nettie Strople at
15	phone number Worker provided
16	Mary with the name of the CRU
17	supervisor, Diva Faria, at phone
18	number This information was
19	provided to Faria for ongoing
20	follow up."

So let's just go back and, and look at these notes and this discussion. You used the term concerns, you asked Ms. Wu if she had any concerns. Do you recall whether you ever used the word child protection concerns or

- 1 the phrase?
- 2 A I don't recall specifically. I had identified
- 3 myself to Ms. Wu as a child protection worker and had
- 4 indicated to her that we had had child protection concerns
- 5 in the past and was calling to inquire if she had current
- 6 concerns referencing child protection concerns at this
- 7 time. Did I specifically use child protection concerns as
- 8 the wording that I used with Mr. Wu? I don't recall.
- 9 Q In your, in your documentation you refer to
- 10 saying that you reported that the agency has had some
- 11 pretty serious concerns in the past.
- 12 A Yes.
- 13 Q You don't document using the word child
- 14 protection.
- 15 A Well, I do here say "Worker again advised Mary
- 16 that she is obligated to report any child protection
- 17 concerns to the Agency." So I did make it clear to Ms. Wu
- 18 that I was calling, I was from a child welfare agency, and
- 19 that she was obligated to report child protection concerns.
- 20 Q What was your understanding of what Ms. Wu was
- 21 saying to you of her response?
- 22 A Ms. Wu acknowledged to me that she was obligated,
- 23 as a professional, to report any child protection concerns
- 24 to the agency but then, at this time, now whether she was
- 25 implying that she didn't have child protection concerns and

- 1 wasn't open or able to share the content of her
- 2 involvement, because of PHIA and FIPPA but she acknowledged
- 3 her obligation to report and that it was her duty as a
- 4 professional to report a child protection concern to the
- 5 agency. But at this time, due to PHIA and FIPPA was not
- 6 able or willing to report.
- 7 Q So did you understand Ms. Wu to be saying that
- 8 she couldn't discuss anything with you because of PHIA?
- 9 A To me Ms. Wu was saying that she is obligated,
- 10 she knows her obligation to report, but that the remainder
- 11 of her involvement with Ms. Kematch could not be discussed
- 12 until she spoke to her client first.
- 13 Q What did you understand to be the situation with
- 14 the family by the end of your conversation with Ms. Wu?
- 15 A Ms. Wu had been out to the family home, had seen
- 16 Samantha and the new baby. Had provided the services that
- 17 she does as a child -- as a public health nurse. She did
- 18 not, she knew she was obligated to report and did not have
- 19 protection concerns at that time to report.
- 20 Q So was it your understanding, by the end of your
- 21 conversation with Ms. Wu, that she did not have child
- 22 protection concerns?
- 23 A Based on the way I have recorded this, yes, my
- 24 assumption is that she knew she was obligated to report if
- 25 she had a protection concern but she was not reporting any

- 1 at that time.
- 2 Q So based on your understanding, what was it that
- 3 Ms. Wu had to ask Ms. Kematch permission for?
- 4 A I am assuming that the nature of her involvement
- 5 with Ms. Kematch, I mean that that they -- whether other
- 6 conversations had occurred, whether it was about breast
- 7 feeding or you know, general care, parenting, I'm not sure
- 8 what Ms. Kematch and her would have discussed or shared but
- 9 my understanding was that Ms. Wu was looking to receive
- 10 confirmation or -- from Samantha to give her the okay to
- 11 speak to CFS about their contact, in general.
- 12 Q Did you understand Ms. Wu to be saying she needed
- 13 Ms. Kematch's permission in order to tell you whether or
- 14 not she had child protection concerns?
- 15 A No, she acknowledged her obligation to me to
- 16 report and it was indicated that she was aware that if she
- 17 had protection concerns that she needed to
- 18 report.
- 19 THE COMMISSIONER: Did she say whether she had
- 20 any such concerns or not?
- 21 THE WITNESS: She didn't say specifically that
- 22 she did or did not have protection concerns but
- 23 acknowledged her obligation to report if she had a
- 24 protection concern.
- THE COMMISSIONER: And from that you assumed that

- 1 she had none, is that a fair statement?
- THE WITNESS: Yes.

- 4 BY MS. WALSH:
- 5 Q You asked for Ms. Wu's supervisor's name. Why
- 6 was that?
- 7 A For a couple of reasons. This conversation was
- 8 concerning to me. One, I had hoped that my supervisor
- 9 would follow up with Ms. Wu's supervisor, in fact, as a way
- 10 to maybe receive confirmation that Ms. Wu didn't have
- 11 protection concerns and that if there were -- if there was
- 12 something there that she was not sharing that her
- 13 supervisor would, in turn, follow up with Ms. Wu or direct
- 14 her to, to share the information, if there was a protection
- 15 concern.
- 16 Q About this specific family?
- 17 A Yes.
- 18 Q Okay.
- 19 A And the second part of it is, is like I
- 20 documented, is that if this was information that was
- 21 received at recent training to Public Health nurses or the
- 22 Public Health system, that staff are not to share
- 23 information with us, that that could be addressed, as that
- 24 would be a problem.
- Q What information did you think Public Health

- 1 staff could share with CFS?
- 2 A Anything that pertains to a child protection
- 3 concern.
- 4 Q Did you understand that Ms. Wu understood that
- 5 she could and should do that?
- 6 A Yes. I reiterated to Ms. Wu, numerous times
- 7 during our phone call, that the Child and Family Services
- 8 Act superseded PHIA and FIPPA and that, as a professional,
- 9 she was obligated to report any child protection concern to
- 10 our agency for follow up.
- 11 Q So you said you, you still referred it to -- or
- 12 wanted to refer it to your supervisor to follow up with Ms.
- 13 Wu's supervisor?
- 14 A Yes.
- 15 Q So were you, by the end of the conversation,
- 16 still uncertain as to whether Ms. Wu understood that she
- 17 had to tell you about any child protection concerns she had
- 18 with respect to this family?
- 19 A I am assuming that there was probably still a
- 20 small element of uncertainty within my mind. Although she
- 21 had acknowledged her obligation to report I wanted more
- 22 confirmation and in turn reverted to my supervisor for --
- 23 two purposes or two goals, really.
- Q Did you, in fact, tell Ms. Faria about this
- 25 conversation?

- 1 A I recall, from my interview with Mr. Koster, that
- 2 at that time, yes, I had, following my conversation with
- 3 Ms. Wu, gone and spoke to Diva about my conversation with
- 4 the Public Health nurse.
- 5 Q Do you recall whether you told Ms. Faria that you
- 6 still had some residual concern as to whether there were
- 7 child protection concerns?
- 8 A I don't remember the exact content of that
- 9 conversation with Diva. I believe I had shared with her
- 10 the outcome of my call and my frustration in trying to
- 11 speak with Ms. Wu to obtain information and that I had
- 12 obtained the name and phone number for Ms. Wu's supervisor
- 13 so that she, in turn, could follow up with the department,
- 14 like the Public Health nurse department in an attempt to
- 15 clarify some of the things that I had been unable to get
- 16 answers from, from Ms. Wu.
- 17 Q Specific to this particular family?
- 18 A Specific to this family and the overall problem,
- 19 itself, of if Public Health is receiving information that
- 20 they are not to share information with our agency.
- 21 Q Why did you give Ms. Faria's name to Ms. Wu?
- 22 A I let Ms. Wu know that for me this was a concern,
- 23 her response to me and my questions was a concern and that
- 24 I would be speaking to my supervisor so that further follow
- 25 up could occur and I advised her to do the same, to speak

- 1 to her supervisor, to let her supervisor know that I am
- 2 feeling that this is a concern, so that her supervisor is
- 3 aware and that the two supervisors could connect to discuss
- 4 the problem.
- 5 Q In this recording that we've just looked at, on
- 6 page 36947 your -- of your discussion with Ms. Wu, you
- 7 don't mention having asked Ms. Wu about Phoenix,
- 8 specifically. Is it safe to assume that you didn't inquire
- 9 specifically about Phoenix?
- 10 A I am assuming, based on the documentation, that
- 11 maybe I did not.
- 12 Q Did you have any information indicating that Ms.
- 13 Wu was even aware of Phoenix's existence?
- 14 A I don't know for sure. In my documentation I
- 15 talked to Mary about how, you know, part of the reason why
- 16 I'm calling, although she's looking to share information
- 17 with me, wanting to know if I have a protection concern.
- 18 At that point in time, the agency didn't have a reported
- 19 protection concern so I am trying to engage her in
- 20 conversation by saying to her the reason why I'm calling is
- 21 because we have had prior child protection concerns that
- 22 are quite serious and she is currently caring for two
- 23 children. Ms. Wu would have been aware of the new infant
- 24 and that was the reason for the referral to her department.
- 25 So I am assuming, based on this documentation, I am saying

- 1 to her besides the new child there is another child in the
- 2 home that Samantha is caring for. But did I ask
- 3 specifically, Ms. Wu, for information about Samantha -- or
- 4 about, sorry, Phoenix, I am assuming not, based on the
- 5 documentation.
- 6 Q And the reason that the Public Health nurse was
- 7 involved with Ms. Kematch was because of the birth of her
- 8 new baby?
- 9 A Yes.
- 10 Q Were you thinking primarily about the baby when
- 11 you spoke with Ms. Wu?
- 12 A Primarily, yes, but both children were important.
- 13 THE COMMISSIONER: Just let me ask you a
- 14 question. Witness, I hadn't seen this document till today
- 15 so I haven't really read it but where in there is it that
- 16 Wu tells you that she knows what her obligations are?
- 17 THE WITNESS: Right here I document --
- 18 THE COMMISSIONER: Where are you, in the middle
- 19 or?
- THE WITNESS: It's approximately in the middle.
- THE COMMISSIONER: Yes?
- 22 THE WITNESS: I write:

- "However worker advised Mary that
- 25 the Child and Family (Services)

1 Act supersedes PHIA, and indicated 2 that any professional is obligated 3 contact [Winnipeg Child and Family Services] to report risk to a child if there are concerns. 5 Mary advised that she is aware of 6 7 this, but has been advised at recent training not to discuss 8 9 cases with [Winnipeg Child and 10 Family Services].

11

12 THE COMMISSIONER: Thank you.

13

14 BY MS. WALSH:

15 We expect to hear evidence from Ms. Wu that if 16 you had specifically told her you were calling with respect to a child protection concern she would have had more 17 discussion with you. Is it possible that you didn't 18 specifically say that you had a child protection concern? 19 20 Yes, because I didn't have a specific child 21 protection concern. I was calling, following up on a 22 matter where there was no protection concern identified. 23 The reason why we opened the file in the first place and 24 were providing further follow up was strictly based on the history of the family. There was no current concern being 25

- 1 recorded by the source of referral or any other individual
- 2 to the agency.
- 3 So when I spoke to Ms. Wu, it was kind of like,
- 4 for lack of better terms, I guess it was almost like a play
- 5 on words for her. If I had identified, saying the agency
- 6 has concerns that Samantha is maybe using substances or you
- 7 know there's -- we have received information about the lack
- 8 of care she is providing to her child, maybe she would have
- 9 been different in her response to me but I didn't have a
- 10 protection concern identified to try to elicit a different
- 11 response from Mary. I tried to explain to her and engage
- 12 her in conversation by saying we've had prior involvement
- 13 and prior child protection concerns about this family so
- 14 I'm looking to see if you have any concerns at this time.
- 15 She didn't respond to me, maybe, like if Mary is
- 16 saying that if I had identified a protection concern she
- 17 would have responded in a different manner, I didn't have a
- 18 protection concern that was identified to me, that I was
- 19 specifically investigating. I was following up out of
- 20 precaution based on the history that had previously
- 21 occurred with the family.
- 22 Q That was why, on December 1st, 2004 you had
- 23 recommended that the file be transferred to intake for
- 24 assessment and intervention, based on the history?
- 25 A Yes.

- 1 Q And the assessment that you were recommending
- 2 would include investigating whether there were child
- 3 protection concerns?
- 4 A Yes, it would have looked at the family
- 5 functioning as a whole, including Samantha's current
- 6 functioning, her involvement with a current partner or
- 7 someone identified as Wes McKay to me. How she was doing
- 8 coping now with two children, a new infant, overall the
- 9 care, the home environment. It would have done a thorough
- 10 assessment of the whole family unit and the functioning.
- 11 Q In terms of the, the children's safety and well
- 12 being?
- 13 A Yes.
- 14 O Both children?
- 15 A Yes.
- 16 Q And meaning the new baby and Phoenix?
- 17 A And Phoenix.
- 18 Q We also expect to hear from Ms. Wu that she
- 19 understood from your conversation that you were going to
- 20 ask Ms. Faria to contact her supervisor, Ms. Strople?
- 21 A Yes.
- 22 Q So that, that was your understanding, as well?
- 23 A Yes. Which is why I documented in my report Ms.
- 24 Wu's supervisor's name and phone number and indicated that
- 25 it would be referred to Diva for further follow up.

- 1 Q We expect Ms. Wu to testify that she did receive
- 2 consent from Ms. Kematch to speak with CFS, that she
- 3 received that on December 6, '04. Were you ever aware of
- 4 that?
- 5 A No, I was not.
- 6 Q Okay. You didn't follow up with Ms. Wu to ask
- 7 whether she had received consent from Ms. Kematch to speak
- 8 with you?
- 9 A No, I did not.
- 10 Q Any reason why not?
- 11 A Following my conversation with Ms. Wu, I had a
- 12 conversation with my supervisor, Diva Faria. I had
- 13 explained to her my conversation and the outcome of
- 14 speaking with Ms. Wu and had referred it to her at that
- 15 point in time for further follow up with her supervisor and
- 16 the Public Health Department. I had no protection concerns
- 17 identified to me, at that time, that would warrant, from
- 18 what I believed further follow up from myself.
- 19 If, after Ms. Faria had followed up and had
- 20 received additional information or had felt, in speaking
- 21 with Ms. Wu's supervisor that a subsequent conversation
- 22 should occur between myself and Ms. Wu, I would have
- 23 received the file back for further follow up and service
- 24 delivery or documentation.
- 25 Q Did you expect that Ms. Wu would contact you if

- 1 she received consent from Ms. Kematch to speak with you?
- 2 A I'm not sure, I don't remember if I expected that
- 3 at the time or not, but I had expected Diva to follow up
- 4 with the Public Health nurse supervisor so if, through that
- 5 exploration, if there had been protection concerns that
- 6 needed to be reported or other work that needed to be done
- 7 that Diva felt I should explore another avenue, I expected
- 8 that I would have received the file back rather than her
- 9 signature for closure.
- 10 Q Okay, so when you talk about her signature for
- 11 closure, let's look at page 36948 from your intake report.
- Mr. Commissioner, do you have that?
- 13 THE COMMISSIONER: Yes.

15 BY MS. WALSH:

16 Q Under the heading "Recommendations".

- 18 "After consultation with the
- 19 public health nurse, and a review
- of the information attached on
- 21 CFSIS, it was determined that
- 22 there does not appear to be a
- 23 known risk to the children
- 24 residing in Samantha's care at
- 25 this time. Therefore this matter

- is being closed at CRU, until
- 2 further information or a request
- 3 for services is brought to the
- 4 Agency's attention."

- 6 So you ultimately recommended that the file be
- 7 closed?
- 8 A Based on the information that I had at that time
- 9 when I submitted the recordings to Diva for review, that
- 10 was my recommendation.
- 11 Q Okay. Was the decision to close the file a
- 12 decision that you made alone?
- 13 A It was the recommendation that I had generated,
- 14 based on the information I had. It would have been Diva's
- 15 final decision and approval that she would sign the report
- 16 and submit it for closure, if that's -- if she had agreed
- 17 with that. But at that time I was also submitting it to
- 18 her for further follow up with Public Health so it was
- 19 unknown to me if she would sign it or if I would receive it
- 20 back at some point in the future for further services or
- 21 for further documentation.
- 22 Q So in terms of, of the signature, the process for
- 23 signing, if you look at page 36948, your signature is
- 24 there, above your typed name?
- 25 A Yes.

- 1 Q And you said you signed the report before you
- 2 handed it in to your supervisor?
- 3 A Yes.
- 4 Q And then did you see your supervisor sign the
- 5 report?
- 6 A No.
- 7 Q And was that typical?
- 8 A Yeah, generally we wouldn't see it. She would
- 9 review the reports at -- when she was available. Like we
- 10 would all hand in our reports, throughout the course of the
- 11 day she would review reports ongoing throughout the day.
- 12 As she reviewed them either we would get them back with
- 13 further direction or a request for ongoing services with
- 14 recommendations or she would sign the reports and submit
- 15 them to the CRU administrative staff for
- 16 processing.
- 17 THE COMMISSIONER: And are you ever told that she
- 18 has, in fact, signed a report?
- 19 THE WITNESS: No. If we received the report back
- 20 for further services then she wouldn't have signed it, she
- 21 would have given it back to me with direction to do further
- 22 follow up.
- THE COMMISSIONER: So if you don't get it back
- 24 you assume she has signed. Is that a fair statement?
- THE WITNESS: Yes.

1 BY MS. WALSH:

- 2 Q And in this case did the report or the file come
- 3 back to you?
- 4 A No, it did not.
- 5 Q Do you recall whether you had a discussion with
- 6 Ms. Faria about closing the file?
- 7 A I don't recall specifically. I remember after my
- 8 conversation with Ms. Wu we talked about this and the
- 9 direction of the case at this point in time and that I had
- 10 advised her that I had obtained Ms. Wu's supervisor's name
- 11 and number and advised Ms. Wu that further conversations
- 12 would occur from supervisor to supervisor.
- I don't remember everything that Diva and I
- 14 talked about, I am assuming that I had said to her, at this
- 15 point in time, this is where I'm at with this file, I'm
- 16 going to write it up and hand it in to you for further
- 17 review and ongoing services. And then if Diva -- you know,
- 18 she would have done what she felt was appropriate and if
- 19 she had wanted me to do further work or give me further
- 20 information for documentation she would have given it back
- 21 to me and not signed it prior to closing.
- 22 Q Okay. You write: "Therefore this matter is
- 23 being closed at CRU."
- 24 A Yes.
- 25 Q So when you wrote it up you were writing it up

- 1 assuming that it would be closed?
- 2 A Closed, yes.
- 3 Q Okay. Unless Ms. Faria determined otherwise?
- 4 A Yes.
- 5 Q Okay. Now, where you say:

- 7 "This matter is being closed at
- 8 CRU until further information or a
- 9 request for services is brought to
- 10 the Agency's attention."

- 12 What did that mean?
- 13 A For example, if Public Health had called back and
- 14 said, you know, I do have a concern to report or I've been
- 15 out to the home again, if another community collateral had
- 16 called in. If the agency had received any information from
- 17 any source that would have identified a child protection
- 18 concern then I would have kept the file opened or it needs
- 19 to be reopened again in the future at that point.
- 20 Q And the date that it's typed, December 7th, do
- 21 you think that's the date that you signed it?
- 22 A I'm assuming that when I entered my final
- 23 documentation, at that time we were directed to date the
- 24 reports when we completed them, prior to handing them in,
- 25 so I would have dated as the -- December the 7th was the

- 1 final day I had typed anything on this report, printed it,
- 2 signed it, and handed it into Diva.
- 3 Q And would you have physically handed it to her or
- 4 just left it in a box for her? Do you recall?
- 5 A I'm not sure, I don't recall. When we handed in
- 6 reports we didn't always necessarily hand them to her, to
- 7 her hand, she had, I think, a box on her desk and -- where
- 8 we could also put reports.
- 9 Q You told us earlier that there were criteria for
- 10 closing a file at CRU?
- 11 A Yes.
- 12 Q So in this case, what was the criteria that you
- 13 relied upon to close -- to recommend closing the file?
- 14 A At the time that I recommended this, there were
- 15 no protection concerns known to the agency. There were
- 16 none initially reported to us and there were none
- 17 discovered during the course of my involvement. So with
- 18 the absence of any child protection concerns being known to
- 19 me or the agency I recommended that it be closed.
- 20 Q Essentially, you relied on your conversation with
- 21 Ms. Wu as the basis for determining there were no child
- 22 protection concerns?
- 23 A That and the information being provided by the
- 24 source of referral.
- 25 Q Who had referred it to you?

- 1 A Yes.
- 2 Q Did you consider getting in touch with Phoenix's
- 3 school to see if she was attending and how she was doing?
- 4 A I don't remember if that was something I
- 5 considered. At that point in time I followed the direction
- 6 that Diva had given to me and she had requested on further
- 7 follow up initially to try and connect with Samantha
- 8 directly, to speak to her and offer services, and when I
- 9 couldn't connect with her she recommended that I contact
- 10 Public Health.
- 11 Q And you never heard anything further from Ms. Wu?
- 12 A No, not that I'm aware of.
- 13 Q Did you ever ask Ms. Faria if she spoke with Ms.
- 14 Strople?
- 15 A I don't remember.
- 16 Q Let's look at Ms. Wu's file recordings, starting
- 17 at page 36813. This is from Commission disclosure 1791.
- 18 THE COMMISSIONER: Now will this be a convenient
- 19 time to break or are you, are you going to be long with
- 20 this document?
- MS. WALSH: Well ...
- THE COMMISSIONER: If, if, if not we'll --
- 23 MS. WALSH: We could. Certainly, Mr.
- 24 Commissioner, this would be fine.
- 25 THE COMMISSIONER: Well, but if -- is this just a

- 1 10 or 15 minute matter?
- MS. WALSH: I think so.
- 3 THE COMMISSIONER: All right, deal with that.
- 4 MS. WALSH: And then we'll break after our review
- 5 of this.
- 6 THE COMMISSIONER: Deal with that then and then
- 7 we'll break.
- 8 MS. WALSH: Okay. Thank you.

- 10 BY MS. WALSH:
- 11 Q So these are, are Ms. Wu's notes from her Public
- 12 Health file. I'm going to go through them with you and
- 13 we'll see if they match your recollection and your notes of
- 14 the phone call that you had with Ms. Wu. So this is the
- 15 other end of, of the call.
- So if you --
- 17 THE COMMISSIONER: Have you seen this before,
- 18 witness?
- 19 THE WITNESS: I have during the course of
- 20 preparation for the inquiry.

21

- 22 BY MS. WALSH:
- 23 Q And I appreciate that what we're both trying to
- 24 do is decipher someone else's handwriting so we can get
- 25 through this together.

- 115 -

```
1
             So if we -- if you scroll up the page please, to
   the entry December 04 -- December 3, '04. It says: "RC",
2
 3
    which I think is return call.
 4
 5
                  To Shelley Wiebe, CFS. Rec'd
                  referral from Women's Hospital
                 about Samantha's past history with
 7
                  CFS. CFS had not been involved
 8
                  with this pregnancy. Requesting
 9
10
                  information on Samantha re any
11
                 current concerns. Shelley had
12
                 left message on Samantha's voice
13
                 mail but no return call as yet.
14
                 Advised writer did not have
15
                 concerns with family.
16
             I'm not sure what that next word is.
17
18
19
                 And further discussion
                 prohibited without client's
2.0
21
                 consent. Shelley Wiebe to notify
2.2
                 her supervisor to contact writer's
                 supervisor re disclosure of
23
24
                 information.
```

1 And later that day she records: 2 Advised Nettie Strople, team 3 manager a phone call with CFS. 4 5 Return call to clarify with D. Romaniuk, there information of or 7 manager of PHIA. 8 9 And then going down -- well, first of all, let's 10 stop there. Does that match your recollection of the phone 11 call that you had? 12 Yes, for the most part. 13 Q Okay. 14

I mean, she -- yes and no. It does for the most 15 part, which was the general feeling of the conversation 16 that I had with her but she records it very matter of factly that she did advise me that she had no protection 17 concerns. She didn't come right out and identify to me 18 19 she -- and say the words I do not have child 20 protection concerns. As is documented in my report, I said 21 to her, kind of trying to force her hand, I guess, as a --22 as -- so to speak and saying to her, if you don't have 23 protection concerns why are you not willing to say 24 outright, I do not have protection concerns.

So she has documented here that she advised me

- 1 she doesn't not have concerns but yet she did not come
- 2 right out and use those words of no protection concerns.
- 3 She has it documented as such, which was my impression of
- 4 what she was saying to me but she didn't come right out and
- 5 use those words.
- 6 MS. WALSH: I think, Mr. Commissioner, given the
- 7 next area that I want to get into, this would be a good
- 8 time to take our midday break.
- 9 THE COMMISSIONER: All right. We'll adjourn now
- 10 to two o'clock and you will have to return, witness.
- 11 THE WITNESS: Thank you.
- 12 THE COMMISSIONER: Thank you. Stand adjourned
- 13 until two o'clock.

15 (LUNCHEON RECESS)

16

- 17 THE COMMISSIONER: All right, Ms. Walsh.
- MS. WALSH: Thank you, Mr. Commissioner.

- 20 BY MS. WALSH:
- 21 Q So, Ms. Willox, we were talking about your
- 22 conversation with Mary Wu before we took a break. How did
- 23 you feel at the end of your phone conversation with Ms. Wu?
- 24 A Well, like I had kind of said before the break,
- 25 my conversation with Ms. Wu was difficult and that's

- 1 subsequently why I referred it to Diva for further follow
- 2 up to occur, to clarify some issues.
- I mean, based on the information she had reported
- 4 to me she still does not identify any child protection
- 5 concerns but yet felt that further follow up was required
- 6 by my supervisor.
- 7 Q You did?
- 8 A Yes.
- 9 O Yes.
- 10 THE COMMISSIONER: Is the witness speaking into
- 11 the microphone?
- 12 THE WITNESS: I can move it closer.
- 13 THE COMMISSIONER: That's better.

- 15 BY MS. WALSH:
- 16 Q And you were aware that the referral that you got
- 17 from the hospital was about a baby whose father was Wes
- 18 McKay?
- 19 A Yes.
- 20 Q Did you ask the public health nurse, Mary Wu, for
- 21 Mr. McKay's date of birth?
- 22 A I don't recall if I did.
- 24 A Yes.
- 25 Q You asked the, the source of referral at the

- 1 hospital?
- 2 A Yes.
- 3 Q And you asked, you phoned EIA for that
- 4 information?
- 5 A Yes.
- 6 Q Just so that, that you know, if we turn to the
- 7 public health nurse's file, CD1791, page 36799.
- 8 THE COMMISSIONER: Give me that number again,
- 9 please.
- MS. WALSH: 36799 is the page number. I am
- 11 advised by the clerk that she has to reboot.
- 12 THE CLERK: When I get that dotted line.
- MS. WALSH: So that was CD1791, Mr. Commissioner.
- 14 THE COMMISSIONER: Yes, I have it.
- THE CLERK: Yeah, we had better --
- THE COMMISSIONER: 36799.
- 17 THE CLERK: I've typed the number correctly but
- 18 it's showing (inaudible).
- MS. WALSH: So we're shutting down and then we're
- 20 starting up again.
- 21 THE CLERK: Yes.
- MS. WALSH: Okay.
- 23
- 24 (MONITOR EQUIPMENT TURNED OFF)
- 25

- 1 BY MS. WALSH:
- 2 Q Ms. Willox, you have the document in front of
- 3 you?
- 4 A Yes, I do.
- 5 MS. WALSH: And you have it, Mr. Commissioner?
- THE COMMISSIONER: Yeah. Yes.

- 8 BY MS. WALSH:
- 9 Q So you see that on this document from the public
- 10 health nurse's file, Mr. McKay's date of birth is indicated
- 11 under household members?
- 12 A Yes, it is.
- 13 Q And we'll just pull that up to show it on the
- 14 screen. Did you know, in 2004, that the public health
- 15 nurse would have this information?
- 16 A No, I did not.
- 17 Q So there's that information that Mr. McKay's date
- 18 of birth is March 28th, 1962. Thank you.
- There is evidence before this commission, Ms.
- 20 Willox, that there was information available on CFSIS about
- 21 Karl Wesley McKay at the time of your referral. I'm going
- 22 to ask to have Exhibit 19 pulled up. Now, do you have
- 23 Exhibit 19 in front of you?
- 24 A I'm not sure. I don't think so.
- Q Okay, we'll pull it up on the screen. Would you

- 1 like to have a hard copy in front of you or are you all
- 2 right following with the screen?
- 3 A I can follow on screen.
- 4 Q Okay. Let's turn to page 2, paragraph one. So
- 5 Exhibit 19 is Admission as to Facts of the Department of
- 6 Family Services and Labour. Volume II. Paragraph one,
- 7 entitled: "Karl Wesley McKay CFSIS File" says:

- 9 "If, during the period from May
- 10 2004 to April 2005, a worker had
- 11 completed a prior contact check in
- 12 CFSIS for Karl Wesley McKay, and
- identified the correct Karl Wesley
- 14 McKay who had involvement in the
- 15 subject matter of this inquiry,
- 16 the worker would have been able to
- 17 access the information contained
- in four protection files (one of
- which is (Mr.) McKay's protection
- 20 file) and four child in care
- 21 files --"

22

23 Collectively known as,

24

25 "-- ("the CFSIS file"). The CFSIS

```
file contains 225 pages of
1
2
                 documents as of April, 2005.
 3
                 Attached as Appendix A are
                  excerpts from the CFSIS
 4
                                              file
5
                 originating from the protection
                 file of one (Mr.) of McKay's
7
                 common-law partners (Ms. X's ...).
                  In the period from May 2004 to
8
                 April 2005, a worker would have
9
10
                 had access to the documents in
11
                 Appendix A in an unredacted form."
12
13
             Now, I want to draw your attention to some of the
   information that would have been accessible on CFSIS about
14
15
   Mr. McKay as of December '04 and earlier. So now still
16
    staying in Exhibit 19, we go to Appendix A, page 11 of the
17
   document.
             No, go down please. That's good. Thank you.
18
19
    This is a page -- Mr. Commissioner, do you see where we
20
    are?
21
             THE COMMISSIONER: Yes, I do.
22
            MS. WALSH: Good. Thank you.
```

24 BY MS. WALSH:

23

25 Q This is a page from an intake opening summary

- 1 from 1998, found in the Karl Wesley McKay CFSIS file. The
- 2 document originates from the protection file of a former
- 3 partner. The document actually begins at page 7 of this
- 4 exhibit.
- 5 Looking at the entry, the second entry from the
- 6 top of the page, dated 5-06-98, it says:

18

"[Phone call] from Carl, he asked 8 to have his information regarding 9 10 the apprehension. This worker 11 provided him with the particulars 12 and then discussed the agency 13 concerns. This worker advised 14 Carl that the agency would not be looking at returning the children 15 until the issues of alcohol abuse 16 17 domestic violence were and

this agency that the children were

20 at risk because of these. Carl

21 stated that he was planning on

reuniting with ... and that the

two of them were going into

24 counselling for the violence.

25 Carl stated that he did not have a

addressed as it was the opinion of

problem with alcohol, that he was 1 2 a good parent and had basically 3 raised [the child] for the first year of her life. 4 5 This worker confronted Carl on his violent behaviour and suggested to 7 him that couple counselling would not be appropriate until he had 8 addressed this problem on 9 10 individual basis. Carl stated 11 that he disagreed with this and 12 that because he never hit [X] in 13 front of the children it should 14 not be a concern for this agency. 15 This worker again confronted Carl 16 this sort of thinking and on 17 suggested to him that the trauma 18 impact for children living and with violence is indeed a child 19 2.0 welfare matter and that it was 21 this agency's position that we 2.2 would not support a reconciliation 23 unless he addressed this first. 24 (It is worth noting that when this 25 worker challenged Carl on the

1	trauma to the children on seeing
2	their mother battered, Carl stated
3	that "it was beside the point".
4	Carl advised this worker that he
5	did not want SECFS involved, but
6	would prefer that WCFS continue.
7	When this worker advised him that
8	it was at [X's] request that SECFS
9	be involved, Carl stated he would
10	talk to her about this."
11	
12	So that's one entry in the CFSIS file. Now let's
13	turn to page 15, please. The second entry from the top of
14	page, dated 15-06, still in 1998. This outlines the record
15	of Mr. McKay's past criminal behaviour as of that date.
16	
17	"Received the following
18	information on Carl's past
19	criminal behaviour:
20	- Has a lengthy list of
21	convictions and charges dating
22	back to 1991.
23	- Numerous assault charges,
24	failure to comply, etc.
25	- With respect to [X] WPS

1	confirmed Carl has been arrested
2	on three separate occasions for
3	assaulting [X].
4	- 06/06/96 Charged with assault,
5	charges stayed 11/96.
6	- 21/09/97 Charged with assault
7	with a weapon, charges stayed
8	11/97.
9	- 21/09/97 Charged with uttering
10	threats. Charged stayed 11/97.
11	- 23/09/97 Charged with assault,
12	charges stayed 11/97.
13	- 23/06/96 Charged with assault on
14	a (20 year old) 22 year old
15	female, probably [X]."
16	
17	And then, on the next page, page 16, under the
18	heading "Assessment".
19	
20	"[X] and Carl have been (in) a
21	long term relationship that is
22	plagued with domestic violence and
23	alcohol abuse. The results of
24	this are that the children are
25	continuously at risk of being hurt

1	and/or neglected. Both [X] and
2	Carl have been given opportunities
3	to address these issues, however
4	to date they have not been able to
5	follow through.
6	Although it is this worker's
7	opinion that Carl and [X] not be
8	together until Carl has
9	satisfactorily addressed his
10	violence issues, this couple is
11	determined to work things out
12	together. The challenge for this
13	agency will be to ensure that [X]
14	is getting the support she
15	requires and is not being
16	controlled by Carl.
17	The conditions of Carl's probation
18	are the same as the expectation of
19	this agency. This should be
20	helpful to the assigned worker as
21	it will provide collateral support
22	and assist in monitoring and
23	assessing progress. Because the
24	violence demonstrated by Carl has
25	been so severe in the past and as

1	he continues to minimize the
2	impact that this has on his
3	family"
4	
5	If you turn to the next page, please.
6	
7	" this worker would strongly
8	suggest that any treatment program
9	Carl enter into be closely
LO	monitored."
L1	
L2	And then page 18 is a transfer summary and family
L3	assessment. The social worker is listed as Kim Shier and
L 4	it's dated October 15, 1999. If we go to page 24, this is
L 5	a portion of that transfer summary. Also found in Mr.
L 6	McKay's CFSIS file.
L 7	The entry, number 10 says:
L 8	
L 9	"In Feb. 16, 1999 it was confirmed
20	that Wesley had failed to attend
21	the Family Violence Course. He
22	claims that he missed one session
23	due to his work. He was driving a
24	semi-truck and had been detained.
2.5	It was also reported that Wesley

1	had missed his last appointment
2	with his probation officer. A
3	letter was received from his
4	Probation Officer, stating that
5	Wesley is high risk and numerous
6	concerns still existed. It was
7	also reported that Wesley had been
8	rude and verbally abusive to
9	workers in the Probation Office."
LO	
L1	And then if we turn to page 29, under the heading
L2	"Present Plan for Wesley".
L3	
L 4	" Wesley has not had visits
L5	since the spring 1999. He has
L 6	been uncooperative with the
L 7	Agency. Visits should be
L8	encouraged if Wesley agrees to
L 9	meet with the Agency and is
20	willing to comply with the plan.
21	Wesley is in need of attending
22	an anger management course.
23	He is to attend individual
24	counselling for his violent
25	offending behaviours.

1	Wesley is (in) need of
2	attending a parenting course such
3	as the Better Fathering Course.
4	Attend visits with the
5	children once he has made an
6	effort to follow the plan.
7	Wesley needs to work
8	cooperatively with the Agency.
9	Wesley is in need of
10	completing his Probation Order."
11	
12	And then if we turn to page 30, the next page.
13	This is a portion of a case assessment and service plan
14	dated June 5, 2000 found in Mr. McKay's CFSIS file under
15	and you'll see that the father is listed as Wesley Karl
16	McKay. Under the heading "Presenting Issue(s)", if you'll
17	scroll down please. Thank you.
18	
19	"children in care since June 1998.
20	CFS currently seeking a permanent
21	order.
22	Wesley Carl identified by
23	Probation Services as an extremely
24	high offender re: domestic
25	assault.

1	[X] taking children to see Carl on
2	visits, despite CFS clearly
3	indicating that he is to have no
4	contact with the children.
5	History of alcohol abuse by both
6	parents.
7	History of neglect concerns."
8	
9	And then if we look at pages 57 and 58 they
10	indicate that the children were made permanent wards.
11	If you go to page, page 58.
12	
13	"These files are being closed with
14	Winnipeg Child and Family Services
15	as a result of the children being
16	made Permanent Wards on August 18,
17	2000."
18	
19	In addition to the information in the CFSIS file,
20	as we saw in Volume 2 of the admitted statement of facts,
21	persons connected with Mr. McKay, noted on the CFSIS file,
22	had paper files, as well. If we go to Exhibit 19, page 3,
23	paragraph three.
24	
25	"Ms. X's file contained additional

22

23

24

25

1	documents which were not available
2	in CFSIS during the period May
3	2004 to April 2005. The paper
4	file of Ms. X originates from
5	Winnipeg CFS and consists of 832
6	pages. Excerpts from Ms. X's paper
7	file are contained in Appendix B.
8	In the period from May 2004 to
9	April 2005, a worker would have
LO	had access to Ms. X's paper file
L1	in an unredacted form."
L2	
L3	I just want to briefly look at what was in
L 4	some of what was in the paper file. If you turn to page
L 5	59, please. This is Appendix B. This is a letter dated
L 6	February 18, 1999 from Community and Youth Corrections,
L 7	Probation Services, to Kim Shier at Child and Family
L 8	Services. And it says:
L 9	
20	"As the Probation Officer

supervising the above named

offender, I am writing to express

my concerns about Mr. McKay's poor

response to supervised probation

and more importantly, the high

1 risk to become re-involved 2 violent offences he continues to 3 represent in the community." 4

If we just go to the next page. Page 60, please. 5

6 Thank you.

7

8 "Mr. McKay has been assessed as 9 high risk to re-offend in 10 violent fashion. We are aware 11 that [Ms. X] has been unable to 12 protect herself against his violence in the past and believe 13 14 that she would be equally unable to protect her children. 15 16 children have been present at the 17 times when Mr. McKay has behaved 18 violently. Additionally, [X] has 19 attempted to protect Mr. McKay in 20 the past (on many occasions) by 21 denying the abuse she has suffered at his hands. Probation Officer 22 23 Barb Gislason has seen [X] 24 severely bruised and injured; at 25 times she would make up stories

about how the injuries occurred 1 and later would admit that Karl 2 3 was beating her. These injuries have been well documented by [X's] 4 5 physician. In light of the above information, we have serious concerns for the 7 8 safety of [X] and her children and 9 believe that they are at risk due 10 to Mr. McKay's presence in the home." 11 12 13 Then it's signed by both the area director and the individual probation officer who we now know is Miriam 14 15 Browne, who testified a few weeks ago and indicated that she had her supervisor sign the letter, as well, because of 16 the extent of her concerns. 17 18 Just two more letters in this paper file to look 19 If we go to page 61. This is a letter dated April 20 22nd, 1997. 21 THE COMMISSIONER: Just a minute, where are you 22 going? 23 MS. WALSH: I'm still in appendix B. 24 THE COMMISSIONER: Yes.

MS. WALSH: Of Exhibit 19.

```
1
             THE COMMISSIONER: Yes.
2
             MS. WALSH: At page 61.
 3
             THE COMMISSIONER: Thanks. All right, go ahead.
 4
5
   BY MS. WALSH:
 6
        Q So this is a letter from the probation officer to
    Child and Family Services re: Karl -- it says Lesley
7
8
   McKay.
                  "You will recall that I wrote to
9
10
                  you on January 29, 1997, to
                  express concerns regarding the
11
12
                 above-named person. Mr. McKay is
13
                 caring for an infant child, ...
14
                 born November 1996.
15
                  Since I corresponded with you on
16
                  January 29, 1997, I have
17
                  additional concerns to relay to
18
                  you. On March 28, 1997, [X]
19
                  appeared in my office. At that
2.0
                  time she had extensive bruising
21
                  over her right eye plus a cut
2.2
                 which was covered by a bandage.
23
                 At that time she advised that Karl
24
                 McKay had beaten her up. She did
                 not lay charges as she indicated
25
```

1	to this writer she was afraid of
2	Karl and was afraid to charge him
3	because of this fear.
4	On April 21, 1997 [she] appeared
5	in my office again. At this point
6	in time she indicated that there
7	had been a further incident of
8	assault, dated April 4, 1997. She
9	advises that at this time, Mr. (K
10	was in fact) McKay was in fact
11	charged with assaulting her.
12	The police narrative related to
13	that incident indicates that Mr.
14	McKay is presently on charge for
15	assaulting her, which would
16	indicate an even further assault.
17	One of the conditions of Mr.
18	McKay's recognizance is that he is
19	to have no contact or
20	communication with the
21	complainant.
22	the complainant, is the mother
23	of the infant, and she has been
24	visiting with her child on a
25	regular basis. Due to the no

1	contact or communication clause,
2	[X] will be advised that she can
3	no longer do so.
4	We are therefore referring this
5	case to you once again for
6	whatever action you deem
7	necessary. Our concerns continue
8	to be past allegations of child
9	abuse, Mr. Kay's record of
10	violence, [X's] comments to me
11	regarding his treatment of her and
12	her fear of him, and the
13	allegations and charges that are
14	before the court."
15	
16	And then, finally, page 63. This is the letter
17	dated January 29, 1997 that was referred to. And on the
18	second page of that letter, at the top, the probation
19	officer says:
20	
21	"We are writing to you to express
22	our concern regarding the past
23	allegations of child abuse, Mr.
24	McKay's record of violence and the
25	fact that he is caring for a

1 newborn infant on his own."

- Now, you told us earlier that you couldn't recall
- 4 whether you had done a PCC search for Mr. McKay and whether
- 5 you had looked him up in CFSIS. Now that you've reviewed
- 6 this information in CFSIS and I appreciate that the last
- 7 three letters were not in CFSIS, per se, they were in a
- 8 paper file of someone connected to Mr. McKay in CFSIS, but
- 9 in light of the information that was -- that I have just
- 10 read to you from Exhibit 19, and in light of the
- 11 information that we looked at this morning from Exhibit 22,
- 12 the results of searches, if they had been done, PCC
- 13 searches, does that refresh your memory as to whether, in
- 14 fact, you did a PCC of Mr. McKay?
- 15 A No, it does not.
- 16 Q So you still are not able to say whether or not
- 17 you looked up Mr. McKay?
- 18 A I don't --
- 19 Q -- in CFSIS?
- 20 A -- recall.
- 21 Q If you had looked at the information in CFSIS
- 22 that I have just referred you to, that I just read out into
- 23 the record, would that have influenced how you dealt with
- 24 this file?
- 25 A Absolutely, yes.

- 1 Q In what way?
- 2 A I wouldn't have recommended that the file be
- 3 closed.
- 4 Q So is it safe to assume that you did not, in
- 5 fact, look for Mr. McKay in CFSIS?
- 6 A I assume that's what could be said but I can't
- 7 say, with any degree of certainty, whether I did or did not
- 8 do a prior contact check on Mr. McKay.
- 9 Q And then if you look at page 36941, going back in
- 10 Ms. Kematch's protection file, which is 1795.
- A Sorry, what page number?
- 12 Q Pardon me?
- 13 A Three, six?
- 14 Q 36941.
- 15 A Thank you.
- THE COMMISSIONER: Have we had this out before?
- MS. WALSH: We have not looked at this before.
- THE COMMISSIONER: Oh, I see. I have it here.
- 19 Yeah, all right.
- THE WITNESS: Yeah, I have it.
- 21
- 22 BY MS. WALSH:
- 23 Q Do you have it, Ms. Willox?
- 24 A Yes, I do.
- 25 Q This is a CFSIS case sheet, dated December 1,

- 1 2004. Is this your -- is it your handwriting on the
- 2 document?
- 3 A Yes, it is.
- 4 Q What was the purpose of this document?
- 5 A It was one of the tools we were using at the time
- 6 and expected -- that were expected to be completed prior to
- 7 us handing a report into our supervisor for review.
- 8 Q Okay. What was the reason for filling out the
- 9 document?
- 10 A I'm not a hundred percent sure as to why the
- 11 CFSIS face sheets were being asked to be used. I'm
- 12 assuming that it was placed on the front of the physical
- 13 file for a quick reference as to the family group
- 14 demographic information.
- 15 Q Were you creating a person record for Wes McKay,
- 16 in CFSIS, by virtue of this form?
- 17 A No, I was not.
- 18 Q Do you recall whether Ms. Faria asked you if you
- 19 had done a CFSIS search on Wes McKay?
- 20 A I do not remember.
- 21 Q So you don't recall -- do you recall whether you
- 22 and Ms. Faria discussed Wes McKay in any way, shape or
- 23 form?
- 24 A I don't remember.
- 25 Q If you had would you have documented that

- 1 discussion?
- 2 A Potentially. I don't remember if we did discuss
- 3 it or not.
- 4 Q So do you know whether Ms. Faria was aware as to
- 5 whether or not you had done a CFSIS search on Wes McKay?
- 6 A I don't know. I can't remember if I did a CFSIS
- 7 search so for you to ask me if Ms. Faria was aware if I had
- 8 done a CFSIS search, I can't answer that question.
- 9 Q Okay. The intake that we looked at, the very
- 10 first page of the intake, said that it was re: Samantha
- 11 Kematch and Wes McKay. Do you remember that?
- 12 A Yes.
- 13 Q But I don't see any information in the file
- 14 recording about Wes McKay. Is that right? In your file
- 15 recording.
- 16 A Other than the source of referral identifying him
- 17 as the common-law partner and me potentially trying to
- 18 obtain a date of birth for him, no, there is no recording
- 19 in the file about Wes McKay.
- 20 O Shouldn't there have been some information about
- 21 him as part of your risk assessment for the children?
- 22 A If I had been able to identify the correct Wes
- 23 McKay, via his date of birth, and subsequently completed
- 24 the prior contact check to confirm one and the same
- 25 individuals, yes, I should have recorded his prior

- 1 involvement and his prior child welfare history into that
- 2 file record -- into my file recording.
- 3 Q So do I understand you to be saying that because
- 4 you didn't have Mr. McKay's date of birth you did not, in
- 5 fact, do a prior contact check?
- 6 A I'm saying that I don't remember if I did a prior
- 7 contact check. I don't know if I did one using an
- 8 approximate age or date of birth and if I had, if I had
- 9 located a number of Wes or Karl -- Wesley Karl McKays, I
- 10 don't remember if I did the prior contact check or not.
- 11 Q You told me earlier today, though, that you knew
- 12 that one of the things you, as a social worker, had to do
- 13 by way of risk assessment was to investigate new adults
- 14 living in the home with the child?
- 15 A That's correct.
- 16 Q And Mr. McKay was a new adult insofar as Phoenix
- 17 was concerned?
- 18 A Yes.
- 19 Q You talked about the discharge date with the
- 20 source of referral.
- 21 A Yes.
- 22 Q Was it your expectation that someone of -- from
- 23 the agency would go out to see the home or -- well, first
- 24 of all, was it your expectation would go out to see Ms.,
- 25 Ms. Kematch at the hospital?

- 1 A My expectation was that, that the matter would be
- 2 referred to intake and that the intake worker would
- 3 complete a thorough assessment of the family home. At that
- 4 point in time I was in consultation with Diva, was not
- 5 recommending that this receive follow up prior to
- 6 Samantha's discharge from the hospital.
- 7 Q But you did tell us that you expected that intake
- 8 would go out and do an assessment of the home and determine
- 9 how the family was functioning?
- 10 A Yes, at some point in time following discharge.
- 11 Q So that was in December, on December 1st, 2004
- 12 you had recommended that the file be opened to intake for
- 13 assessment and intervention?
- 14 A Yes.
- 15 Q Okay. And the reason that you did that was
- 16 because of Ms. Kematch's history?
- 17 A Yes.
- 18 Q Because she had had a new baby?
- 19 A Yes.
- Q Which can be a stress in a home?
- 21 A Yes.
- 22 Q And because there was a new adult in the
- 23 home?
- 24 A Yes.
- 25 Q And then on December 7th, 2004 you and your

- 1 supervisor changed the original recommendation and
- 2 determined that the file could be closed?
- 3 A Yes.
- 4 Q What --
- 5 THE COMMISSIONER: Is that December 7th, you
- 6 said?
- 7 MS. WALSH: 7th, yes.
- 8 THE COMMISSIONER: Yeah.

10 BY MS. WALSH:

- 11 Q What happened between December 1st and December
- 12 7th, to change the recommendation as to what should be done
- 13 with this file?
- 14 A Well, I guess a variety of things, one of which
- 15 the file did not proceed to intake, as I had originally
- 16 recommended. In fact, it was returned to me the following
- 17 day on the first day of backup for me to do additional
- 18 follow up, to contact Ms. Kematch, via phone, as requested
- 19 by my supervisor, to offer her supports.
- 20 When that course of action did not work, I had
- 21 gone back to Diva to request -- or to inquire about what
- 22 other course of action she would like me to take and at
- 23 that point she asked me to connect with Public Health and
- 24 in doing so I, as I documented, gathered the information
- 25 that I did from Ms. Wu, and as there were no protection

- 1 concerns being reported from the source of referral or from
- 2 Ms. Wu, at that point in time, as per Diva's
- 3 recommendation, that if services could not be mandated
- 4 whereby a child protection concern was not identified, to
- 5 close the matter at CRU.
- 6 Q In terms of child protection concerns, your
- 7 original child protection concerns, when you recommended
- 8 the file be opened to intake, were based on Ms. Kematch's
- 9 history?
- 10 A Yes.
- 11 Q And the fact that she had a new baby?
- 12 A Yes.
- 13 Q And the fact that there was a new adult in the
- 14 home?
- 15 A Yes.
- 16 Q Am I correct in understanding that, at the time
- 17 then, did -- recommended that the file be closed at CRU,
- 18 the agency had not seen Phoenix?
- 19 A That's correct.
- 21 was on July -- in July of 2004?
- 22 A That's correct.
- 23 Q And not since then?
- 24 A Yes.
- 25 Q And at that -- at the time that you recommended

- 1 the file be closed you had no information that the public
- 2 health nurse, or any other collateral, had actually seen
- 3 Phoenix; correct?
- 4 A The only information I had was that the public
- 5 health nurse had been out to the family home to see
- 6 Samantha and the new baby.
- 7 Q But you had no information that the public health
- 8 nurse had seen Phoenix?
- 9 A That's correct.
- 10 Q And at the time you recommended closing the file
- 11 your evidence today is that you're not -- you can't recall
- 12 whether you did an investigation on CFSIS of Mr. McKay?
- 13 A That's correct.
- 14 Q All right. Let's turn to another topic. CRU
- 15 reports. Your signature, we saw, is on both the reports
- 16 that you prepared December -- dated December 1, '04 and
- 17 December 7th, '04.
- 18 A That's --
- 19 Q You signed each of those?
- 20 A That's correct.
- 21 Q Was that according to a particular standard or
- 22 procedure?
- 23 A I don't recall, there was a point in time where
- 24 we were being asked to sign all documents or all reports
- 25 prior for -- prior to submitting to our supervisor.

- 1 Q Was that your practise?
- 2 A It was something that was implemented at a point
- 3 during my career while I was at CRU but I don't recall why
- 4 that was -- why that change occurred.
- 5 Q I would assume as, as any worker, that from time
- 6 to time you would have discussed various work place matters
- 7 with co-workers?
- 8 A Yes, I did.
- 9 Q Was that true both with co-workers in your own
- 10 unit and in the other CRU unit?
- 11 A Yes.
- 12 Q Was Debbie De Gale in your unit or in the other
- 13 CRU unit?
- 14 A She was in the other CRU unit.
- 15 Q Did you ever have any discussions with Ms. De
- 16 Gale about any concerns she had about her supervisor?
- 17 A There were conversations that occurred in the CRU
- 18 area about her concerns about her supervisor, yes.
- 19 Q What do you recall?
- 20 A There was discussions that were had by a number
- 21 of CRU staff about concerns or the potential that, that one
- 22 of the CRU supervisors had been altering or changing
- 23 reports.
- 24 Q Are you saying it was other than Ms. De Gale who
- 25 raised those concerns?

- 1 A There were other staff that were involved in
- 2 those conversations, how many staff identified the same
- 3 concern, I'm not sure but there were a couple of other
- 4 staff that I'm aware of that had talked about it and were
- 5 involved in those conversations.
- 6 Q Were you privy to those conversations? Were
- 7 these things said directly to you?
- 8 A I was present at the time of those -- at the time
- 9 of -- I don't know how many times but at the time some of
- 10 those conversations occurred, yes.
- 11 Q The conversations, how often did they occur?
- 12 A I don't --
- 13 Q I'm talking in 2004 or 2005.
- 14 A I don't recall how many times. I know that they
- 15 did occur, though, on more than one occasion.
- 16 Q And the substance of the conversation?
- 17 A Some staff were feeling and had experienced that
- 18 portions or a part of their document, their CRU document,
- 19 had been changed or altered.
- 20 Q Did they know by whom?
- 21 A They had assumed their supervisor but I don't
- 22 know -- it wasn't myself who had experienced that so I'm
- 23 not sure -- I can't say with any certainty, I don't want to
- 24 speak for those people as to who they felt changed their
- 25 reports.

- 1 Q And did you understand that to be a discussion
- 2 about the supervisor of the other unit?
- 3 A Yes.
- 4 Q Did you have any specific information about the
- 5 nature of the changes they were talking about?
- 6 A Sorry, what do you mean, the nature of which
- 7 changes?
- 8 Q Or nature of concerns, changes to reports.
- 9 A I'm still not clear on what you mean.
- 10 Q The conversations that you were present during.
- 11 A Yes.
- 12 Q The substance of those conversations was what?
- 13 A Concerns that their reports had been altered.
- 14 Q Okay. And do you have any more specific
- 15 information about how those reports had been altered?
- 16 A No. Some staff were feeling that possibly their
- 17 supervisor had changed or altered their reports. I don't
- 18 have any further details about that.
- 19 Q Do you remember how you found out about Phoenix's
- 20 death?
- 21 A Not specifically, no.
- 22 Q Her death came to light in March of 2006 which
- 23 was about a year and a half after you worked with the
- 24 family. When you heard about the death, did you recall
- 25 having been involved with the family?

- 1 A Not initially, I don't believe.
- Q Was Phoenix's file, her family's file, one that
- 3 stood out as unique in any way to you?
- 4 A At the present time the first I can recall
- 5 hearing and knowing about Phoenix's passing was when I
- 6 became informed that I would be involved in the Section 4
- 7 Andy Koster's review. And at that time I was advised that
- 8 I had been involved and would be involved in the Section 4
- 9 review.
- 11 involved --
- 12 A No.
- 13 Q -- when you heard about the death in the media?
- 14 A No, I did not.
- 15 Q Did anyone from your employer sit down with you
- 16 and discuss your involvement with this family?
- 17 A Not prior to being informed that I would be
- 18 informed -- involved in a Section 4 report.
- 19 Q All right. Then once you were informed that you
- 20 would be involved with the Section 4 report, did you have
- 21 any discussions with anyone at your employer about your
- 22 involvement with the family?
- 23 A No, not specifically. I had received a few
- 24 e-mails from, I believe it was Jan Christianson-Wood,
- 25 asking me some questions in an attempt to prepare for the

- 1 Section 4 report and my interview with Mr. Koster but I
- 2 wasn't addressed or spoken to, specifically, in any way
- 3 about Phoenix's passing or my involvement in the case.
- 4 Q Do you think it would have been helpful for you
- 5 to have had that discussion with someone from your
- 6 employer?
- 7 A Most definitely.
- 8 Q Why is that?
- 9 A It would have been a learning process. It would
- 10 have also been nice to know that this was a family that I
- 11 had worked with and that I had had some form of involvement
- 12 and what my involvement would have been so that I could
- 13 have learnt from it and also maybe changed or altered some
- 14 of the things I did, or the way I did, or reviewed the
- 15 involvement that I had.
- 16 Q Do you recall who told you that you were going to
- 17 be interviewed by Mr. Koster?
- 18 A I don't recall specifically, no.
- 19 Q Now, you were interviewed by him?
- 20 A Yes, I was.
- 21 Q And what did you understand was the reason for
- 22 the interview?
- 23 A He was completing a Section 4 investigation into
- 24 Phoenix's passing and that every worker who had been
- 25 involved with the family was being interviewed regarding

- 1 their involvement.
- 2 Q His notes are CD1794, starting at page 36876.
- Now, what, if anything, did you do to prepare for
- 4 this interview?
- 5 THE COMMISSIONER: What document are you going to
- 6 now?
- 7 MS. WALSH: 1794, page 36876. It's a new
- 8 document. You should have it there, Mr. Commissioner.
- 9 THE COMMISSIONER: Three, eight?
- MS. WALSH: 36876. At the top it says: "Shelley
- 11 Wiebe". And the very top sentence says: "Best practise to
- 12 look at all the recording of past history." There should
- 13 just be two --
- 14 THE COMMISSIONER: Yes, I have it.
- MS. WALSH: You do. Oh, good.

- 17 BY MS. WALSH:
- 18 Q So, sorry, I was asking you what, what, if
- 19 anything, you did to prepare for the interview with Mr.
- 20 Koster.
- 21 A I had been given a copy of the CR, CRU report
- 22 that we have reviewed today, asked to review it, to comment
- 23 on it. I was also sent a series of e-mails by Jan
- 24 Christian-Wood, asking me some additional clarifying
- 25 information, following her review of my report and her

- 1 conversations with Ms. Faria or e-mail conversations with
- 2 Ms. Faria.
- 3 Q Did you talk with Ms. Faria before you were
- 4 interviewed by Mr. Koster?
- 5 A I don't recall.
- 6 Q All right. Do you recall who gave you your CRU
- 7 report to look at?
- 8 A I don't remember.
- 9 Q Okay. Do you recall the date that you were
- 10 interviewed by Mr. Koster?
- 11 A I do not.
- 12 Q So if we look at page 36876, these are Mr.
- 13 Koster's notes of his interview with you. It says:
- 14
- 15 "Shelley Wiebe
- Worked at agency since 1999 doing
- family services for 3 years then
- 18 CRU.
- 19 Training completed competency
- based.
- 21 Talked to Shelley use of
- 22 standards.
- 23 Presently 6 8 with turnaround
- for 48 hours, she has them for up
- 25 to a month. As we became

1 government employees and JIROU 2 they now respond to crisis but now 3 file requests, histories, requests from other provinces, people 4 5 writing in with custody and access simply because they re the 7 first contact. Because every body is backed up, CRU ends up with 8 them .. While Family Services 9 10 tried to transfer to the 11 Authorities everyone got backed 12 up. As a result now CRU is 13 'muddied'. Historically CRU has 14 been doing abuse cases 15 determining validity even though 16 CRU feels that there is already 17 enough information to warrant 18 transfer to them. The issue is 19 that abuse is tied up. Shelley 2.0 gave, Johny is beaten up by his 21 parents and he has been beaten in 2.2 the past CRU would still 23 have to keep the case as in this 24 case and do the initial work of 25 interviewing the child.

Another example where a child is 1 2 alleging that she is being choked 3 and still CRU ends up doing the initial work. 4 5 CRU struggles now and in the future, it will have to do abuse 6 investigations and is understaffed. The two abuse 8 9 intake units will become auxiliary 10 workers to ongoing family service 11 cases."

- So let's just stop there. Now, does, does what
- 14 Mr. Koster reported, does that match with what you recall
- 15 saying to him?
- 16 A Yes, it does.
- 17 Q Did he ever send you a copy of these notes after
- 18 your interview?
- 19 A No, he did not.
- 21 notes?
- 22 A In preparation for this inquiry.
- 23 Q What is it then that you were saying to Mr.
- 24 Koster?
- 25 A Similar to what I kind of mentioned before,

- 1 during the process at that time the agency was going
- 2 through AJI or nearing AJI. Family service units weren't
- 3 taking new cases, cases that CRU were referring onto
- 4 intake, intake was becoming backlogged, overwhelmed,
- 5 holding cases longer than would normally be expected by a
- 6 general intake unit and as a result a lot of the overflow
- 7 and additional responsibilities that were coming were being
- 8 asked to be held and dealt with at the CRU level. So
- 9 instead of CRU being an emergency response system where we
- 10 were responding in a 24 to 48 hour time period, we are
- 11 being asked to take on extra workload, hold cases longer,
- 12 do further follow up that normally does not occur in our
- 13 unit, such as interviewing children where there have been
- 14 allegations of abuse made.
- 15 Q What time period were you referring to?
- 16 A Do you mean for the length of time we were
- 17 holding cases at CRU?
- 18 Q No, what timeframe was all this going on, this
- 19 information that you gave Mr. Koster?
- 20 A I am unclear as to the specific timeframe. AJI
- 21 and the devolution was a lengthy period that took time to
- 22 roll out. I don't remember specifically and when things
- 23 started to back up but it was a length of time and a period
- 24 of time at CRU where we were overworked and were
- 25 experiencing staff shortages and were expected to do

- 1 additional duties beyond the normal role of a CRU worker.
- 2 Q Was that in 2004?
- 3 A I believe it was, yes.
- 4 Q 2005?
- 5 A I believe so but I don't remember when, I don't
- 6 remember when the process of AJI was completed. I know
- 7 ANCR went live in February of 2007 so I'm not sure how long
- 8 a process of AJI continued and eventually we became JIRU
- 9 which is a -- from Winnipeg.
- 10 Q Joint Intake Response Unit.
- 11 A Yes. So I can't say, with certainty, how long
- 12 that continued.
- 13 Q Then carrying on with what Mr. Koster recording
- 14 from your interview.

- "Shelly had file December 1, 2004
- 17 that day in CRU. Women's hospital
- 18 had no concerns and worker decided
- that in spite of that due to her
- 20 troubled past history that it
- should be opened to CRU and then
- passed on to Intake. For reasons
- that she was not sure of, it was
- 24 given back to CRU and to make
- contact with [public health nurse]

as follow up by Diva. Shelley had
hoped that a full assessment on
the family and all the people in
it would be done at the intake
level. The workers, I never told
why a case is returned."

- Now, does that match what you told Mr. Koster?
- 9 A I believe so, yes.
- 10 Q What were you saying there?
- 11 A Similar to what we've talked about today, that
- 12 after I reviewed Ms. Kematch's history, contained in CFSIS,
- 13 that I felt, based on her prior involvement, that -- and
- 14 the family unit, given that there's a new partner, a very
- 15 new child in the home, that further follow up with
- 16 everyone, to determine functioning and safety of the
- 17 children in that home should be assessed at the intake
- 18 level.
- I had hoped that a full assessment would be done
- 20 and completed at the intake level, why it was not sent on
- 21 to intake, as I -- you know, Diva and I had first consulted
- 22 and recommended that it go to intake, why it never went and
- 23 it was returned to me the following day, I don't know, I
- 24 was never told.
- 25 Q And then he goes on to say:

I	"The intake module is better now
2	since you can access actual
3	recording on the computer and it
4	asks for specific information.
5	Back then CFSIS was more general
6	and not specific enough unless you
7	could specifically identify the
8	person you were looking for. Now
9	if you put Wesley McKay in it
10	would automatically ask for other
11	information. If you did not know
12	specific birthday then this would
13	be difficult. January 1, 1950 is
14	the one used when they do not know
15	the actual meeting."

17 Is that information you gave to Mr. Koster or is

18 that not an accurate recording of what you said?

19 A I don't recall specifically, I'm assuming it's

- 20 most likely what I said. Um-hum.
- 21 Q What did you mean when -- what were you saying to
- 22 him?
- 23 A Well, back then CFSIS, before the intake module,
- 24 we only had CFSIS and CFSIS does not have as great of a
- 25 potential or the positive strengths that the intake module

- 1 allows us to access information. And to correlate
- 2 families, for example, if Mr. McKay was attached to a
- 3 former partner, you would have had to go back and pull say,
- 4 for example, a physical file on the former partner, whereas
- 5 now, in the intake module, Mr. McKay would be automatically
- 6 linked and we would see -- for example, if we were to
- 7 search Mr. McKay's name and date of birth in the intake
- 8 module, every other physical file or intake module case
- 9 that he's been attached to as a former partner or current
- 10 partner would be -- would come up and we would see the
- 11 names of all those other former partners.
- 12 Q But as we saw from the admission of facts from
- 13 the department, you could also have put Mr. McKay's name in
- 14 in a number of -- with a number of spellings --
- 15 A Yes.
- 16 Q -- and a variety of birth dates in 2004 --
- 17 A Yes.
- 18 Q -- and come up with either an 85 percent or an 81
- 19 percent match of the correct person?
- 20 A Yes.
- 21 Q And then you could have clicked on that person to
- 22 see who else he was involved with?
- 23 A Yes. But --
- 24 Q And then you would have seen the information that
- 25 I read to you was in his CFSIS file?

If he had been attached to those former partners 1 2 in CFSIS, yes. 3 Which is what the admission of facts says? 4 Α Then yes. 5 Okay. Then Mr. Koster goes on to say: Q 7 "Shelly confirmed that she was 8 unable to get information from 9 {public health nurse] due to 10 Fippa. Still some difficulty and 11 Employment and Income Assistance 12 will still not give out 13 information if there is not a 14 specific allegation and disclose 15 information prior to getting the 16 requested information. This in 17 itself breaches confidentiality. 18 No one had identified specific 19 concerns (other professionals) and 20 therefore would not be accepted in 21 intake. 22 What about public health records." 23 24 Now, those three paragraphs, do those match what

you said to Mr. Koster? Can you go back to page 38 --

- 1 36877, please? Thank you.
- 2 A Yes, I'm --
- 3 Q Let's start with the first paragraph.
- 4 A Yes. Although the last sentence there, where it
- 5 says this in its, in itself, breaches confidentiality. I'm
- 6 not sure what he's referring to, whether he's referring to
- 7 Child and Family Services breaching confidentiality or
- 8 whether he's referring to the public health nurse breaching
- 9 confidentiality for sharing information.
- But for the most part, yes, that would be -- I am
- 11 assuming that I said that to him.
- 12 Q That you had -- you were unable to get
- 13 information from the public health nurse?
- 14 A I quess -- I'm not sure if that was his
- 15 interpretation of what I was saying or in what context
- 16 saying I was unable to get information, so I'm not sure how
- 17 -- like in what context he documented it like that. The
- 18 information that I got from public health was limited in
- 19 that she wasn't willing to share with me the details of
- 20 Samantha's case.
- 21 Q Then the paragraph that reads: "No one had
- 22 identified specific concerns" is that something you said to
- 23 Mr. Koster?
- A Most likely, yes.
- 25 Q And what do you mean and therefore would not be

- 1 accepted in intake? What did you mean?
- 2 A When the social worker contacted the agency she
- 3 didn't call with a protection concern, so I'm assuming that
- 4 no one had identified specific concerns, meaning public
- 5 health and the source of referral had not come forward and
- 6 identified and said, yes, I have a child protection concern
- 7 or this is, you know, for example, domestic violence is a
- 8 protection -- is a concern that I have -- that has been
- 9 disclosed, or alcohol use has been disclosed. Nobody was
- 10 recording a concern of a protection nature at that point in
- 11 time.
- The part where it says "and therefore would not
- 13 be accepted in intake," I don't know where that -- why it's
- 14 written like that, I'm not sure.
- 15 Q You said you didn't know why the matter came back
- 16 to you from intake?
- 17 A Yes, I don't know why.
- 18 Q Just go back to what you said about no one had
- 19 identified specific concerns. The hospital social worker
- 20 did phone CFS; right?
- 21 A Yes, she phoned CFS reporting that Samantha had
- 22 self-admitted to prior contact in July of '04, I believe.
- 23 Q Okay. And you --
- 24 A So based on that they were calling to see if
- 25 there would be a concern with her being discharged with a

- 1 new infant.
- 2 Q Then it was up to CFS to determine whether there
- 3 were child protection concerns; right?
- 4 A Yes. If there would have been any additional or
- 5 new information that we could have been able to obtain to
- 6 determine if there was a current child protection concern.
- 7 Q You told me that Ms. Kematch's history was, in
- 8 and of itself, a potential concern?
- 9 A Yes, it was, in my opinion.
- 10 Q As were the facts of the new baby and the new
- 11 partner?
- 12 A Yes.
- 13 Q After Mr. Koster interviewed you and other
- 14 workers, he prepared a report that we refer to as the
- 15 Section 4 report because it was prepared pursuant to
- 16 Section 4 of the Child and Family Services Act. You have
- 17 seen either all or portions of that report?
- 18 A I have seen the portion that pertains to
- 19 myself.
- 20 Q And when was the first time you saw those
- 21 portions?
- 22 A In preparing for this inquiry.
- 23 Q Would you have liked to have seen the portions
- 24 relating to you before this inquiry?
- 25 A Most definitely.

- 1 Q Why is that?
- 2 A Well, like I said, it probably would have been --
- 3 given me a greater understanding of maybe things that
- 4 should have or could have been done. It would have been a
- 5 learning opportunity and a learning experience to better my
- 6 skills.
- 7 Q Let's go to page 45, please, that's of CD1.
- 8 THE COMMISSIONER: Page 45?
- 9 MS. WALSH: Yes.
- 10 BY MS. WALSH:
- 11 Q This is entitled "The Sixth Protection Opening:
- 12 From December 1, 2004 to December 7, 2004."
- And have you had a chance to review this document
- 14 recently, Ms. Willox?
- 15 A Yes, I have.
- 16 Q So I will take you through some of it in more
- 17 detail than other portions.
- Under the heading "December 1, 2004," it says:
- 19
- 20 "A social worker at the Women's
- 21 Hospital called to say that
- 22 Samantha Kematch had delivered her
- fourth child, a baby girl ... She
- 24 went on to say that she did
- 25 receive good pre-natal care prior

to the birth and notes that there 1 2 are no known health concerns with 3 respect to the [baby] at time. She also stated that there 5 was no reported drug and alcohol use during this pregnancy. 6 father was reported to be a 'Wes 7 McKay'. The worker performed a 8 9 CFSIS past record check and 10 received file information but she 11 could not track Wesley McKay since 12 she did not have a birth date."

- 14 Now, is that, in fact, what you told Mr. Koster,
- 15 that you didn't do a CFSIS check or could not locate Mr.
- 16 McKay because you didn't have a birth date?
- 17 A I don't recall. I guess if it's documented as
- 18 such then I must have. I don't remember.
- 19 Q So is it now your evidence that, in fact, you did
- 20 not attempt to do a PCC of Mr. McKay because you did not
- 21 have his birth date?
- 22 A I don't remember whether I did or I didn't.
- 23 Q Okay. But in any event you have acknowledged
- 24 that you didn't need to know his birth date to attempt to
- 25 do a PCC?

- 1 A That's correct.
- 2 Q Now, the rest of page 45 goes on to document your
- 3 involvement --
- 4 MR. RAY: I am just wondering for the, for the
- 5 record, in future how many more times we're going to ask
- 6 the witness whether she recalls doing the search and
- 7 whether she needed the date of birth, I think she's
- 8 answered that a number of times now.
- 9 MS. WALSH: Okay.
- MR. RAY: Thank you.
- 11 THE COMMISSIONER: Well, I -- it, it's with
- 12 reference to a new document, as I understand it, but if, if
- 13 it comes up again in another document you want to speak to
- 14 it, Mr. Ray, I'll hear you.
- MR. RAY: Thank you.

17 BY MS. WALSH:

- 18 Q The rest of page 45, documents your intervention
- 19 and as per your recording, is there anything that's been
- 20 documented there that is not accurate? Take your time in
- 21 looking at it.
- 22 A I believe, for the most part, it's correct.
- 23 Q Let's turn to the next page, please, page 46.
- Is there anything there that is not accurate?
- 25 A I believe, for the most part, it's accurate.

- 1 Q And what's documented there is consistent with
- 2 what you described to us from your interview with Mr.
- 3 Koster?
- 4 A Yes.
- 5 Q Then you'll see towards the bottom of page 46
- 6 there's a heading "Interview with the worker's supervisor
- 7 at this opening." And it goes onto the next page.
- 8 THE COMMISSIONER: The bottom of page
- 9 what?
- 10 MS. WALSH: Forty-six.
- 11 THE COMMISSIONER: Now, there's two numbers on
- 12 here, I thought we were using that -- the middle of the
- 13 page numbers or --
- MS. WALSH: No, Mr. Commissioner, the disclosure
- 15 number is the one on the far right-hand corner.
- 16 THE COMMISSIONER: All right.
- MS. WALSH: It is confusing, especially since
- 18 they are so close in proximity.

- 20 BY MS. WALSH:
- 21 Q So under "Interview with the Worker's
- 22 Supervisor", Mr. Koster has documented.

- 24 "This was a very experienced and
- 25 knowledgeable supervisor. She

```
1
                  indicated that simply put, the
2
                  case was not accepted in intake,
 3
                  and so CRU was basically told to
                  handle it themselves."
5
6
             Now, you told us you had no information about
7
    that.
8
        Α
             That's correct.
9
        Q
             Okay.
                  "In addition, she said another
10
                  problem was that there was no
11
12
                  clear policy in regard to how
13
                  hospital referrals involved past
14
                  clients with a history of child
15
                  protection involvement should be
                  handled."
16
17
18
             Is this something that you were aware of?
19
            No, I'm not.
        Α
20
        Q
21
                  "She said that this was especially
22
                  true when there were no immediate
23
                  pressing child welfare problems
24
                  identified."
25
```

25

Q

```
1
             And then go on to the next page, please. And
2
   it's recorded that she said:
 3
                  "The common-law partner 'Wes
 5
                  McKay' had no birth date and if
                  there were more significant
 6
 7
                  concerns related by the referral
8
                  perhaps the worker would have done
9
                  a record check."
10
11
             Is that accurate from your perspective?
             That's what Diva has, I guess, indicated to Mr.
12
13
    Koster. I -- if you're asking me if I did a record check,
14
    I don't remember.
15
          I'm asking you whether, if there were more
        Q
16
    significant concerns, whether that would have affected
17
    whether you did a record check?
18
           Oh, most definitely, yes. If there had been some
        Α
19
    type of protection concern or other concerns that were able
20
    to be identified, I would have -- like, again, requested
   that the file be referred to intake or not recommended that
21
22
   the file be closed, I would have recommended some other
23
   course of action.
```

- 171 -

"She stated that CRU still pursued

1 it and a crucial part of their 2 decision to close at that point 3 after the rejection by Intake was that Phoenix had been seen in July of 2004."

6

- 7 Do you recall whether that was something that
- factored into your recommendation? 8
- 9 I don't recall specifically but I most likely
- would have reviewed the last closing summary, when I was 10
- 11 looking at the history and it would have been a determining
- factor that, at that time there -- that it was closed, the 12
- 13 risk was deemed to be low and it would have been -- like a
- 14 -- one of the reasons or decisions as why we had made to
- 15 close the file.
- Q Did you document anything to that effect in your 16
- 17 recording?
- A I don't believe so but I, I don't believe in my 18
- CRU report that I had said that this one of the reasons why 19
- we were recommending that it be closed. 20
- Well, was it, in fact, a reason why you were 21
- 22 recommending it be closed?
- 23 Α It would have been taken into consideration, yes.
- 24 You were aware of that history on December 1st,
- 25 '04 when you recommended that the file be opened to intake?

- 1 A Well, I believe that I -- probably that would
- 2 have been one of the documents that I reviewed in doing the
- 3 history, in recommending that it be opened, yes.
- 4 Q Then later in the recording, Mr. Koster refers to
- 5 the supervisor as talking about a walk of shame when a
- 6 supervisor had to return with the file to CRU, that had
- 7 been rejected and he said I had heard this from a number of
- 8 staff. Did you ever -- were you ever aware of that term,
- 9 walk of shame?
- 10 A I had heard the term used before, but I'm not
- 11 aware of where it came from or why.
- 12 Q Had you heard it used in the context of files
- 13 being returned from intake to CRU?
- 14 A Like I said, I heard the term used but I'm not
- 15 sure where the term originated from. I do know the term
- 16 walk of shame was used.
- 17 Q At CRU?
- 18 A Well, I'm not sure if it was specific to CRU or
- 19 if it was within the agency.
- THE COMMISSIONER: What did you understand the
- 21 term to mean or refer to?
- 22 THE WITNESS: I'm assuming when a file was
- 23 recommended to go to a unit that it was not accepted. Now,
- 24 whether that meant from CRU to intake, CRU to abuse or
- 25 intake to abuse, or onto family services, I'm not sure what

- 1 the term was used to refer to or who started it or where it
- 2 originated from.

- 4 BY MS. WALSH:
- 5 Q It wasn't a term that you used.
- THE COMMISSIONER: In reference to the return of
- 7 a file?
- 8 THE WITNESS: When it was recommended that we
- 9 refer a file on and it was not accepted so our
- 10 recommendation was not agreed with, I guess, and that file
- 11 was returned and then, in fact, that supervisor would need
- 12 to come back to us to ask us to do further follow up.
- THE COMMISSIONER: And that's what you understood
- 14 the term referred to?
- 15 THE WITNESS: Yes.
- 16 THE COMMISSIONER: Thank you.

- 18 BY MS. WALSH:
- 19 Q When did you hear that term used?
- 20 A I don't remember when I first heard the term
- 21 used. I don't recall if it was around that time but it was
- 22 approximately 2004 or 2005.
- Q Was it a term that you ever used?
- A No, it was not.
- 25 Q Then Mr. Koster makes a number of findings,

- 1 that's what the "F" stands for. So I just wanted to ask
- 2 for your comments, if any, on each of these findings in
- 3 this portion of the report.

- 5 "F32. This was the first time
- 6 that the agency was officially
- aware that there was a 'Wes McKay'
- 8 in the home and a partner to
- 9 Samantha Kematch."

10

- Do you have any comments?
- 12 A Just from my course of my review during
- 13 preparation for the inquiry, I did recall reading in the
- 14 July 2004 information from Tracy Forbes, that there -- when
- 15 she had attended to the family home that there, in fact,
- 16 had been a Wes McKay identified as answering the door.
- So, you know, it's hard for me to say. At that
- 18 point in time, yes, he was being identified as the
- 19 common-law partner, is that the first time that an agency
- 20 staff had been made aware of the fact that there was a --
- 21 potentially a Wes McKay involved in the family home? I am
- 22 not sure if this was the first time because there was
- 23 mention of Mr. McKay in the July of '04 recording.
- Q Okay.

1	"F33. The CRU worker and
2	supervisor made the right decision
3	to open the file to Intake for
4	Assessment and Intervention."
5	
6	Any comments?
7	A I agree, that was my initial recommendation of
8	what I had really wanted to see with the file.
9	Q
10	"F34. The refusal to have the
11	file opened to Intake as requested
12	is a major error in the Winnipeg
13	CFS case management of the
14	protection file."
15	
16	Do you have any comments on that?
17	A I agree, now knowing what I know about Mr.
18	McKay's history, I agree that the file should have remained
19	open and been referred to intake, as initially requested.
20	Q Okay. And onto the next page, please.
21	
22	"F35. It is evident that
23	excessive caseloads and unit
24	pressures were determinants in the
25	rejection of the file for opening

25

at the Intake level." 1 2 Is that something you're able to comment on? 3 I don't know the reason why the file was not 4 5 accepted at the intake level but I can say, with certainty, that excessive case loads and unit pressures were something 6 that were occurring at that time. It could have been a 7 potential factor but whether it was the determining factor 8 9 or not, I don't know. 10 Q Okay. 11 12 "F36. The Computer Data System at 13 WCFS (CFSIS) may not have provided cross-reference that 14 the required to ascertain which 'Wes' 15 16 McKay the agency had dealt with in 17 the past." 18 19 In light of the, the searches that appeared in 20 Exhibit 22, that we looked at today, is there anything you 21 want to comment? 22 Just from reading the information contained in 23 Mr. Koster's report, I read somewhere in the involvement

that pertained to me that he, himself, during his review,

had completed a CFSIS check and, at that time, he was able

- 1 to locate six Wes McKays, five of which were adults, so I
- 2 am assuming one was a minor and that, at that point in
- 3 time, if I had been able to locate the correct Wesley
- 4 McKay, it would have been via a former partner's child
- 5 protection file.
- 6 So at that time CFSIS didn't have as good a
- 7 capability. It was possible that yes, I could have
- 8 searched under Wes McKay with an alternate birthday of
- 9 1950, as an adult in 1980 for a child, but whether I did or
- 10 didn't, I don't know, and the capabilities of
- 11 cross-referencing, at that point in time, I'm not sure how
- 12 easy or difficult it would have been for me to be able to
- 13 locate his information contained in his former partner's
- 14 files.
- 15 Q Okay.
- 16 A That's potentially one of the reasons why it
- 17 should have been referred to intake for that extra
- 18 exploration of those other family files to be completed.
- 19 Q
- 20 "F37. The unwillingness of the
- 21 public health nurse to provide
- 22 information was regretful and made
- 23 the possibility of obtaining a
- 24 birth date for the father more
- 25 difficult."

- 1 A I agree. I believe, viewing Ms. Wu's notes, that
- 2 obviously our determination of the information that she was
- 3 trying to share with me was very similar but the process in
- 4 which it went about was a much more difficult process than
- 5 it needed to be and is something that I still believe is an
- 6 ongoing difficulty that we experience today in the process
- 7 of sharing information between collateral agencies. And
- 8 it's paramount, I believe, in providing services to
- 9 families and protecting children and youth.
- 10 Q Before we leave this report, is there anything
- 11 else you want to comment on?
- 12 A I don't believe so.
- 13 Q And the next report we'll look at is the report
- 14 that was prepared by Jan Christian-Wood, through the Office
- 15 of the Chief Medical Examiner. It's Commission disclosure
- 16 number 2. We'll start at page 160. Can you scroll up a
- 17 bit, please? Good.
- 18 Were you ever interviewed by Ms.
- 19 Christianson-Wood?
- 20 A I don't recall being interviewed but she did send
- 21 me a series of e-mails that she asked me to respond to.
- 22 Q And we'll look at those in a minute. Actually,
- 23 let's look at them right now. Let's, let's pull up on the
- 24 screen page 34810.
- THE COMMISSIONER: Three -- yes, okay, I have it.

1 BY MS. WALSH:

2 Q This is from CD1682, it's an e-mail exchange that

3 you had with Ms. Christianson-Wood on April 27, 2006 and

4 May 10, 2006. If we start with page 38 -- 34811. This is

5 an e-mail from Ms. Christianson-Wood to you, dated April

6 27, 2006. "Subject: Phoenix Sinclair. Importance:

7 High."

8

24

25

9 "Diva Faria suggested that 10 contact you with the question that 11 I have concerning the December 12 2004 request to the [Public Health 13 nurse] for information concerning 14 the family's functioning after the 15 birth of [the] daughter of Karl 16 Wesley McKay and Samantha Kematch. 17 Your notes indicated that Mary Wu, 18 [Public Health nurse] was somewhat 19 misinformed about the restrictions 2.0 of PHIA with respect to inquiries 21 from Child and Family Services -2.2 she was adamant that she would not provide information about her 23

contacts with Ms. Kematch without

obtaining her permission. You

Τ	provided Ms. Faria with the name
2	and phone number of the {Public
3	Heath nurse's] supervisor for
4	follow-up on this matter. My
5	question to Ms. Faria was about
6	how the matter was resolved as the
7	closing statement indicated that
8	based on the information
9	available, there were no
10	protection concerns.
11	She could not recall if the
12	supervisor was contacted or if the
13	[Public Health nurse] did provide
14	the requested information. CFSIS
15	is silent on this. Could you
16	please advise how the issue of the
17	[Public Health nurse] providing
18	information on the baby's care was
19	resolved.
20	Thanks very much."
21	
22	And then if we go to the previous page, 34810, is

your response. Now, your response comes on May the 10th,

Ms. Christianson-Wood's e-mail to you was April 27, 2006.

Do you know what the reason for the delay

23

24

- 1 was?
- 2 A I don't remember.
- 3 Q Would you have talked maybe to Ms. Faria before
- 4 responding?
- 5 A I don't recall. I don't know if I already had
- 6 the report when Ms. Christianson-Wood sent it to me or if I
- 7 had to obtain the report or what the delay was due to. I
- 8 don't know.
- 9 Q Okay. So you wrote:

- "Since I have now had the
- 12 opportunity to review my report
- with respect to the December 2004
- 14 referral on Samantha Kematch, I
- can answer your question to the
- 16 best of my ability based solely on
- 17 the information contained within
- my written report.
- In December of 2004 the Kematch
- 20 family came to the Agency's
- 21 attention when Samantha gave birth
- to her daughter ...
- 23 Although the SOR did not have
- 24 child protection concerns to
- 25 report to the Agency, WCFS was

1	contacted based on Samantha's
2	disclosure of previous Agency
3	involvement in the summer of 2004.
4	After review of the family's
5	previous involvement and child
6	welfare history, a decision was
7	made to open the matter for
8	further assessment.
9	During consultation with the
10	Public Health Nurse, Mary Wu, a
11	conversation occurred about her
12	obligation to report, and she was
13	reminded that the Child and Family
14	Services Act supersedes PHIA.
15	Mary acknowledged her professional
16	responsibility to report child
17	protection concerns or a risk to
18	the child. Mary reported
19	attending to the family home to
20	see Samantha and [the baby] after
21	their discharge from hospital.
22	Since WCFS had contacted Public
23	Health to consult, without
24	information or knowledge of
25	current child protection concerns

in the family home, Mary was 1 2 cautious and unable to report any 3 unrelated involvement with family, due to the confidentiality 4 of PHIA, until she spoke with 5 Samantha to obtain her consent for the sharing of information. 7 In addition to this, a review of 8 the Agency's previous involvement 9 10 with the family in August of 2004 11 showed that the child, Phoenix, 12 was seen by the Agency, and the 13 risk in the family home 14 considered to be low at that time. After considering the 15 above 16 information whereby the SOR and 17 Public Health were not reporting 18 any child protection concerns, and 19 the file had recently been closed 20 by intake after an assessment of 21 the family home deemed the risk to 22 low, the information was be 23 documented in the CRU report and 24 provided to the CRU supervisor, 25 Diva Faria, for consideration and

1 review for closing." 2 3 And then finally, on the previous page. Please scroll up to the previous page. Thank you. To the top. 4 5 Ms. Christianson-Wood wrote back to you that day. 6 "Thanks, Shelly. 7 it accurate to say that the 8 9 [Public Health nurse] did not give 10 the Agency any information about the situation in the home? I'm 11 12 reading that she wouldn't give 13 information without talking to Samantha first and that she did 14 not do so or contact you 15 16 subsequently. Ιt was not 17 sufficient that the Agency was 18 concerned, based on past history, 19 about the situation. 20 It is not clear to me that she 2.1 acknowledged her duty to report. 22 The 'you don't share information 23 with us' comment was telling -- it 24 didn't seem that child protection

was foremost in her mind at that

1 point. (My interpretation.) 2 It also appears from the recording 3 that the matter, once referred to your supervisor, did not result in 4 5 any other information coming back to you about the situation. Is that accurate?" 7 8 9 Now, did you respond to that e-mail? 10 I don't remember. 11 It's accurate, though, that you don't recall 12 receiving any information from Ms. Faria as to follow up 13 she did with Ms. Wu's supervisor? 14 No, I don't recall. 15 You don't recall receiving any? 16 Α I don't, I don't recall receiving any information 17 from Ms. Faria. I had assumed that if she had followed up 18 she would have added a case note subsequent to my case 19 recordings, documenting her involvement with Ms. 20 supervisor. 21 Going back to page 160, please. 2.2 THE COMMISSIONER: What page? 23 WALSH: We're, we're back in the MS. Jan

Christianson-Wood report, CD2, at page 160.

THE COMMISSIONER: Yes.

24

1 BY MS. WALSH:

2 Q This is what the report writer documented and

3 I'll just ask you to review and confirm if it's accurate.

4

24

25

"On December 1, 2004, the CRU 5 passed along a referral from a local hospital to the Agency's 7 intake unit as Ms. Kematch had 8 9 delivered her fourth child, a 10 daughter who had been named ... 11 The hospital advised that 12 Kematch was living with Wes McKay 13 who was the father of her child. 14 Mr. McKay's date of birth was not 15 known to the hospital. The CRU 16 supervisor agreed that the Intake 17 unit should be requested to follow 18 up and assess the home environment 19 within 48 hours. The file summary 2.0 noted that Samantha had been in care but did not include 21 2.2 Information on her functioning in 23 care.

- 187 -

The CRU worker received the file

back from the supervisor with

1	direction to follow up and
2	complete the needed assessment
3	including offering supports. If
4	mandated services were not
5	required, the file was to be
6	closed to the CRU. Attempts were
7	made on December 2 and 3 to
8	contact Ms. Kematch but were
9	unsuccessful. The supervisor
10	directed that the Public Health
11	Nurse should be contacted and,
12	if there were no concerns
13	identified by the PHN, the Agency
14	file would be closed.
15	The assigned Public Health Nurse
16	was identified and contacted about
17	the family. The PHN had been to
18	the home but wanted to know why
19	the Agency was contacting Public
20	Health for information and whether
21	Ms. Kematch was aware that Public
22	Health had been called.
23	Despite the worker's efforts to
24	explain that the CFS Act took
25	precedence. In this situation,

the [Public Health Nurse] refused 1 2 to provide information or to agree 3 to call if there were concerns. The worker referred the matter to 4 supervisor with the 5 her recommendation that the [health 7 nurse's] supervisor be called about the misunderstanding about 8 the Personal Health Information 9 10 Act. The outcome of this was not 11 recorded on CFSIS. An email 12 message was sent to the former CFS 13 supervisor on April 25, 2006 with 14 a request for Information and an 15 interview with the staff involved 16 was conducted by the writer."

17

Now, is that accurate, to your knowledge?

- 19 A Yes, for the most part.
- 20 Q Anything that's not accurate?
- 21 A Well, it refers to the fact that the Public
- 22 Health nurse would not share information or would not
- 23 report a concern or give any information. Ms. Wu
- 24 acknowledged her obligation to report but said that she
- 25 would like to connect with Samantha prior to sharing other

- 1 information with the agency. Was it, for lack of better
- 2 terms, a play on words by Ms. Wu to say I don't have
- 3 protection concerns, but I need to speak with my client,
- 4 due to PHIA and FIPPA, before I share information with you
- 5 about the family's home environment? It's hard for me to
- 6 answer. Based on Ms. Wu's response to me, she acknowledged
- 7 her obligation to report and was not reporting a child
- 8 protection concern.
- 9 Q And the reference to an e-mail message to the
- 10 former CFS supervisor, is that something you know anything
- 11 about?
- 12 A Sorry, where are you reading or where are you
- 13 looking?
- 14 Q The --
- 15 A And e-mail message.
- 16 Q -- last sentence of the paragraph that's ---
- 17 A Oh.
- 18 Q -- not in italics.
- 19 A That Ms. Christianson-Wood sent Ms. Faria an e-
- 20 mail?
- 21 Q Yes.
- 22 A I believe, yes, like that she had sent an
- 23 e-mail, we just saw that on the screen.
- 24 THE COMMISSIONER: This is the last paragraph of
- 25 what?

- 1 MS. WALSH: We're on page 161.
- THE COMMISSIONER: 161, yes.
- MS. WALSH: Yes. The last paragraph that's not
- 4 in italics, the, the first -- the last sentence of the
- 5 first --
- 6 THE COMMISSIONER: Oh, all right.
- 7 MS. WALSH: Not -- it's not the last paragraph
- 8 it's the first --
- 9 THE COMMISSIONER: An, an e-mail, an e-mail
- 10 message.
- 11 MS. WALSH: -- the last sentence of the first
- 12 paragraph.
- THE COMMISSIONER: An e-mail message?
- MS. WALSH: Yes.
- 15 THE COMMISSIONER: All right.
- 16 THE WITNESS: I don't recall if I was aware at
- 17 that time. Well, I guess I would have been because Ms.,
- 18 Ms. Faria referred Ms. Christianson to me to ask further
- 19 because Faria indicated that she couldn't recall if she had
- 20 contacted the Public Health nurse supervisor so that's what
- 21 elicited Mrs. -- Ms. Christianson-Wood's e-mail to me.

- 23 BY MS. WALSH:
- 24 Q So on page 161, this is -- these are the --
- THE COMMISSIONER: Well, just a minute, I'm just

- 1 quite -- don't follow that. An e-mail message was sent to
- 2 the former CFS supervisor on April 21st -- 25th. Who was
- 3 that?
- 4 THE WITNESS: My supervisor, Ms. Faria.
- 5 THE COMMISSIONER: Yeah. And who was it sent by?
- THE WITNESS: Ms. Jan Christianson-Wood.
- 7 THE COMMISSIONER: Oh, I see. Not by you?
- 8 THE WITNESS: No.
- 9 THE COMMISSIONER: No, okay.

11 BY MS. WALSH:

- 12 Q And then on page 161, in italics, we have some
- 13 findings recorded by the report writer, by Ms.
- 14 Christianson-Wood. She said:

15

- 16 "The concerns about Ms. Kematch's
- ability to parent over time had
- not been addressed nor had past
- issues including her inability to
- 20 care for [the baby] and her
- 21 ultimate abandonment of him."

22

- I believe that's a reference to her very first
- 24 child.

1 "Her new partner was not known 2 9beyond greeting workers at the 3 door on May 2004) and the Agency, despite Ms. Kematch's previous 4 5 known partners having issues with criminal activity ... and 7 substance abuse (Mr. Sinclair) did not inquire further to determine 8 if "Wes" was a safe choice. 9 10 "Wes" was nearly 20 years older 11 than Ms. Kematch, it would have 12 been reasonable to assume that he 13 had life experiences -- possibly 14 with other partners and other 15 children -- that would have 16 provided the Branch with 17 reassurance or raise concern after 18 he joined Phoenix's family. It is 19 not evident from this recording 2.0 that the presence of "Wes" in Ms. 21 Kematch's home on May 13, 2004 was 2.2 linked with her statements about a 23 trucker boyfriend who lived with 24 her sporadically -- the file does 25 not indicate that "Wes" was

1 questioned about his identity."
2

Now, I read that as, as a discussion of the

4 previous, the work done by the previous workers.

5 A Yes.

6 Q Then it goes on:

7 8 little was known about Ms. 9 Kematch's functioning that it is 10 concerning that her outward 11 apparent physical well-being was 12 used as a measurement of her 13 cognitive abilities and 14 functioning as well as her 15 parenting capacity. As neither 16 Ms. Kematch nor Mr. Sinclair had 17 parented Phoenix consistently -this was known to the Agency -- it 18 19 incumbent on the Agency to was

was incumbent on the Agency to
understand how the disruptions in
parenting had affected Phoenix.

Was she socially indiscriminate?

Was she developmentally on target?

Who did she identify as her main

25 caregivers? Did she have a

Yeah.

Α

Q

24

25

```
1
                  relationship with Ms. Kematch or
                  was Samantha just another in a
 2
 3
                  procession of female caregivers
                  that included Genevieve Sinclair,
 5
                  Angie Sinclair, Sheila Sinclair
                  and Kim Edwards?"
 6
7
             Do you agree with the comment that it was
8
9
    incumbent on the agency to learn more about Phoenix?
10
           Most definitely. I am also assuming that this
11
    here -- that her "functioning that it is concerning that
12
    her outward apparent physical wellbeing was used as a
    measurement of her cognitive abilities" that was from --
13
14
    taken from the previous intake worker's closing, from July
15
    of 2004, referring to her work that was completed.
16
        Q Okay. And then finally with this report, if you
17
    turn to page 165. You see, midway down the page is a
    paragraph that reads: "In some circumstances." You may
18
19
    not have that in your binder --
20
        A I don't --
21
           -- it occurs to me --
        Q
            I don't think I do.
22
        Α
            -- but it's up on the screen.
23
        Q
```

Are you all right not having a hard copy of it?

1 A Yeah, that's fine. Thank you.

2 Q

3 "In some circumstances an Agency contributes to the problems of 4 fragmentation by failing to make 5 inquiries about new people in the family's inner circle. In the 7 case of Samantha Kematch and her 8 9 new partner, Karl Wesley McKay, the Agency's reluctance to press 10 11 for confirmation of Mr. (Ikay's 12 identity) McKay's identity was a 13 'tipping point' in the case. The 14 Agency was remarkably incurious 15 about Ms. Kematch's new live-in 16 partner. Reder and Duncan (1999) 17 state: 18 Professionals in the child 19 protection network also need to 2.0 give equal consideration to the 21 child's father or father 2.2 substitute, including being aware 23 his personal history, of 24 functioning and caretaking role, 25 as well as the nature of the

1 couple relationship. The combination of Ms. Kematch's 2 3 troubled past and her generalized lack of cooperation with 4 5 Agency should have resulted in Mr. McKay being regarded with some 7 curiosity. Further, asking for identification would have provided 8 Mr. McKay's correct name and date 9 10 of birth -- as a trucker he would 11 have had a driver's licence -- and 12 allowed the Agency to obtain a

14

13

I think you told me that assessing a new partner as, as identified by the authors Reader and Duncan, in '99, was something that you were aware of, the need to do, as well.

criminal risk assessment."

- 19 A Yes, it wasn't as much as a -- it wasn't stressed 20 as greatly, back in 2004, as it was in today's practise but 21 yes, it was something that needed to be considered.
- MS. WALSH: Mr. Commissioner, if you would like to take the mid-afternoon break at this point, that works for me, I probably have about another maybe 20 minutes with questions.

- 1 THE COMMISSIONER: All right. We'll do that.
- 2 I'm going to stay here, just rearrange my papers so they're
- 3 ready for the cross-examination so we stand adjourned now
- 4 for 15 minutes.
- 5 MS. WALSH: Thank you.

7 (BRIEF RECESS)

8

- 9 MS. WALSH: Pull up on the screen page 38009
- 10 please. That's from CD1802.
- THE COMMISSIONER: What page number?
- MS. WALSH: 38009. This is from the internal
- 13 report by Rhonda Warren, Mr. Commissioner.
- 14 THE COMMISSIONER: Oh, oh, yes.
- 15 MS. WALSH: You can scroll down, please, to the
- 16 entry of December 1, '04.

17

- 18 BY MS. WALSH:
- 19 Q So, Ms. Willox, in addition to the two reports --
- THE COMMISSIONER: What page is this?
- MS. WALSH: Page 38009 of our disclosure.
- THE COMMISSIONER: Three, eight, "O"?
- 23 MS. WALSH: "O", nine. 38009.
- THE COMMISSIONER: I've got it. All right.

1 BY MS. WALSH:

- 2 Q In addition to the report that was prepared by
- 3 Mr. Koster and the report prepared by Jan
- 4 Christianson-Wood, an internal review was prepared by
- 5 Rhonda Warren. My understanding was, is that it was
- 6 prepared by reviewing the files only no one was
- 7 interviewed. I take it you were not interviewed by Ms.
- 8 Warren?
- 9 A No, I was not.
- 10 Q When was the first time that you saw portions or
- 11 the report in its entirety?
- 12 A During the preparation of -- for the inquiry.
- 13 Q And how much of that report, Ms. Warren's report,
- 14 did you see?
- 15 A Just the portions that pertain to me but I'm not
- 16 sure I actually have seen this page because it's not in my
- 17 binder.
- 18 Q All right. So then take a look at the recording
- 19 for December 1, '04. I simply want you to advise as to
- 20 whether it's an accurate recording of your involvement with
- 21 the file.
- 22 A It appears to be correct.
- 23 Q Okay, and then just -- so the, the last portion
- 24 of this recording says:

1		"The file was closed with the
2		following statement."
3		
4	This is taken	from your December 7th report.
5		
6		"After consultation with the
7		Public Health nurse and a review
8		of the information attached to
9		CFSIS, it is determined that there
10		does not appear to be a known risk
11		to children residing in Samantha's
12		care at this time. Therefore,
13		this matter is being closed at CRU
14		until further information or
15		request for services is brought to
16		the agency's attention."
17		
18	A That	t's correct.
19	Q	
20		"No contact was made with the
21		couple and no home visit was done
22		to determine first hand how the
23		couple was doing.
24		The case was again closed on
25		December 7, 2004."

- 1 So that's all accurate?
- 2 A Yes.
- 3 Q Okay. Just remind me, while we're looking at
- 4 that, where you recorded a review of the information
- 5 attached to CFSIS, in your December 7th recording, what,
- 6 what information were you referring to at that point?
- 7 A Any of the prior child welfare involvement that I
- 8 had reviewed on CFSIS.
- 9 Q Relating to Ms. Kematch?
- 10 A Yes.
- 11 Q So still in this report, if we go to page 38036,
- 12 and I think we may have to look at the screen for this, I'm
- 13 not sure. Have you got that? Have you got it on the
- 14 screen in front of you?
- 15 A I have it on the screen.
- 16 Q Okay. If we can scroll up, please. So the --
- 17 where it begins:

- "In that it was now confirmed that
- 20 Samantha was living with (Ms. --
- 21 with) McKay, was there
- 22 consideration given to conducting
- a PCC or criminal records check on
- 24 McKay?"

My understanding is that in addition to preparing
the report, Ms. Warren was asked questions by the General
Authority, which are represented in bold and then her
answers are in italics. So if we'll just go through the
answers that she's documented here and I'll ask you to

7

6

comment.

"In reviewing the file information 8 it is determined that the Crisis 9 10 Response Unit recommended that the 11 file be sent to Intake for further 12 assessment of the home 13 environment. Further 14 indicate the file was returned to 15 CRU with the request that CRU 16 connect with Samantha, offer 17 family supports and close the file 18 at CRU if mandated service were 19 not required. After consultation 2.0 with the CRU Supervisor, the 21 Social Worker in CRU then called 2.2 Public Health to see if they had 23 been out to the home to see 24 Samantha and the new baby. 25 the Public Health Nurse refused to

share information, based on recent 1 'Personal Health Information Act' 2 3 training her supervisor's name was taken and passed to the CRU 4 5 supervisor for follow-up. There is no information on the file 7 stating this issue was ever 8 followed up on. Although Wes McKay's birth date was not known 9 10 his name was in CFSIS and in fact 11 he had a file under his own name 12 as well as being a significant 13 other in various other files. By 14 reading the dictation in these 15 other files it was easy to determine that he was the same 16 17 person. The information in these files presents concerning 18 19 information on Wes McKay's 2.0 violence to previous partners and 21 possibly children. To be 2.2 absolutely sure it was the same 23 person the Social Workers should 24 have made direct contact with both 25 Samantha and Wes to do a proper

1	assessment and conclude thi
2	Intake."
3	
4	Do you have any comments on that?
5	A No, I do not.
6	Q Okay. Then it goes on to say:
7	
8	"Given the previous recorde
9	documentation on CFSIS, the matte
10	was referred to Intake for ongoin
11	follow-up and assessment of the
12	home environment.
13	The Agency could not obtain th
14	birth date of Mr. McKay from EI
15	records as Samantha had only or
16	child listed on her budget an
17	there is not expected to be
18	common-law partner residing in th
19	home."
20	
21	And the comments are as above.
22	Then there's commentary asking about:
23	
24	"The safety assessment i
25	considered within a 48-hou

1	response. It was recommended that
2	the file be opened for assessment
3	and intervention.
4	As the Agency was not able to
5	contact Samantha by phone, the
6	Supervisor suggested the worker
7	contact [Public Health] to inquire
8	if Public Health had been out
9	If there were no concerns the
10	file would be closed.
11	Although the [Public Health Nurse]
12	had been to see Samantha since her
13	discharge from hospital, however,
14	the [Public Health Nurse] was
15	reluctant to share any information
16	regarding any concerns for the
17	family due to PHIA. The [Public
18	Health Nurse] was advised
19	(through) training sessions that
20	she is not (to) share information
21	with [Winnipeg] CFS due to PHIA
22	and that [Winnipeg] CFS does not
23	share information due to
24	confidentiality of the CFS Act.
25	The [Public Health Nurse] was

Τ	awa	re that of her professional
2	obl	igation to report to WCFS risk
3	to	a child if there are concerns.
4	The	lack of communication between
5	[Pu	olic Health Nurse] and WCFS was
6	rep	orted to the worker's
7	sup	ervisor so that future
8	inc	idents could be rectified at
9	the	managerial level.
10	Aft	er consultation with the
11	[Pu	olic Health Nurse] and a review
12	of	information on CFSIS, it was
13	det	ermined that there does not
14	app	ear to be a known risk to the
15	chi	ldren residing in Samantha's
16	car	e at this time. The matter was
17	clo	sed at Intake."
18		
19	The ques	tion was: "Was communication between
20	WCFS and the heal	th system resolved? And the answer is:
21	"See above."	
22	And then	finally.
23		
24	"Wh	at assessment was done to
25	cha	nge the plan not to conduct an

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1	assessment of the home environment
2	and close the Intake given that
3	non-committal response from the
4	[Public Health Nurse]?
5	
6	And in italics the writer reports:
7	
8	"To this reviewer's knowledge,
9	from reviewing the entire file
10	information, there was no reason
11	to change the risk assessment."
12	
13	Do you want to comment on that?
14	THE COMMISSIONER: On what, all you've read, or
15	just that statement?
16	MS. WALSH: Just on the, on the italicized
17	commentary.
18	
19	"To this reviewer's knowledge from
20	reviewing"
21	
22	The answer to the question posed.
23	
24	"To this reviewer's knowledge from

- information there was no reason to
- change the risk assessment."

- 4 A No, I do not.
- 5 Q Anything else that you want to say about these
- 6 three reports that we've just looked at?
- 7 A I don't believe so, at the present time. Thank
- 8 you.
- 9 Q Okay. Now, I want to talk about another area.
- 10 You told us that for two years, approximately, you were a
- 11 supervisor at CRU?
- 12 A Yes, I was, in a term position.
- 13 Q Pardon me?
- 14 A Yes, I was, as a term position.
- 15 Q A term position. Why was that a term position?
- MR. RAY: Sorry.
- MS. WALSH: No problem. Thank you.

- 19 BY MS. WALSH:
- 21 term position?
- 22 A Yes.
- 23 Q And why was it a term position?
- 24 A It was posted as a term.
- Q With the term a two year term?

- 1 A No, the term had been extended a number of times
- 2 during, during that period.
- 3 Q And ultimately you went back to being just a
- 4 regular -- or not just but a regular CRU worker?
- 5 A That's correct.
- 6 Q Okay. So I want to talk a bit about your
- 7 experience as a supervisor.
- 8 A Okay.
- 9 Q Did you receive training when you became a CRU
- 10 supervisor, specific to being a supervisor?
- 11 A Yes, I did.
- 12 Q Okay. What did that look like?
- 13 A I attended a series of the core competency
- 14 training for supervisors and was expected to complete
- 15 those.
- 16 Q Was that before you started work as a supervisor
- 17 or during the course of being a supervisor?
- 18 A During the course of being a supervisor.
- 19 Q How long did the training take?
- 20 A I believe there's five core competencies. Each
- 21 one would last anywhere between -- I don't recall exactly,
- 22 I think three to five days to a week but they were spread
- 23 out over a period of time, you didn't attend them back to
- 24 back, so there may have been a break in between attending
- 25 each core competency.

- 1 Q Do you remember what topics the core competencies
- 2 covered?
- 3 A A variety of issues, supervising staff, dealing
- 4 with problem staff, how to address issues, fostering
- 5 positive work environments. How to do supervision. How to
- 6 document supervision. Most of the functions that you would
- 7 be expected to perform as a supervisor.
- 8 Q What were you told about how to document
- 9 supervision?
- 10 A Well, there is a policy in place with respect to
- 11 supervision. You are to have supervision every two weeks
- 12 to every 30 days with your staff and you are to document
- 13 that in -- for example, some people have a binder or a
- 14 specific, like, case note book that they will keep for each
- 15 staff that you document supervision.
- 16 Q What happens with those notes?
- 17 A Those notes are kept in the individual's binder
- 18 or log book.
- 19 Q The individual meaning the individual
- 20 worker?
- 21 A Yes.
- 22 Q Okay.
- 23 A Shortly though, prior to my term ending, though,
- 24 there had been a change in how supervision was to be
- 25 conducted and the agency had produced a supervision -- it

- 1 was a form that needed to be filled out to, to do
- 2 supervision. So the process had changed a bit from the
- 3 time -- just prior to me ending my term.
- 4 Q And that was --
- 5 THE COMMISSIONER: What, what period of time was
- 6 it you were the -- in the supervisory position?
- 7 THE WITNESS: From September 2010 till September
- 8 2012.
- 9 THE COMMISSIONER: Oh, yes, you told us that
- 10 earlier.
- 11 THE WITNESS: Um-hum. Yes.

13 BY MS. WALSH:

- 14 Q In terms of keeping notes with respect to the
- 15 supervision you conducted, did that change as well? At the
- 16 end -- you said at the end of 2000 -- at the end of your
- 17 term, in the fall of 2012, there was a change.
- 18 A Yes, there was a supervision form that was
- 19 expected to be completed rather than doing the regular
- 20 notations, there was a form that needed to be completed and
- 21 submitted to our HR department on a regular basis.
- 22 Q Okay. Rather than being kept in a binder with
- 23 respect to the worker?
- 24 A Yes, that's correct.
- 25 Q Let's turn to page 29040. You talked about a

- 1 supervision policy. This is CD1634 and I don't believe you
- 2 have a hard copy of it. But you do, Mr. Commissioner --
- THE COMMISSIONER: Yes.
- 4 MS. WALSH: -- on your desk.
- 5 THE COMMISSIONER: Yeah, I know I do.

7 BY MS. WALSH:

- 8 Q Ms. Willox, are you all right looking at it on
- 9 the screen or do you want a hard copy?
- 10 A No, that's fine. Thank you.
- 11 Q Okay. This policy says implementation March 1,
- 12 2004. Are you familiar with this policy?
- 13 A I can't say I am, no.
- 14 Q Okay. Is there another policy document that you
- 15 were familiar with as a supervisor?
- 16 A As a supervisor, I received direction from my
- 17 program manager about the job expectations so, for example,
- 18 the supervision policy, I knew what the policy was as a
- 19 worker in that same unit. I was aware that supervision was
- 20 expected on a regular basis, how that occurred and with the
- 21 implementation of the new supervision form we did go to
- 22 training, through our HR department, on how to use and
- 23 implement that form.
- MR. MACKINNON: Just an item of clarification,
- 25 Mr. Commissioner, this is the supervision policy for

- 1 Winnipeg CFS and I believe the witness is an employee at
- 2 ANCR when she was a supervisor so there would have been --
- 3 THE WITNESS: Yes.
- 4 MR. MACKINNON: -- a different employer creating
- 5 a different policy.
- 6 MS. WALSH: All right.
- 7 THE WITNESS: That's --
- 8 THE COMMISSIONER: Thanks, Mr. McKinnon.

10 BY MS. WALSH:

- 11 Q So was there another supervision policy document
- 12 that you referred to?
- 13 A I -- no, not that I referred to and I don't know
- 14 if there was one. I didn't review the document.
- Okay. So you were, you were given training in
- 16 how to be a supervisor?
- 17 A I did. I received the core competency supervisor
- 18 trainings.
- 19 Q And you had -- you received instruction, as well,
- 20 or direction from your program manager?
- 21 A That's correct.
- 22 Q Okay. So when you were a supervisor, and I
- 23 appreciate that is what is now ANCR, can you describe
- 24 what your supervision looked like?
- 25 A Supervision usually involved meeting with the

- 1 staff to discuss any performance issues, discuss their work
- 2 performance, general housekeeping issues, whether it needed
- 3 to be informing staff of policy changes. Discussing
- 4 training opportunities or areas of need for development.
- 5 Things that might have needed improvement or things that
- 6 they were interested in in expanding their knowledge for
- 7 career development and, of course, if there was any --
- 8 well, like I have kind of already said, but if there was
- 9 issues of performance, whatever, to -- for them to complete
- 10 their job expectations, those would be addressed in
- 11 supervision.
- 12 Q Did you hold regularly scheduled meetings with
- 13 workers?
- 14 A I did hold meetings, I don't know if -- I can't
- 15 say that they were regularly scheduled but there is a
- 16 policy for regularly scheduled supervision, yes.
- 17 Q Now, earlier today I think you said that the CRU
- 18 work that was done in 2004 is similar to the work that's
- 19 being done currently --
- 20 A That's correct.
- 21 Q -- by CRU?
- 22 A That's correct.
- 23 O The agencies are different. In 2004 CRU work was
- 24 done through Winnipeg CFS --
- 25 A That's correct.

- 1 Q -- or the work that you did?
- 2 A Yes, that's correct.
- 3 Q And now you are a CRU worker with the agency
- 4 known as All Nations Coordinated Response?
- 5 A That's correct.
- 6 Q But the nature of the work is the same?
- 7 A Yes.
- 8 Q Is the supervision that you carried out in --
- 9 during the two years that were a supervisor, did it look
- 10 the same as the supervision that you received when you were
- 11 a worker in 2004, 2005?
- 12 A Yes, I would say it was similar.
- 13 Q Are there any significant differences?
- 14 A I don't believe supervision was implemented on as
- 15 regular a basis, it wasn't something -- I don't know if
- 16 there was a policy at that point in time, but supervision
- 17 was not a regular occurrence, for example, every two weeks
- 18 or every 30 days.
- 19 Q And when you were a supervisor, that was an
- 20 expectation?
- 21 A Yes.
- Q Okay. How many people were in the unit that you
- 23 supervised?
- 24 A We did have some vacancies at the period of time
- 25 when I first started supervising but generally there are

- 1 six individuals per team and then one phone screener that
- 2 is attached to me so seven individuals, in total.
- 3 Q Is that the same as the number of people in the
- 4 unit when you were a worker in 2004?
- 5 A Yes, but the composition of the unit has changed
- 6 a bit. At that point in time there was -- the seventh
- 7 person was the employment and income assistant liaison
- 8 which is no longer part of the CRU program. We have now
- 9 implemented a phone -- two phone screener positions and
- 10 each supervisor supervises one phone screener plus their
- 11 unit of six individual CRU staff.
- 12 Q Is there one screener per unit?
- 13 A Yes.
- Q So there are still two CRU, CRU units?
- 15 A Yes.
- 16 Q And the phone screener's job is what?
- 17 A They don't do a three day on, three day off
- 18 rotation of phones to fields, they strictly do phone intake
- 19 screening every day, on a continual basis.
- 20 Q So how does that differ from the other workers,
- 21 other than not going out in the field?
- A How does it differ?
- 23 Q Or does it? Is it, is it the same as what the
- 24 other workers do except that this person doesn't go out in
- 25 the field?

- 1 A Yes. When you're -- like their job, as a phone
- 2 screener, is the same as when you are on the three days of
- 3 phone intake.
- 4 Q Did you, as a supervisor, dedicate any of your
- 5 time to training your staff?
- 6 A Yes, I did have a number of new staff on my team
- 7 and I would attempt to spend time with them to assist them
- 8 with training. But often there was not time permitting to
- 9 probably spend the time that was -- that should have been
- 10 dedicated to them in training a new staff.
- 11 Q Is that true for the two years that you were a
- 12 supervisor?
- 13 A I would say so, yes.
- 14 Q During those two years was there any kind of
- 15 mentoring for new staff?
- 16 A When a staff would start we would try to connect
- 17 them with another more senior staff within the unit as a
- 18 form of shadowing. Would I call it a mentoring program?
- 19 Not specifically. A staff was not dedicated to that
- 20 individual for great lengths of time, but we did have a
- 21 staff who was identified, who would try to train the new
- 22 staff, to get them orientated to CFSIS and the intake
- 23 module, the procedures and policies of the Crisis Response
- 24 Unit and our general functioning.
- 25 Q Did you do any direct service delivery when you

- 1 were a supervisor, did you do -- sort of fill in for any
- 2 actual workers?
- 3 A I didn't fill in for workers. Say someone was
- 4 absent, away on sick, sick or vacation time, I didn't fill
- 5 in. But if there was complaints, concerns, staff was
- 6 having a difficult time, with a colleague or collateral, I
- 7 would, you know, do service delivery, whether it needed to
- 8 be phone calls or contacts to supervisors, other community
- 9 members to try to resolve or further that contact.
- 10 Q So you're, you're still a CRU worker?
- 11 A Yes, I am.
- 12 Q And the reports that we just went through, listed
- 13 a number of recommendations and those recommendations have,
- 14 to varying extents, I imagine, been implemented or that's
- 15 something that we're to inquire into. You were a CRU
- 16 worker in 2004, you're still a CRU worker. Can you tell us
- 17 about any changes to the Crisis Response Unit that you are
- 18 aware of, in terms of how the unit does its work?
- 19 A There's been a number of changes that have
- 20 occurred, one of which is the implementation of the intake
- 21 module. There's also been the implementation of the SDM
- 22 tools.
- Q What's that?
- 24 A The structured decision making tools. It helps
- 25 us with the assessment of risk, determining time responses,

- 1 service delivery. If a file should remain open or closed.
- 2 At one point in time, back in 2004, where there
- 3 were vacancies, either due to open vacancies, vacation,
- 4 sick time, CRU was not able to access casual staff or
- 5 alternate supervisors to help fill in, to cover the
- 6 shortage of staff. We are now able to do that at CRU.
- 7 Q The structured decision making tool, is that
- 8 something you have received training on?
- 9 A Yes.
- 10 Q And --
- 11 A We all did at CRU, as well as ANCR.
- 12 Q Are you currently using it?
- 13 A Yes, we are.
- 14 Q And how do you find it?
- 15 A I like it, I think it's a very good tool and I
- 16 think it's -- kind of gives us standardization of how
- 17 service delivery needs to be completed. It also increases
- 18 consistency, I believe, on how services are delivered to
- 19 families.
- 20 Q Okay. What about standards? Are you aware of
- 21 any changes to standards since 2004?
- 22 A For the first time I received standards in
- 23 October of 2009 from my CRU supervisor at the time. There
- 24 have been some changes but I don't -- at this point in time
- 25 I don't know if there is a new standards manual that has

- 1 been produced since 2009 but I do know that changes that
- 2 have been made, or changes to service delivery have been
- 3 forwarded on to us.
- 4 Q Has there been any change, since 2004, with
- 5 respect to requirements to see children about whom a
- 6 referral is made?
- 7 A Yes, there is a policy in place that children
- 8 need to be seen every 30 days. We, at CRU, because we are
- 9 a short term emergency based service, I mean, we all know
- 10 that that standard exists although because we are short
- 11 term, we don't follow that -- like I shouldn't say we don't
- 12 follow it but we are not involved for 30 days so if cases
- 13 need to be -- remain open for longer than the 24 to 48
- 14 hours they are referred to intake. The policy currently
- 15 is, even at CRU, prior to a file being closed, that all
- 16 children must be seen.
- 17 Q Even at CRU, did you say?
- 18 A Even at CRU.
- 19 Q So that's a change?
- 20 A That is a change, yes.
- 21 Q I think you also said that there has been more of
- 22 an emphasis on the need to assess other adults in the home?
- 23 A Yes. Back in 2004 our primarily focus was
- 24 generally usually on the female head of the household or
- 25 the biological mother to the child. Today, and in the

- 1 recent, we have -- they're focusing more on all adult
- 2 individuals residing in the family home, including
- 3 partners, extended family members, which is not uncommon,
- 4 to ensure that that environment is safe for children and
- 5 youth.
- 6 Q And is that something that's emphasized through
- 7 the use of the SDM?
- 8 A Yes. The SDM tools, part of the assessment
- 9 process is to assess secondary caregivers so that is
- 10 something that is used, the SDM tools, as well.
- 11 Q Okay. What about differential response, what is
- 12 that? Or do you know?
- 13 A ANCR did have a different response that was being
- 14 piloted. I don't -- they weren't piloting the SDM tools in
- 15 the differential response unit. Since the SDM tools have
- 16 been implemented that differential response unit has been
- 17 made into another intake unit, as all of the units at ANCR
- 18 are using the SDM tools currently.
- 19 Q So you are using the SDM tools.
- 20 A At CRU we use a portion of the SDM tools. If
- 21 something is being referred to intake, or the abuse unit,
- 22 or family preservation, we don't complete the entire SDM
- 23 package because we are too short term and those packages
- 24 will be continued. We start them in CRU and they will be
- 25 continued on by the other -- like the other service units

- 1 providing services to the family.
- 2 Q And differential response, is that something, as
- 3 a CRU worker, that you were involved with?
- 4 A Differential response was a separate sort of
- 5 intake unit, it wasn't the CRU unit that was the
- 6 differential response unit and we didn't pilot the SDM
- 7 tools but the differential response unit did. But --
- 8 Q So that's not something that you're delivering?
- 9 A Differential response?
- 10 Q Yes.
- 11 A Not currently that I'm aware of.
- 12 Q Okay. Workload. We're almost done.
- Can you describe what your workload was like, as
- 14 a CRU worker in 2004?
- 15 A I don't recall exactly. I do remember and from
- 16 reviewing my comments to Andy Koster during the Section 4
- 17 report, workload had increased significantly. We were no
- 18 longer holding cases for a 24 to 48 hour time period, we
- 19 were being asked to hold cases longer, up to a month.
- 20 Being asked to complete roles and expectations that were
- 21 normally outside of what was expected as a CRU worker. For
- 22 example, interviewing and following up on abuse
- 23 allegations. And that was partly due to the AJI and the
- 24 backlog that was occurring in the other units. For
- 25 example, the intake unit. So things were hectic and things

- 1 were very -- there was a lot of pressure and stress at that
- 2 time.
- 3 CRU was down staff, we weren't at full
- 4 complement, and when we, you know, were down staff we
- 5 weren't allowed to access or able to access casual staff.
- 6 So we were taking on extra responsibilities and the roles
- 7 and expectations of CRU continued to expand to at times the
- 8 unit felt like a capacity that we weren't able to function
- 9 at.
- 11 services that you were delivering to clients?
- 12 A I don't recall, and I don't know if I ever had
- 13 access to statistical information to report the number of
- 14 cases and, and files, and new intakes that we received at
- 15 that point in time. My personal opinion is that, yes,
- 16 workload was affecting our functioning and ability to
- 17 provide services to families but I don't have statistically
- 18 data to -- available at this point or knowledge of
- 19 statistical data to prove that that, in fact, was the case.
- 20 Q Well, aside from statistical data, do you recall
- 21 a situation when you were not able to deliver the services
- 22 you wanted to deliver because of workload issues?
- 23 A Well, for this -- in this particular example,
- 24 working with Samantha Kematch, I would say this would be an
- 25 example. If there had been more time, if -- ultimately

- 1 this case should have gone to intake so that proper
- 2 services could have been delivered to the family. For
- 3 reasons, unbeknownst to me, it was returned to me for
- 4 follow up.
- If I had had more time, if I didn't have, you
- 6 know, maybe other responsibilities or more urgent matters
- 7 to deal with, I might have had the time to dig further,
- 8 maybe Diva could have requested that I field to the family
- 9 home to meet with Samantha in person, to try to obtain or
- 10 speak to Wes McKay, to do further follow up with other
- 11 community collaterals but at the time we were overworked
- 12 and didn't have the proper resources to provide the
- 13 services that needed to be provided to families.
- 14 THE COMMISSIONER: But was that -- to do --
- 15 perform those functions, was that within your area of
- 16 responsibility or was that really intake's work?
- 17 THE WITNESS: The matter should have been
- 18 referred to intake for those services to be delivered but
- 19 because intake was so backed up at that point in time,
- 20 matters -- and this might have been the case, I can't say
- 21 for certain because I wasn't privy to know the reason why
- 22 the case was returned to me, but I can only assume that it
- 23 was returned to me because it may have been rejected at the
- 24 intake level and that those services should have been
- 25 provided at the intake level.

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THE COMMISSIONER: All right, thank you.
1
2
             THE WITNESS: You're welcome.
 3
    BY MS. WALSH:
4
5
          On December 7, 2004 when you recommended closing
        Q
    the file, your recommendation says:
 6
7
                  "After consultation with the
8
                  public health nurse, and a review
9
10
                  of the information attached on
11
                  CFSIS, it was determined that
12
                  there does not appear to be a
                  known risk to the children
13
14
                  residing in Samantha's care at
15
                  this time. Therefore this matter
                  is being closed at CRU, until
16
17
                  further information or a request
18
                  for services is brought to the
19
                  Agency's attention."
20
21
        Α
            That's correct.
22
             So how, how does workload factor into that?
             Well, like I was saying, nothing was initially
23
24
   being reported, there was no -- other than Samantha's prior
    history, which was a concern, which prompted the file to be
25
```

- 1 opened in the first place, there could always be more work
- 2 done with families. I could have done, or Diva could have
- 3 recommended that I do a variety of more things, or
- 4 interventions to try to explore further and deep digger to
- 5 see -- deep -- dig further to see if, in fact, functioning
- 6 was fine.
- 7 The information, the cursory information that we
- 8 were getting was that there was no protection concern and
- 9 that there was no reason to keep the file open and mandate
- 10 services. If it had gone to intake, could a further follow
- 11 up, a home visit, further follow up with another community
- 12 collateral, a further conversation with Wes McKay occurred
- 13 to obtain his date of birth, a further CFSIS check, a
- 14 further criminal check, all those things could have been
- 15 explored further and more intensely at the intake level.
- 17 did not appear to be a known risk to the children.
- 18 A Based on the information that I had there was not
- 19 a known risk.
- 20 Q Did you feel pressured to close the file because
- 21 of workload, as well?
- 22 A I can't say and I don't recall at the present
- 23 time. I did the interventions, as requested by my
- 24 supervisor. Looking back now, knowing what I know and
- 25 having the experience as a former CRU supervisor, could

- 1 there have been more work done on this case? Yes. Could
- 2 have other interventions been tried and applied? Yes. At
- 3 the time, did I feel pressured? I don't remember.
- 4 Q Currently in CRU what's your workload like?
- 5 A CRU is always very busy, we're at the front door
- 6 to child welfare services for all of Winnipeg. It depends.
- 7 We -- the workload is not consistent, it depends, sometimes
- 8 we're busier than others. With the ability to access
- 9 casual staff at this point in time it helps in distributing
- 10 workload. But CRU is a very busy place. We do three days
- 11 of phones, three days of backup. Some days are busier than
- 12 others. It's, it's always just a very busy place to work
- 13 and it's always, because of the nature of the unit, being a
- 14 crisis response unit and responding and assessing those
- 15 immediate and urgent needs, it's, it's a very fast paced
- 16 environment.
- 17 Q How does the workload compare today to the
- 18 workload in 2004?
- 19 A I can't speak directly and say, with certainty,
- 20 how the workload compared because I don't recall exactly
- 21 how busy I was in December of 2004. But I do know being
- 22 able to access casual staff and being able to operate on a
- 23 full complement of staff and having the extra two phone
- 24 screeners attached to the crisis response unit has been a
- 25 definite help to be able to respond to the needs of clients

- 1 and answers the calls and provide the services that we need
- 2 to be providing.
- 3 MS. WALSH: Those are my questions, Mr.
- 4 Commissioner.
- 5 THE COMMISSIONER: Well, I see we're within five
- 6 minutes of our usual adjournment time, so I suppose that
- 7 it's best we adjourn and start first thing in the morning.
- 8 MS. WALSH: And I have canvassed counsel and
- 9 they're quite certain that they will be able to finish
- 10 within the three hours that we have tomorrow morning.
- 11 THE COMMISSIONER: Well, that's, that's fine. Do
- 12 you have -- you will have another witness available, as --
- 13 when this witness is finished?
- MS. WALSH: We have a witness starting at 2:00
- 15 and following.
- 16 THE COMMISSIONER: Well, if, if counsel think
- 17 they're going to be most of the morning that's, that's
- 18 fine. If they think they're going to do it in a shorter
- 19 time, why maybe you should have a witness standing by but
- 20 I'll leave that in your hands.
- MS. WALSH: Okay, thank you.
- 22 THE COMMISSIONER: Thank you, witness, you'll
- 23 have to return in the morning for us --
- 24 THE WITNESS: Thank you.
- THE COMMISSIONER: -- at 9:30.

PROCEEDINGS JANUARY 7, 2013

1 We'll stand adjourned until 9:30 tomorrow

2 morning.

3

4 (PROCEEDINGS ADJOURNED TO JANUARY 8, 2013)